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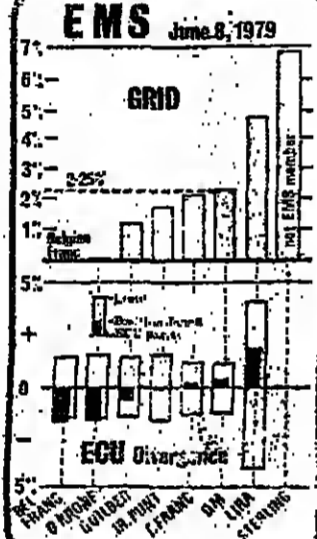
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## NEWS SUMMARY

**GENERAL**  
**Pope's Mass attended by 1.5m**  
Pope John Paul left his native Poland last night after his nine-day visit, and said "his heart could never be parted" from his country.  
Before his departure, he celebrated Mass on the Blonia field in Cracow to commemorate the 900th anniversary of the death of St. Stanislaus, martyr of Bishop of Cracow. The Mass was attended by about 1.5m including bishops and cardinals from 38 countries.  
He told the applauding audience that the celebrations on a visit had led to "a greater unity for the victory of the oral order in this difficult era of our history. Back Page.

**BUSINESS**  
**New car sales in UK rise by 47%**  
SALES of new cars in the UK last month were 47 per cent higher than in May 1978, according to figures published by the Society of Motor Manufacturers and Traders.  
Record sales in May of 193,269 were 31,473 up on sales for the previous month.  
Manufacturers said that demand was swelled by customers buying ahead of expected price increases—all major manufacturers raised prices from the middle of May—and fears of higher VAT in the Budget. Back Page.

**WEAKEST currency in the European Monetary System is currently the Belgian franc, against which the D-Mark ended the week with the maximum appreciation permitted under EMS rules.**  
The upper chart also shows the lira to have appreciated by nearly 5 per cent, well below its specially permitted appreciation limit of 6 per cent—with sterling, which does not conform to EMS rules, stronger still.  
The lower chart shows the adjusted deviation of each currency from its central rate against the European Currency Unit, compared with the maximum permitted before corrective action is due. The Belgian franc and Danish krone have triggered their "divergence" indicators.  
The Financial Times will publish this diagram every Monday to show whether, and what, strains are developing in the EMS.



**Ulster man dies after gun battles**  
A 24-year-old Ulster man, who was acquitted earlier this year of attempting to murder an army officer, died yesterday after gun battles with troops and a prisoner near the border. He was named as Michael McElvenna, 24, of Magh.  
In England, police issued appeals to the public to keep careful eye on all mail after a four letter bomb blast on Monday in Birmingham, and a bomb on Saturday in the Berkshire village of Streatley.

**Statement**  
Secretary David Howell made a statement today in Commons in response to a question about the government's handling of oil and petrol supplies. It is understood, however, that he will not announce measures to prove the problem. Back Page.

**Lift starts**  
A lift from Hong Kong to the UK of 392 Vietnamese boat people starts today, with the first batch arriving at Heathrow tomorrow. More refugees arrived in Hong Kong yesterday.

**Taxi protest**  
London's cab drivers are threatening to disrupt the State of Kenya Press in a blockade of 2,000 taxis. They are protesting at the delay in authorising fare increases of 25 per cent.

**Bishop confident**  
Bishop Muzowora, Prime Minister of Zimbabwe Rhodesia, described President Carter's refusal to lift economic sanctions against his country as a temporary setback, and was confident that the U.S. Congress would drop the situation. Page 2.

## Big VAT rise will boost pay claims, union leaders warn

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A BIG increase in indirect taxes in tomorrow's Budget might lead to claims for wage rises of 20 per cent or more, according to leaders of two of Britain's biggest trades unions.

The warnings came from Mr. Terry Duffy, president of the Amalgamated Union of Engineering Workers, and Mr. David Bassett, general secretary of the General and Municipal Workers' Union.  
The leaders were commenting on forecasts in yesterday's Weekend World television programme that if the value-added tax rate were standardised at 12½ per cent, the 12-month inflation rate might reach 16 per cent in the next few months.  
Mr. Bassett said that in those circumstances his members might not settle for less than 20 per cent increases. Income tax cuts did not affect wage claims and would not on this occasion. He expected the Government to reverse direction on incomes policy in about 18 months.  
Sir Geoffrey Howe, the Chancellor, is expected to speak for between an hour and 90 minutes tomorrow. The highlight will be the first stage of a substantial cut in income tax to be financed through higher indirect taxes and reduced public spending.  
It will be presented as the start of a programme of restoring incentives to the British economy while curbing the size of the public sector.  
The speech might place more emphasis than expected on energy. A new tax might be proposed to raise the price of traditionally produced energy, chiefly that of oil. That suggestion has been under detailed consideration in Whitehall.  
The basic VAT rate will probably rise from 8 per cent to 12½ per cent. Apart from higher nationalised industry prices, school meal and prescription charges may rise. A big increase in Customs and Excise duties on alcohol, tobacco and petrol may be proposed to restore their value in real terms to that in the early 1970s.  
Income tax is expected to be cut throughout the range. The top marginal rate of 83 per cent is likely to fall at least to 75 per cent, while higher-rate thresholds will also be raised.  
Personal allowances are likely to be increased by more than the rise enacted in April's caretaker Finance Bill: the minimum necessary to match last year's inflation. The big uncertainty remains the extent of any reduction in the present basic rate of 30p in the pound.  
Sir Geoffrey is likely to indicate the Government's economic intentions in areas other than tax and public spending. In particular, a relaxation of exchange controls is probable, particularly on direct investment abroad.  
A full statement as to whether sterling will be linked to the other EEC currencies in the European Monetary System is unlikely until the late summer, but Sir Geoffrey may possibly give some sign of future intentions.  
That might be via UK participation in the U.S. balance of payments.

## TASS 'using jackboot tactics'

By Alan Pike, Labour Correspondent

THE COMMUNIST leadership of TASS, the white-collar section of the Amalgamated Union of Engineering Workers, was accused of "jackboot trade unionism" by the leader of another TUC union at the weekend.  
Mr. John Lyons, general secretary of the Engineers and Managers Association, claimed TASS was attempting to impose itself on professional staff "whether they want to belong to TASS or not, and by threats and intimidation if necessary."  
Mr. Lyons' remarks herald a new and bitter stage in the battle between TASS and the EMA over union representation of senior managerial and professional staff in the engineering and related industries.  
The conference of the EMA's Shipbuilding and Allied Industries' Management Association, at which Mr. Lyons was speaking, voted in favour of joining the Confederation of Shipbuilding and Engineering Unions.

Any attempt by the EMA to enter the confederation, following British Shipbuilders' decision earlier this year to recognise the managers' association in spite of confederation opposition, would be guaranteed to meet violent resistance from TASS.  
Mr. Lyons admitted it was unusual for one union openly to criticise another, but said that the EMA was entitled to reply to attacks made at the recent TASS conference. He accused the TASS leadership of an "overwhelming arrogance in behaving as if they have a God-given right to represent engineers and managers who aren't their members, and to force people to join them when they cannot persuade them by argument."  
He said it was "ludicrous" and a "blazing disgrace" that the TUC, the Advisory, Conciliation and Arbitration Service and the Engineering Employers' Federation should be pursuing policies to ensure that Britain's professional and managerial manpower should be required to join TASS if they wanted a union to represent them.  
The EEF's position, said Mr. Lyons, was utterly cynical. "They hope that by keeping TASS as the main union for their senior staff, none of them will join and they will prevent these staff, who level for level are among the worst paid in British industry, from being represented altogether."

AS THE voting in the first direct elections to the European Parliament drew to a close last night, it looked as though many of the 180m eligible voters had not bothered to go to the polls.  
The signs were that the turnout in six of the nine countries would be well down on that for a national election.  
Only in Luxembourg, where the direct election was being held alongside the national poll, and in Belgium and Italy, where voting is mandatory, did yesterday's turnout look as if it might rival the general election figure.  
In Luxembourg, Mr. Gaston Thorn, the Prime Minister, conceded defeat in the general election and said that he would offer the resignation of his Centre-Left coalition.  
A low turnout throughout the EEC would greatly disappoint committed Europeans, since it might undermine the authority of the Assembly, which is often presented in Brussels as an important extension of European democracy.  
Even so, the indications were that the percentage of the electorate voting in all five countries that went to the polls yesterday would probably exceed the 32 per cent figure recorded by the British on Thursday.

## Euro-MPs to discuss expenses

BY GILES MERRITT IN BRUSSELS

A SPECIAL report on EEC Commissioners' expense accounts is likely to be among the first items considered by the directly elected European Parliament when it assembles in Strasbourg on July 17.  
It is now being finalised by the European Court of Auditors, following a four-month investigation into the subject. The court is the EEC watchdog on internal financial matters.  
Commission officials are already considering the political implications of such a potentially controversial study being handed to the new assembly.  
The report results directly from a row that erupted in January over allegations that Herr Wilhelm Haferkamp, External Relations Commissioner, had made extravagant use of his expense account.  
It is understood that the Court of Auditor's report does not make recommendations for future control on commissioners' expenses. But the way it details the present position makes clear that there is no effective system for authorising or supervising either representational expenses or those incurred by commissioners travelling "en mission."  
At the time of the furore—sparked by an article in *The Economist* criticising Herr Haferkamp—the Commission refused to divulge details of spending levels.  
It also appeared that there were no guidelines concerning such expensive practices as the chartering by commissioners of air taxis.  
Release of the Court of Auditors' review may well lead to calls in the European Parliament for a supervisory system that would examine commissioners' expenses.  
The report was requested by the former European Parliament and also received the backing of Mr. Roy Jenkins, President of the Commission.

## Bankers call on U.S. to tighten monetary policy

BY DAVID MARSH IN BASLE

CENTRAL BANKERS have called on the U.S. to consider a further tightening of fiscal and monetary policy to ensure a slowdown of its economy.  
The call came at the annual meeting in Basle of the Bank for International Settlements, whose annual report is published today.  
The general view of the bankers is that the world faces the danger of a further bout of currency unrest and economic stagnation unless the U.S. maintains its efforts to aid the dollar.  
Unless there are clear signs of a reduction in world inflation rates and a cooling off of the U.S. economy, it is feared that West Germany and Japan may be forced into restrictive measures to dampen the recent sharp acceleration in their inflation rates.  
This is a prerequisite for full restoration of confidence in the dollar, which in turn is seen as vital to the solution of many inter-related problems facing the world monetary system.  
The central banks of Germany, Japan and Switzerland have been intervening strongly over the past few months to put a brake on the dollar's climb. This reflects their view that its strength has gone beyond that justified by the basic improvement in the U.S. balance of payments.  
In the first five months of this year, Germany, Japan and Switzerland reduced their combined monetary reserves by more than \$20bn, running off enough gold of the \$50bn-plus increase in their reserves, which accumulated during the run on the dollar last year.  
Governors and other top officials of the BIS's 29 shareholder central banks held discussions over the weekend amid conditions of strict security prior to the formal annual meeting of the bank which takes place today.  
Apart from the main industrialised nations, shareholders of the BIS include most of the East European bloc and countries as widely spread as New Zealand, Israel and Turkey.

## New Washington forecast of recession later this year

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE CONGRESSIONAL Budget Office is apparently now forecasting a serious U.S. economic recession later this year and through most of 1980.  
This forecast, reported by the Washington Post yesterday, contrasts sharply with that of the Carter Administration. It envisages real growth of only 2.4 per cent this year and 1.3 per cent next year, which is likely to mean two or three quarters of actual contraction in economic activity.  
The Budget Office also foresees an increase of 10 per cent or more in the consumer price index for this year, dropping off to 8.3 per cent for 1980, compared with the 7.5 per cent rate, compared with under 6 per cent today.  
While this forecast is just one of many, it is bound to attract attention in Washington—particularly since it highlights one of the great problems confronting President Carter in any re-election bid.  
This was re-emphasised at the week-end by a fresh New York Times-CBS public opinion poll which reported a sharp drop in the President's standing, largely because of the perceived ineffectiveness of his economic policies.  
Mr. Carter's approval rating dropped to 30 per cent from 42 per cent in March. (President's Truman and Nixon have both ranked lower in the public estimation.) Mr. Carter's handling of economic issues was only endorsed by 20 per cent of the respondents to the survey.  
Inevitably, the poll found Senator Edward Kennedy to be more popular than the President, in the opinion of both Republicans and Democrats. But Mr. Carter still held a sizeable lead over a far more certain opponent next year than Senator Kennedy—Governor Jerry Brown of California.  
The poll actually gave Republican Ronald Reagan an edge over Mr. Carter—although it should be stressed that this is an extrapolation from survey data and does not represent answers to a straight preference question.  
But Mr. Reagan's great potential weakness—his age (he will be 69 next year)—was also noted. Although in the eyes of Republicans, Mr. Reagan was rated twice as popular as Mr. John Connally, former Treasury Secretary, and had even wider leads over Senator Howard Baker of Tennessee, Senator Robert Dole of Kansas and others, 82 per cent of those polled expressed doubts about voting for somebody who would be over 70 years old while in office.

# When?

A decision to expand or relocate industrial and commercial activity will depend on answers to a whole range of vital questions. As vital as any will be when and how soon can new premises and sites be made available. In Northampton the straight answer is now. We are on the M1, midway between London and Birmingham with 50% of Britain's industry within a 100 mile radius.

Office buildings in the town centre  
Greynians House, 160,000 sq ft of offices above the new bus station. Belgrave House 64,000 sq ft forming part of the Grosvenor Shopping Centre. Compton House, 37,000 sq ft in a prime position. Woodlands House, 13,700 sq ft of prestige offices. Other properties from 500 to 10,000 sq ft.

Office sites in Northampton  
In the town centre an important site of 2.5 acres for a development up to 300,000 sq ft. Two sites for 30,000 sq ft. At Weston Favell District Centre, sites for up to 100,000 sq ft. Moulton Park provides 63 acres of campus sites in a rural setting.

Unit factories and industrial sites  
Brackmills: 1 unit of 18,400 sq ft and 1 unit of 21,500 sq ft. Reservoirs are also being taken for Phase 2, comprising 14 units of 5,000 sq ft and 2 units of 12,500 sq ft. All have mains services, parking, offices and central heating. A wide range of industrial sites are available on four employment areas.

In the search for the right business location, straight answers to straight questions are a must. Let us know your requirements.

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### CONTENTS

Exchange controls: British regulations are under review .....	12	Editorial Comment: President Carter; UK trade balance .....	12
Television: companies are jostling for control of ITV 2 .....	13	Lombard: Samuel Brittan puts the case against oil conservation .....	10
European Chemicals: The outlook for the industry 2 .....	2	Survey: World Banking Part II appears as an inset. The first part of the survey appeared last month.	
Justice: The Royal Commission report on the profession .....	10		

Arts .....

Appointments .....

Building News .....

Businessman's Diary .....

UK Company News .....

Crossword .....

Entertainment Gds .....

Financial Diary .....

Insurance .....

Int. Co. News .....

Labour News .....

Leader Page .....

Letters .....

Lex .....

Lombard .....

Management .....

Men and Matters .....

Money & Exchange .....

News .....

Parity, Diary .....

Reading .....

Share Information 22-23 .....

Short .....

Technical Page .....

Today's Events .....

TV and Radio .....

UK News .....

Unit Trusts .....

Weather .....

World .....

World Trade .....

ANNUAL STATEMENT Allied Irish Banks 19

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OVERSEAS NEWS

DC-10 crash investigation teams deploy across U.S.

Nine teams of investigators are being deployed across the U.S. to determine whether problems of design, manufacture or maintenance of the DC-10 may have contributed to the Chicago air disaster on May 25, when 275 people were killed, AP reports from Washington.

Rush expected on Iran banks

BY ANDREW WHITLEY IN TEHRAN

A RUSH on Iran's bank branches is expected today, when the newly nationalised banks open their doors for the first time after a three-day break.

Following Friday's surprise announcement, Government Ministers, including the Prime Minister, have been at pains to reassure the public that their savings are safe. But most bankers nevertheless expect an initial rush to withdraw deposits as well as the possibility of temporary controls being imposed.

A commentary on the State radio described the takeover as "one of the most revolutionary steps taken by the Government in cut the hands of imperialism and its representatives."

Astles in Kampala jail

Maj. Boh Astles, the 60-year-old British-born adviser to Field Marshal Idi Amin, the former President of Uganda, was in a cell at Luzira Prison, near Kampala, yesterday, awaiting trial on a charge of murdering a Ugandan fisherman last year.

Ghana appointment

Ghana's new Revolutionary Council, which took power in a coup last Monday, has announced it is retaining the services of Maj.-Gen. Joshua Hamidu, formerly chief of defence staff on the old Supreme Military Council.

Volkswagen meeting

The International Metalworkers Federation has called a meeting of Volkswagenwerk AG workers representatives from three continents to compare salaries and working and social political conditions. AP-D reports from Geneva.

Gehien dies

The first post-war head of West Germany's secret service, Gen. Reinhard Gehlen, has died, Reuter reports from Munich.

Financing car ban

Cars of six and eight cylinders have been banned from Philippine roads at weekends from yesterday, to save fuel and foreign exchange, Reuter reports from Manila.

Chad fighting

Rival factions of the coalition of guerrillas controlling Chad's capital, N'Djamena, fought in the streets of the city for more than four hours on Friday night, and police said they had counted several dead and wounded. AP reports from N'Djamena.

be returned and an additional sum paid in respect of their share in the banks' current assets.

He confirmed that once the management takeover had been implemented there would be no place for foreign bankers in the commercial system.

Rumours in banking circles are that the timing of the nationalisation measure was intended to forestall the imminent bankruptcy of three

banks, including one with a significant British interest.

The brief text of the nationalisation decree, published in the Press on Saturday, said that one purpose was to introduce Islamic principles.

Officials have cautioned against expecting any immediate reduction in interest rates, and against any measures to eliminate such charges.

Time of decision for Basques

BY DAVID GARDNER IN MADRID

THE BASQUE problem, the most intractable issue facing Spain, has entered a decisive phase, with the weekend meeting between the Government and leaders of the ruling Union de Centro Democrático (UCD), and the Government's disqualification by votes of the elected President of the semi-autonomous Basque General Council, Sr. Carlos Garaicoechea.

December. Meanwhile in Guernica, the Basque country's spiritual capital, the new members of the Basque General Council (CGV) unanimously elected Sr. Carlos Garaicoechea as president.

The Government's attitude is at odds with Basque leaders of the Centre Democratic Union, who voted for Sr. Garaicoechea and regard the draft statute of autonomy as the last chance for a peaceful solution to the Basque problem.

A statement from the meeting indicates that the Government, which has led to a doubling of the contract price for naphtha, could lead to a feedstock cost increase of more than \$2bn for West European chemical undertakings in 1979.

Muzorewa confident on sanctions

BY TONY HAWKINS IN SALISBURY

DESCRIBING THE refusal by President Carter to lift economic sanctions against Zimbabwe Rhodesia as a purely "temporary" setback, Bishop Abel Muzorewa said this week-end he was confident that the U.S. Congress would "redress the situation."

WORK is to begin in the next fortnight on two new Jewish settlements on the occupied West Bank, it was revealed yesterday. This became known even as Israelis and Palestinians demonstrated separately against a settlement which was started last week beside Nablus, the West Bank's largest town.

New W. Bank settlements plan

BY DAVID LENNON IN TEL AVIV

Peace Now people that the Government's decision was final. At the same time, the army had declared Nablus a closed military area after a commercial, municipal and schools strike was declared by the Palestinians.

Egypt angry over land seizure

BY ROGER MATTHEWS IN CAIRO

EGYPT'S DISMAY at recent Israeli action on the occupied West Bank and the Gaza Strip is expected to surface today when negotiations resume in Alexandria on Palestinian autonomy.

AP reports from Lima: Leftist representative Sr. Hugo Blanco was freed this weekend through negotiations by his colleagues in the constitutional assembly after he was held for 31 hours on charges of labour agitation.

European chemicals growth forecast

By John Wicks

THE WEST European chemical industry should experience growth by some 4 to 5 per cent this year, according to the European Council of Chemical Manufacturers' Federations (CEFC).

In 1978, turnover of the industry within the European Community had risen from \$117.9bn (£56bn) to \$138.3bn (£66bn), it was disclosed at the council's annual meeting in this northern Norwegian town.

The industry is now faced with considerable problems as a result of the present tightness in the crude oil and oil products market.

At present, some 40 per cent of the 101m tons of naphtha consumed annually within the EEC is accounted for by the chemical sector, the remainder being used for petrol.

The council feels the chemical industry may have difficulty in receiving political support because the effects of petrol rationing are immediate and unattractive to the electorate, whereas a shortage of chemical feedstock takes longer to have its effect on the consuming public.

Sir Ray Pennock, deputy chairman of ICI and deputy president of CEFC, said that apart from these shortages, West European producers — particularly of petrochemicals — were in for a rough time from a growth in exports from the U.S.

There was reason to suspect, said Sir Ray, that customers of the chemical industry would build up stocks as a result of rising oil and naphtha prices.

Agents of the state security force handed Sr. Blanco over to Sr. Luis Alberto Sanchez, Provisional Chairman of the Constitutional Assembly, who immediately ordered Sr. Blanco's release.

Several of the Guatemalan used in this fight were teenagers. One of them, aged 14, told me that he was paid 800 cordobas (about \$40) a month.

Before landing at the camp we stopped at a small harbour of San Juan del Sur where workers were loading sugar into boats bound for Philadelphia.

Many guerrillas escaped over the border into Costa Rica, where they have had training camps.

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Table with columns of numbers representing serial numbers and amounts for debenture redemption.

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Zurich, June 11, 1979

LOCAL AUTHORITY BONDS... Every Saturday the Financial Times publishes a table giving details of Local Authority Bonds on offer to the public. For advertising details please ring 01-248 8000 Extn. 7008

Somoza offensive gains ground

BY WILLIAM CHISLETT IN MANAGUA

THE COUNTER OFFENSIVE launched by General Somoza, President of Nicaragua, against strongholds held by guerrillas fighting to overthrow his regime is gaining ground, it was reported yesterday.

Major Bravo, the commander of the southern guerrillas, claimed that 126 guerrillas died in the fighting and only eight soldiers. This latter figure differed considerably from official reports in Managua that 200 guerrillas had been killed or wounded in the last week.

net so certain. Fighting has also not died down in the poor parts of the capital after the nightly curfew.

over the border into Costa Rica, where they have had training camps. About 500 troops, said the major, were concentrated in the area and would stay there to mop up any pockets of resistance and keep a close watch on the border.

Some Egyptian officials believe that in fact this is the aim of a large faction within the Israeli cabinet which is anxious that no Palestinians should be tempted to participate in the current negotiations, it is also pointed out here that in response to pleas from President Anwar Sadat, the Israelis have only seen fit to release 16 Arab prisoners.

Several of the Guatemalan used in this fight were teenagers. One of them, aged 14, told me that he was paid 800 cordobas (about \$40) a month.

Before landing at the camp we stopped at a small harbour of San Juan del Sur where workers were loading sugar into boats bound for Philadelphia.

Handwritten Arabic text at the bottom of the page.

WORLD TRADE NEWS

# Wool textile shift worries industry chiefs in Europe

BY RHYS DAVID

GENS OF AN increasing shift world wool textile production away from its traditional centres in the northern hemisphere to new producers in the developing world and Comecon, is now beginning to concern European leaders of the industry.

The shift has taken longer to get under way than in cotton textiles, which for many developing countries have presented a means of using indigenous raw materials and of giving their own population a number of countries.

But the field of wool textiles now becoming firmly established as an exporting industry, these include Algeria, Morocco, Serbia and Kenya, which produce wool in limited quantities which are climatically suited for wool garments themselves.

The movement in production

represented one of the major themes at the 50th anniversary conference in London last week of the International Wool Textile Organisation. This is the forum in which the predominantly northern manufacturing countries meet to discuss problems with each other and with the growing countries in the southern hemisphere — Australia, New Zealand, South Africa and South America.

IWTO's response has been to try and draw into membership some of the newer producers to ensure that the organisation remains fully representative of the world industry. In recent years, its leading members in Europe and Japan have already found themselves overburdened by Russia, which is itself developing a very large wool textile industry, as the leading buyer of Australian and New Zealand wool.

Under IWTO rules, state-planned countries are not eligible for membership.

The organisation's president, Mr. Michael Roberts, of Iltingworth, Morris, the Bradford-based producer, reported that efforts had been made in the past year to enlist, among others, Iran, Greece, Hong Kong and Taiwan. But problems had been encountered in finding sufficiently representative bodies in some of these countries.

Approaches would also be made to other countries in Africa and South America which were now developing substantial industries.

Extension of membership to embrace new producers is also seen as a way of developing the contacts needed for discussing the international trading problems which their export growth is beginning to cause.

## Hong Kong power plant underwriter selected

BY ERIC SHORT

JARDINE MATHESON, in its capacity as insurance brokers to the Hong Kong power station project, has selected the Sun Alliance Insurance Group to be the principal underwriter for the second stage of the project. This follows the selection of Sun Alliance's subsidiary, the National Vulcan Engineering Insurance Group, as lead underwriter for the main project.

The second stage involves the installation of the transmission lines, mainly overground. The insurance will be contractor's all risks involved in connection with the installation. This stage of the project is valued at HK\$998m (\$100m), while the main project is valued at \$295m. The project is scheduled for completion in 1984.

National Vulcan is a leader in the field of engineering and allied risks insurance. The company together with the other Sun Alliance involvement will take a substantial share of the risk.

## AQABA PORT EXPANSION

# Bid to boost Arab share of shipping

BY RAMI G. KHOURI IN AMMAN

AQABA PORT, Jordan's sole outlet to the sea, will soon have more than double the capacity required to handle the country's imports. It is thus planned to become an international transit port between Europe, the Arab World and the Far East.

In doing so it represents the beginning of a movement in the Arab world to provide more business for Arab shipping fleets and overland transport companies, at the expense of business to foreign carriers.

A series of internal management changes, the completion of a ten-berth expansion project, the increasing use of containers and the planned construction of a permanent new container port will all combine to give Aqaba a handling capacity of 4.5m tons per year by the end of 1980.

This compares with its present capacity to handle 2m tons of cargo, 12 per cent of which was transit traffic destined primarily for Iraq and Saudi Arabia.

With Jordan's own imports expected to peak at 1.6m tons of

contacted some of the leading international shipping companies which operate scheduled container lines between Europe and the Far East.

Capitalising on Aqaba's location approximately half way on this route, Mr. Abu Nuwar is offering Aqaba as a transit port for container traffic between Europe and the Far East. Eastbound vessels would drop off their containers at Aqaba and return to Europe carrying containers brought to Aqaba on ships coming from the Far East.

Far Eastern ships, meanwhile, would pick up containers at Aqaba and take them back home to their home ports in Japan or Korea or wherever.

This means a ship from Tokyo could make a round-trip to Aqaba and return home with its goods in three weeks, instead of the six weeks it now takes to make the trip all the way to Europe.

Until this plan materialises, the Jordanians are increasing their role as a transit centre for goods imported by neighbouring Iraq and Saudi Arabia. Transit traffic for Iraq passing through Aqaba will rise from 300,000 to nearly 700,000 tons

next year, with another 300,000 tons of goods moving through Aqaba for northern Saudi Arabian destinations.

This will be encouraged on a wider scale by a new drive by the recently established Arab Shipping Federation to have goods destined for Arab clients carried by Arab-owned transport companies.

It is thought that only about 2 per cent of all Arab imports are now carried on Arab ships. A new system being studied by Arab shipping, railway and overland haulage federations would have cargo moving from, say, Liverpool to Baghdad travelling on a foreign ship only as far as Aqaba, where it would be offloaded and sent by lorry overland to Baghdad.

This would cut down the sea travel time, provide more business to Arab overland transport companies, and reduce total transport time and cost.

The same system would work for Westbound cargo. Goods coming from Tokyo to Damascus would offload at a Gulf port, and be sent by train or lorry to Syria, instead of having a foreign ship make the long trip around the Arabian peninsula.

## French to start viewdata trials

BY MAX WILKINSON

IOMSON CSF has won the contract for setting up an experimental French version of viewdata, the system which uses television sets to display computerised information obtained via the telephone network.

The French are using the term Videotex which is subdividing into letel for the system in which a is transferred by telephone and Antiope for a similar term in which the data is broadcast alongside programmes in the normal channels.

In the UK, the telephone service is called generally viewdata and the Post Office's particular version is led Prestel. The UK Broad versions are called Teletext.

The confusion of terms is a symptom of a strong international competition between French and British systems ascendancy. The British system, which has a two to three year lead, has been adopted as the basis for trials in Germany, Holland, Hong Kong and most recently by the U.S. The French system used on a different screen based on a different requires different circuits in the television sets.

The French trial service is to start late in 1980 in the town of Velizy, south west of Paris. A network of a few thousand terminals will be used to communicate with a computer which will store information including timetables, entertainment guides and lists of duty doctors.

In Britain, the Post Office has

started a limited public service in London for residential users, but expansion of the service has been held up while television set manufacturers develop the specially adapted sets which are needed to receive the new electronic publishing service. It is not expected to be widely available until the latter part of this year.

## Ericsson S. America deals

BY WILLIAM DULLFORCE IN STOCKHOLM

L. M. ERICSSON, the Swedish telecommunications group, has won a \$30m "break-through" order for telephone equipment in Argentina and a \$17m order from Mexico for its new AXE telephone exchanges.

The Argentine order, placed by Entel, the telecommunications administration, covers the delivery and installation of eight large transit exchanges of Ericsson's computer-controlled cross-bar ARE 13 type. They will be part of the country's long distance telephone network.

Entel has previously been supplied by ITT and Siemens, both of whom have manufacturing facilities in the country.

Ericsson operates two local exchange systems for provincial cities but has been trying for some 30 years to break into the national market.

It is now offering its new AXE system, which has heated the opposition in winning major orders in Saudi Arabia and Australia. In another big battle for computerised local exchange systems in Argentina.

AXE exchanges make up the main part of the Mexican order, which has been placed by Telcel, the telecommunications administration of Baja California Norte State. It also includes substantial amounts of transmission equipment and telephone instruments.

## Japan Minister to visit Mexico

NATIONAL Trade and Industry Minister, Mr. Masumi Esaki, plans to visit Mexico next month to discuss trade and economic issues.

Mr. Esaki will meet President Jose Lopez Portillo and other Mexican leaders. The talks are expected to include possible Japanese oil imports.

The Japanese Minister also plans to visit Middle East countries in the next few months, including Saudi Arabia and Kuwait.

Meanwhile Sony has announced that its wholly owned subsidiary, Sony Magnetic Products, has established a subsidiary in Mexico to produce cassette tapes.

A spokesman said the new company, Magnetics de Mexico, will be set up in Nuevo Laredo and will turn out about 1.2m cassette tapes a month, mainly for the U.S. market, but eventually to other markets as well.

Initial production will start next spring and the company, capitalised at Pesos 300,000, will go into full operation in the summer employing about 100 workers.

## SHIPPING REPORT

# Gulf trading activity falls off

BY LYNTON McLAIN

TANKER TRADING activity out of the Gulf was less active last week than had been forecast.

The immediate prospects for a resumption of active trading to the levels of the previous week were not good, brokers said in London at the weekend.

The high cost of bunker fuel for tanker operations contributed to the owners' difficulties.

The absence of growth in demand for tankers last week kept freight rates relatively low compared with the rate of increase in fuel costs.

Iran stipulated that vessels loading crude oil should also take their bunker needs in a ratio equivalent to 2.8 per cent of the cargo. This also had the

effect of cutting margins for owners.

Demand for the larger tankers operating from the Middle East was at a lower level than the previous week and rates fell. Charterers sought to cut the levels below Worldscale 40 for very large crude carriers.

Meanwhile a smaller, 145,000 deadweight ton tanker gained Worldscale 62 from U.S. independent charterers.

There was active trading from Indonesia, on behalf of Japanese charterers. In the Mediterranean, rates were maintained and improved by the end of the week.

Trading in the Caribbean moved ahead later in the week, with a 40,000 ton vessel obtaining Worldscale 220/240.

In the dry cargo markets, brokers reported quiet trading on the Atlantic, with lower levels than in previous weeks. But trading in the Far East has continued a gradual improvement and rates are expected to continue at current levels.

## Biscuits group diversifies in Indian market

By Colleen Toomey

ASSOCIATED Biscuit Manufacturers is hoping to invest over \$4.5m in India through its associate company, Britannia, to begin manufacturing soya and dye chemical products.

The two ventures are seen as an attempt by Britannia to diversify from its major revenue earner, bread and biscuits, which in India has a 50 per cent share of the big producers' market.

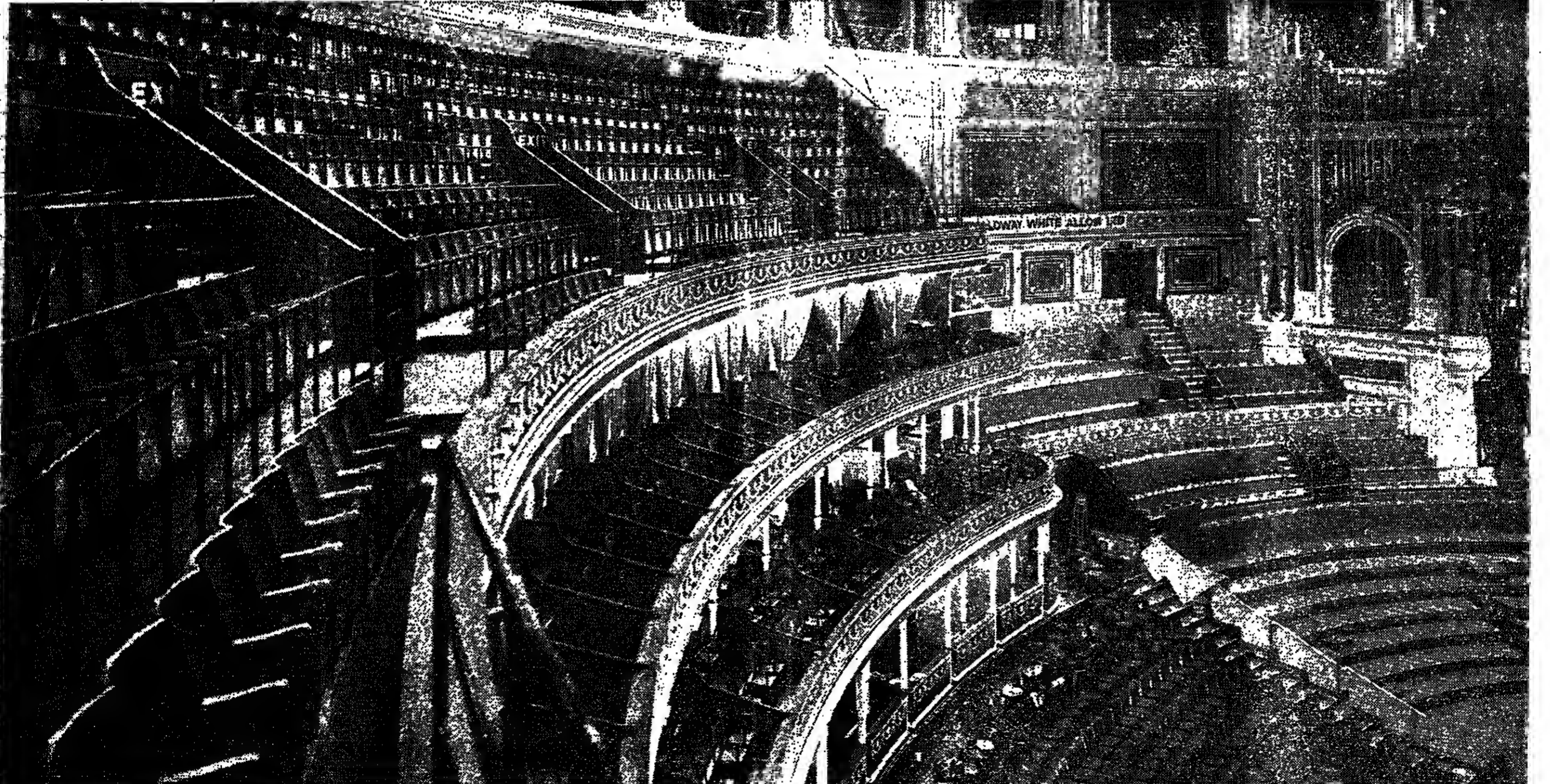
The investment in a new soya factory and more particularly with chemical manufacture, could enable Britannia to further increase its food manufacturing operations on a quid pro quo arrangement presently held back by an official capacity rationing system.

Within the next year Britannia intends to build a 78,000 sq ft factory on a 25-acre site to process soya protein.

The second project is being undertaken jointly with an Indian chemical company to build a 25,000 sq ft factory.

## World Economic Indicators

	INDUSTRIAL PRODUCTION				% Change over previous year	Index base year
	April 79	Mar. 79	Feb. 79	April 78		
W. Germany	130.2	122.2	115.8	120.9	+ 7.7	1970=100
Japan	129.3	128.7	128.8	122.0	+ 6.0	1975=100
U.S.	150.5	152.2	151.0	136.4	+10.3	1967=100
Mar. 79						
UK	111.5	110.4	102.6	106.2	+ 4.4	1975=100
Netherlands	119.0	118.0	117.0	119.0	0.0	1967=100
Italy	144.0	131.1	130.9	131.9	+ 9.2	1970=100
France	Feb. 79	Jan. 79	Dec. 78	Feb. 78		
	129.3	132.0	132.3	127.0	+ 2.0	1970=100
	Jan. 79	Dec. 78	Mar. 78	Jan. 78		
Belgium	97.6	114.2	125.3	104.6	- 9.0	1970=100



## Who put the "Royal" back in the Albert Hall?

Watching the last night of the Proms at the Albert Hall, it is easy to forget that correctly it should be the Royal Albert Hall. But look up at its splendid tiers and boxes, and the arched gallery, and you see that our best-loved public hall looks very royal indeed.

The building sparkles today with the pristine brilliance it must have enjoyed at its opening in 1871. The auditorium redecoration was carried out by Holloway White Allom for the

restoration architects, Ronald Ward & Partners. Unless you are in the restoration business, you could be forgiven for not having heard of Holloway White Allom. However, they are a very important subsidiary of John Laing, who specialise in putting back the lustre into fine old buildings.

Traditional techniques such as rag-rolling, water-glazing and brush-dragging were employed in the redecoration of the Royal Albert Hall, which was only closed to the public for five

weeks during the six month restoration period.

Other Holloway White Allom contracts have included extensive redecoration and alterations to the Bank of England, and remodelling the interior and restoring the exterior of the Nash Terraces in and around Regents Park.

It is all too easy to think of John Laing as only concerned with major new buildings and massive civil engineering projects. But we are

human enough to know that you cannot build for tomorrow unless you have an understanding of the buildings of yesterday. At Laing, that understanding takes practical form, in keeping alive traditional arts and crafts, so that we can keep alive our building heritage.

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make ideas take shape

UK NEWS

LABOUR

Cabinet blocks bid to rescue tin mine

BY HAZEL DUFFY AND PAUL CHEESEWRIGHT

PLANS put forward by Rio Tinto-Zinc, the London mining house to the Department of Industry for the rescue of the failed Wheal Jane tin mine near Truro, Cornwall, have fallen foul of the Government's policy for reducing financial aid to industry.

Currys to rent TV in video market battle

BY MAX WILKINSON

CURRYS, THE UK electrical retailer, is to enter the television rental market later this year. Its main purpose appears to be to protect its bank in the coming battle between rental and retail chains in the new market for high-priced video equipment.

Mason wants policy review

BY OUR LOBBY STAFF

AS THE Labour party yesterday began to digest the implications of a second major defeat at the polls, Mr. Roy Mason, the former Labour Cabinet Minister and a right-wing contender in this week's election for the Shadow Cabinet, called for a fundamental review of the party's policy-making procedures before the next General Election.

As much as the party itself, needed to look at its own share of responsibility for this weakness. Mr. Mason's comments, made to the Labour/Trade Union Press Service, came as the jockeying for the 12 elected positions in the "shadow" Cabinet entered its final week.

BP to start Yellow Sea survey

BY COLLEEN TOOMEY

BRITISH PETROLEUM will start offshore exploration work in the southern area of the Yellow Sea. An agreement specifying seismic survey details was signed in Peking last week by Dr. Jack Birks, a senior BP director, and the Chinese Petroleum Corporation.

Printers to challenge mail costs

By Max Wilkinson

THE British Printing Industries Federation is to protest against what it describes as "excessive and uneven" postage increases, which the Post Office intends to introduce soon.

Dunlop urged to adapt tyre plant

BY OUR LABOUR EDITOR

DUNLOP'S TRADE unions hope to persuade the company to seek new markets, in an attempt to re-open the Speke tyre plant, Merseyside, which closed in April.

Technicians' salaries still too low, says TASS

BY ALAN PIKE, LABOUR CORRESPONDENT

SALARIES OF technicians and technologists in force engineering industry increased by 14.3 per cent during 1978, says the annual staff salary census published today by TASS, the white-collar section of the Amalgamated Union of Engineering Workers.

Teachers fears grow over education spending cuts

BY OUR LABOUR CORRESPONDENT

THE National Union of Teachers is telling its 104 divisions to seek urgent meetings with local education authorities in the light of the Government's call to councils to review manpower requirements and freeze recruitment where possible.

Liverpool pay disputes

AFTER A long period of industrial peace, Liverpool port has three separate groups of workers involved in pay disputes. The Mersey Docks and Harbour Company management has been reviewing the position over the weekend to prepare for meetings today and tomorrow.

British and U.S. banks decline in world league

BY WILLIAM HALL

JAPANESE banks outnumber American for the first time in the world's banking league tables. Last year the Japanese grew spectacularly quickly in dollar terms because of the strength of the yen. And there are now 58 Japanese banks compared with 58 U.S. among the 300 biggest banks.

Bank Hapoalim B.M.

NOTICE

In accordance with Section 23(1)(2) of the Securities Law, 5728-1968, notice is hereby given of the publication of a prospectus regarding the

Table with columns for Year, May, 1978, 1979, and Five months ended May 1978. Rows include Total UK produced, Total UK imported, Total Market, and various car models like Ford, Opel, Renault, etc.

ADELA INVESTMENT COMPANY S.A. U.S. DOLLARS 25,000,000 FLOATING RATE NOTES DUE 1983

NOTICE IS HEREBY GIVEN pursuant to the terms and conditions of the above-mentioned notes. The principal amount U.S. Dollars 25,000,000 has been drawn for redemption on July 11th, 1979, for Sinking Fund purposes at 100 percent of the principal amount thereof.

Large table with columns for Adela Investment Co. due 11th July 1979, listing various bond numbers and amounts.

On July 11th, 1979 the notes designated above will become due and payable in U.S. Dollars and are required to be presented for redemption and payment on or after July 11th, 1979 at the office of the Principal Paying Agent Bank of America, 41 Broad Street, New York, N.Y. 10004 or at the holders' option at the office of the following Paying Agents:

- Amsterdam-Rotterdam Bank N.V. 595 Herengracht, Amsterdam
European Banking Co. Ltd., 40 Basinghall St., Liverpool E2 6PQ, U.K.
Kredietbank N.V., 7 Arenbergstraat, 1000 Brussels
Kredietbank S.A., Luxembourgcoasse 37 Rue Notre-Dame, Luxembourg.

Interest on the notes so called for redemption shall cease to accrue from July 11th, 1979, and the coupons attached thereto maturing after 11th July 1979 shall be void.

Notice: The following bonds previously called for redemption have not as yet been presented for payment: Adela Investment Co. due 11th January 1979

Co-op plan welcomed

BY COLLEEN TOOMEY

PROPOSALS to unite Britain's co-operative manufacturing, wholesaling and retailing interests into one central federal Co-op including retail societies received a cautious welcome from Mr. William Farrow, chairman of the Co-operative Wholesale Society, at its annual meeting at the weekend.



Imagine telling your bank manager you were thinking of cleaning up sand in the Middle East and needed a little help. Imagine the reaction. Disbelief? Laughter? That's what you'd expect.

But if he's a Midland Bank manager, you should begin to expect the unexpected.


Because, as a matter of fact, somebody did come to us with exactly that idea. And we listened. And we discovered that they designed a sand reclamation plant, which actually did clean sand, extracting all extraneous matter and minerals and so making it of uniform quality; after which it could be used to produce moulds for foundry castings. The plant was also used to recycle sand which had been previously used for such mouldings.

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Specialists like Midland Bank's Panel for Overseas Trade Development, a team of experienced people who can meet exporters to advise on export development. And like the Overseas Trade Promotion Department, who can provide you with information about trading conditions in foreign countries... and provide confidential status reports on overseas companies.

Start thinking of your Midland manager and his team as the people to deal with your business needs. Because, thanks to teamwork, you can expect us to help with a lot of things you'd never expect.

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**Midland Bank**

Midland Bank Limited

## Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

### METALWORKING

## £3½m aluminium plant scheme

HIGHLIGHTING THE start of a three-year, £3½m expansion programme at Inalex, Kingsditch Lane, Cheltenham, Glos. (GL52 2161) is the installation and commissioning this week of a French 2,000 tonnes hydraulic aluminium extrusion press. Extrusions also can be packed and shipped direct to the customer in mill finished form on Inalex's own transport fleet. Further expansion at the Cheltenham base will result in a fifth extrusion plant, on which the groundwork has just started, and a recycling plant. Latter facility means that scrap will now be recycled on site instead of having to be sent as far away as Wales. The company started life under the full title of Independent Aluminium Extruders as the first British extrusion company to be independent of the major aluminium billet producers, and is now a subsidiary of the Rio Tinto-Zinc Corporation, operating within the Pillar Aluminium Group.

The press, and its associated handling, straightening, cutting and heat treatment equipment, is capable of swiftly converting aluminium billets into multiple lengths of extruded section in the highest quality, both in terms of dimensional accuracy and surface finish. Of horizontal construction, with four columns, it weighs 133 metric tonnes and, operating at 210 bar.

Facilities available in the new plant commence with billet receipt and billet pre-heating and continue through the complete extrusion press cycle. As it emerges from the die the extrusion is carried by a pneumatically operated "pulley" and then passed across a cooling table before stretching and final cutting to length on a new type of saw. From the sawing operation, extrusions are passed by a carriage through an ageing oven and then to the finishing division for silver or colour anodising, packing and

### INSTRUMENTS

## Hand-held acidity meter

PORTABLE pH meter from Electronic Instruments, Haverhill Lane, Chertsey, Surrey KT16 9LF (Chertsey 62671) has a 10 mm high liquid crystal display covering zero to 14 pH, readable to 0.01 pH.

Contained in a case measuring 320 x 210 x 100 mm, total weight 1.34 kg, the model 5050 can be operated from the mains or from batteries, the latter providing 100 hours of continuous use—about 12 months of normal operation. A low battery indication is provided on the front panel.

Temperature compensation is adjusted by a front panel knob between 0 and 100 deg C and a recorder output is provided of 0 to 1,400 millivolts.

The carrying case contains the instrument, a plastic bodied calibration electrode, and three 50 ml bottles for buffer solutions and deionised water.

### ENERGY

## Research into heat recovery in schools

FOUR methods of saving energy and/or extracting it from the environment are under test at Penedyke Primary School, Irvine, Ayrshire.

The single-storey building is a high insulation brick structure heated by ducted warm air. This air flow also supplies the high rate of ventilation needed.

Three separate systems of ducting and heat recovery have been set up. In the first, a standard heat wheel (which can return efficiencies of as much as 65 per cent) is installed between fresh air intake and exhaust hot stale air discharge.

The second system is similar but has, additionally, a heat

pump with its evaporator coil (heat absorbing) in the exhaust duct beyond the heat wheel, and its condenser coil (heat emitting) in the warmed fresh air stream coming in from the heat wheel.

A heat pump circuit is virtually identical to a refrigerator circuit except so far as size is concerned. It has an absorber section where cold liquid takes it to the radiator section where the refrigerant liquid, which has heated up, is allowed to expand, release its heat to the heated radiator and cool down.

The third is similar again and has three heat pumps, suitably arranged.

In all three systems, intake and exhaust ducting are close together so that heat exchange equipment installation problems are not difficult.

At start-up, when bulk temperature has to be raised quickly, a system of dampers can be operated to close exhaust ducts (the air there can hardly be called "stale") and recirculate the air.

Each system has standard hot-water coils as a back-up with gas-firing to guard against system failure.

Supplementary heat is extracted from the kitchen area for the assembly/dining areas. Although it has been accepted

at initial that solar heat cannot be economical since the children will be on holiday during 6/8 weeks of the sunniest weather, solar panels have been installed to provide part of the heat for the hot weather supplies.

Lighting also is under close study with several programmes proposed and to be analysed at a later stage.

Interesting is a comment made some time ago, by an energy consultant that: as large consumers cut their demands from the central supplier so the latter's ability to build more economical power plant will be reduced.

### COMPUTERS

## More power less cost

NCR HAS replaced all of its V18500 models with new multi-processing systems in the 8000 series in which performance improvements of up to 67 per cent have been made with, in some cases, price reductions of 30 per cent compared with the previous models.

The systems utilise NCR's "migration path engineering" approach so that programs, files and most peripheral equipment now being used on current 8400 and 8500 computers can be moved directly to the new systems without time consuming and costly conversion effort. They also employ a flexible internal bus architecture—a kind of ring main data interconnection cable—to which all system components are attached and to which other, better ones can be connected in the future.

There are nine new models altogether. Biggest is the V-8858M, which has 65 per cent more power than the earlier V-8580, at a price which is about 20 per cent lower. This 56 nanosecond mainframe can have from two to six million bytes of main memory and at the bottom end the price is £238,000.

At the other end of the new introductions is the V-8455 which operates under the company's virtual resource executive (VRX) and can have between one half and one million bytes of main memory. This offers about 90 per cent of the processing power of the 4331 at about 87 per cent of the price: with 1m byte the price is £35,000.

NCR claims that these nine machines completely encompass the two recent introductions by IBM, the 4331 and the 4341.

NCR is at 206 Marylebone Road, London NW1 6LY (01-723 7070).

## Making use of waste heat

TESCO IS cutting its heating bills through the introduction of an IMI Range heat recovery unit at one of its stores.

The unit takes heat normally wasted by refrigeration systems to heat water services.

Eased on work carried out by Air Condition Design Partnership in conjunction with the Tesco engineering department, the recovery unit was installed in Tesco's superstore at Wrexham, Clwyd, in October 1978. Since then, closely observed operation has shown that the unit will save about £700 a year and will pay for itself within three years.

In an on-going programme, comparable with that now in progress at Marks and Spencer the Wrexham development will enable Tesco to reduce the size of gas-fired boilers in similar stores, thus saving a considerable amount of capital outlay, while using energy required by the refrigerators more

efficiently. Waste heat is taken from two 40 hp condensing units. The discharge lines from two compressors go through the heat recovery unit and hot gas transfers its energy to the water within the recovery unit which is then used throughout the store in washrooms, the neat preparation room, canteen/kitchen and laundry.

Water usage in the Wrexham store during a six-day week is approximately 300 gallons. Daily temperature checks have shown that a 9 am average temperature of the water in the heat recovery unit is 80 degrees C and by 5 pm has only dropped to 30 degrees C after adequately meeting the day's demands.

The IMI unit, was incorporated into an existing system consisting of two gas-fired boilers and a hot water storage calorifier. The unit has a highly insulated 700 litre tank with two integral heat

### MATERIALS

## Resists the attacks of vandals

BECAUSE OF conditions prevailing in and around Belfast a company there has introduced translucent-vandal-resistant reinforced glazing with a further reinforcement of expanded steel mesh to give it maximum tensile and impact strength.

Said to be shock and shatter resistant, Safiglaze is available in clear or tinted finishes (principal colours being amber, blue or green) from Vulcanite, Lockview Road, Stranmillis, Belfast BT9 5FP (0232 669444) or in Wisan (0842 46292).

Clear version has a slight transmission factor of up to 75 per cent and is suggested for use in office or factory windows, rooflights, telephone booths, public conveniences, bus shelters and other private, public and industrial buildings where additional security is needed.

Thicker grade has extra toughness and will resist high impact damage, says the company, even withstanding blows from a sledge hammer, without breaking.

### PROCESSING

## Separates the solids

IN ORDER that prospective users can assess the benefits of its Slurlicena system, a mobile demonstration unit is now available for on-site trials, using individuals' own industrial/agricultural effluents, says Pollution Solutions, Blelheim Farm House, Benson, Oxon.

Trials are free and performed by arrangement says the company whose product is the result of a three-year development programme undertaken in conjunction with the Triton Engineering Company of Ashford, Kent, and has been introduced to meet anticipated more stringent government regulations pertaining to effluent disposal.

The Slurlicena is a three-deck, twin mesh vibrating screen separator, developed to provide

an all-purpose yet economic method of treating general industrial effluents including those from processing and chemical plants, and in particular agricultural slurries. Operating on a sluice gate controlled flow system, it is capable of extracting an exceptionally high proportion of the solids from the raw effluent, says the company.

This process of separation makes both the solids and liquids safer and easier to handle for later disposal.

Units are available for updating existing plant, or to design engineers and consultants for integration with associated equipment subsequently to be installed as part of a total system.

### IN THE OFFICE

## Electronic typewriters

TWO OLIVETTI electronic typewriters, models ET 201 and ET 221, have made their UK debut. Inside the typewriter housing, both models are engineered for true electronic function. The only components are a number of micro-processor controllers, and the interchangeable daisy wheel printer and its driver which is used in Olivetti word processing machines. This design allows the ET 201 and ET 221 to run smoothly and silently, as does the electronic keyboard "buffered" for quiet typing.

The ET 221 has a gas plasma display, that shows the last 15 typed characters. It scrolls them character by character, word after word up to the end of each line. This enables errors to be spotted and corrected before they are committed to paper. In the same way each line may be read on the display before it is printed. This allows the secretary to alter it to create a "first-time" copy.

The ET 201 has an LED display to relay important information about what is going on in the machine: available space in the memory, number of characters before the end of the line and number of lines before the end of the page.

Both models are equipped with a memory. One type of memory recalls characters typed on the keyboard for two lines (224 characters per line) for automatic correction.

A second, "non-volatile" memory has a capacity of 1,0 characters, 830 of which are reserved for storing up to 1 everyday phrases (such as closure of letters), a fourth store "page formats" filling out regular forms documents.

The remaining characters enable a secretary to instruct a typewriter where to start a stop typing on a page and recall up to three different tabulation sequences.

Character size can be adjusted for easy reading (Pica compact work (Elite), maximum paper utilisation (Micro), executive correspondence (E) proportional). The ET201 and ET 221 will automatically justify right-hand margins in any one of the four pitches.

The machines also offer reverse printing—white letters on a solid black background blurring together with automatic emphasis and variety.

More from British Olivetti Ltd., 30 Berkeley Square, London W.1. 01-629 8807.

### RESEARCH

## Test tower for lifts

THE EXPRESS Lift Company, a GEC subsidiary, is to build a 120-metre-high test tower at its Abbey works, Northampton. The company is contributing to the funding of the operation by the Department of Industry's Electrical Technology Requirements Board.

The tower will contain lift shafts for the development of medium- and high-speed lift control systems. There will be facilities for development of hydraulic lifts, the training installation and service engineers and the testing of components to the new EEC directive related to electrical operated lifts.

Building is due to start late this year and the facility, which will be in use by mid-summer 1980, will be available to other British manufacturers involved in research and development in this field.

Total cost is put at around £800,000.

## Electronic chameleon

A NEW AREA of application for magnetic bubble memory, the digital recording of random transient signals, has been demonstrated by a research team at The City University. They have done this by incorporating this memory technology in their roving slave processors (RSP).

The team, led by Dr. John Brignell, has been developing various aspects of the original RSP idea over the past three years, and together with an associated industrial consultancy, has produced models ranging from a simple recorder of commercial transactions to a powerful dual processor system for signal treatment.

RSP is a black-box which can be "trained" to do a variety of jobs when it is charged with an appropriate program by being plugged into a computer.

In the current development, which is being taken by the team to Geneva for the International Microcomputer/Mini-computer and Microprocessor Exhibition, the RSP impersonates

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### CONTRACTS AND TENDERS

## Tender Announcement for Nominated Sub-Contracts

The Government of the State of Qatar will shortly invite bids for the Architectural Finishes Nominated Sub-Contract for the University of Qatar which is situated approximately 5 km north of Ouba.

The University comprises approximately 73,000 sq m of low-rise academic buildings of high quality located on a 14 hectare site.

The Sub-Contract will comprise Joinery and Associated Works with Applied Finishes, Suspended Ceilings and rooflights. Applications to participate should be sent to the Amiri's Office, P.O. Box 223, Doha, Qatar.

The Technical Advisor to His Highness the Amir, P.O. Box 223, Doha, Qatar.

Copy to Ove Arup & Partners, 13 Fitzroy Street, London W1P 8SQ.

The application must be accompanied by:

1. List of major projects recently completed.
2. List of current projects quoting value and percentage completion with contract completion dates.
3. Complete financial statement (audited) for the past five years.

Interested firms should have an annual turnover of 25,000,000 QR. Tender documents will be available at the Amiri's Office for pre-qualified bidders priced 5,500 QR.

Full details of incorporation of company, certification of relationship of any proposed joint venture and name of local agent must be supplied when supplying any of the information may be excluded from participating.

The Main Contract period will be approximately 40 months. It is the intention to invite bids from a select list of pre-qualified bidders at a date which will be appropriate for letting the Sub-Contract.

Tenders will be valid for 90 days after submission. Tender and performance bonds will be required. The Sub-Contract will be let on a fixed price basis.

## MAZAGON DOCK LIMITED BOMBAY

invites sealed tenders for supply, testing, erection and commissioning of following equipment to be delivered at MDL Yard earliest preferably by December, 1979:

- (a) Crawler-mounted, diesel-operated mobile cranes of following capacities:
  - (i) 250 tons at 17 ft. (or at minimum rad.) on 70 ft. long boom 2 Nos.
  - OR
  - 300 tons at 17 ft. (or at minimum rad.) on 70 ft. long boom 2 Nos.
  - (ii) 350 tons at 17 ft. (or at minimum rad.) on 70 ft. long boom 2 Nos.
- (b) Pipe cutting, beveling and contouring machine for 100 mm to 1200 mm O.D. steel pipe 1 No.
- (c) Portable pipe cutting and beveling machine suitable for up to 500 mm O.D. steel pipes 4 Nos.
- (d) Portable Radiographic unit for Iridium 192 source up to 100 curies 2 Nos.
- (e) Ultrasonic flaw detector with built-in motor USM-2M or equivalent 1 No.
- (f) Hydraulically-operated, diesel-driven, self-propelled crane capacity 20 tonnes at 3 metre rad. 2 Nos.

2. Tender documents available from Controller, Indian Frigate Project Office, c/o Yarrow Shipbuilders Ltd., South Street, Glasgow G14 (Tel. 041-959 1207), against non-refundable payment of 25 U.S. Dollars per set by crossed Demand Draft or certified cheque drawn in favour of "Mazagon Dock Ltd."

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John Arnold

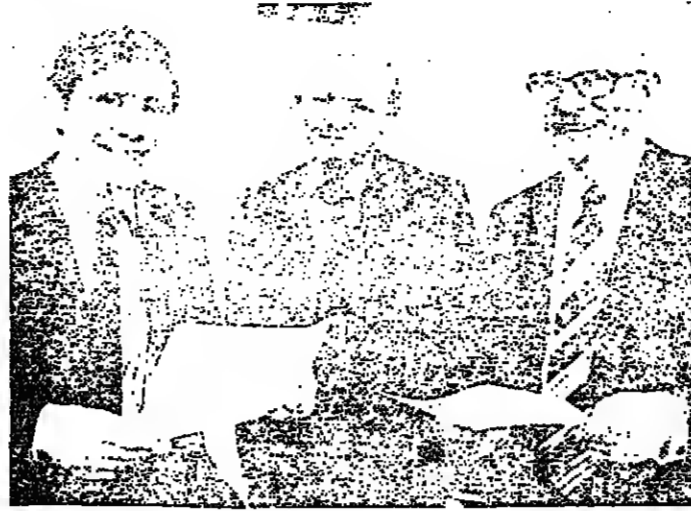
NEWS ANALYSIS—BUDGET PREPARATIONS

Decisions behind the ritual in hands of a few key men

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE BUDGET is one of the great annual set-pieces of British theatre, surrounded by ritual and mystery. Yet surprisingly few people have been directly involved in the preparations leading up to the ceremonial departure of the Chancellor on number 11 tomorrow. A large number have been invited to a lesser extent throughout Whitehall, especially the public spending review, it only a couple of dozen Treasury officials have been working on the Budget full-time in the last month. The exercise highlights that nature of external formality and close internal informality which characterises the Treasury. The main decisions taken by the Chancellor and his key advisers, meeting as the Policy Committee. This includes Sir Douglas Wass, the Permanent Secretary, his four Permanent Secretaries, the chairmen of the Inland Revenue and the Customs and Excise, and a few other officials. The main Treasury suggestions are channelled through the Policy Co-ordinating Committee, a body of a dozen officials chaired by Sir Douglas Wass. The main Treasury suggestions are channelled through the Policy Co-ordinating Committee, a body of a dozen officials chaired by Sir Douglas Wass. The main Treasury suggestions are channelled through the Policy Co-ordinating Committee, a body of a dozen officials chaired by Sir Douglas Wass.

The aim of this exercise is to outline prospects and present options—a series of so-called Budget building blocks—for the Chancellor, who has been kept continually in touch. The hope is that the broad balance of the Budget can be determined about a month beforehand. The final shape of the Budget generally has to be agreed about a week or 10 days beforehand. This is partly to allow completion of the vast task of pulling together the numbers to appear in all the material (such as the Red Book) which accompanies the Budget—a job masterminded by Mr. Len Taylor, the Treasury Chief Accountant who, among his other duties, looks after the Royal Family's money. A parallel exercise is the preparation of the speech, from a skeleton three or four weeks before Budget Day to a full, and usually excessively long, draft a week before. The Budget operation can vary enormously from year to year and naturally depends on the personality of the particular Chancellor. Mr. Healey was closely involved throughout, questioning his officials in a style of somewhat robust openness. He has said that he loog ago gave up basing his Budget decisions on the economic forecasts. The preparations have been highly unusual this year. A full Budget was completed for April 3, only to be aborted after the Government's defeat in the Commons. Sir Geoffrey Howe will have had 37 days between his appointment and delivering the speech—compared with a 24-day gallop by Mr. Healey in March 1974. This has involved hectic work by both politicians and officials, though an updated assessment of the economic prospects and various policy options was available after the election. Consequently the usual operation has been telescoped rather than significantly altered. Even in this short period a new style has already become clear. Whereas Mr. Healey was rather a loner—closely involving only Mr. Joel Barnett among his ministerial colleagues—Sir Geoffrey operates more of a team or collegiate approach. For instance, Sir Geoffrey, an early riser, meets his other four ministers and their special advisers first thing in the morning for what are known as prayers, a daily discussion without officials. The role of the special advisers is also different. Whereas Mr. Derek Scott, who worked for Mr. Healey, was primarily involved in political work and on pay issues, the Tory team as much more concerned with detailed preparations for the Budget. Mr. Adam Ridley, the senior of the two advisers, is a former Treasury and think tank official and has spent more of his career in Whitehall than in politics. The whole team has taken a very positive role in putting forward its own proposals—on, for example, public expenditure—parallel to the Treasury's own suggestions. Whichever party is in power, Budget preparations are noted for their secrecy. But in the last three years Mr. Healey had been becoming much more open at least about his general intentions, if not about specific measures or forecasts; in the two months before his speech there was too a Cabinet discussion about the broad strategy. The long-term practice, however, has been summed up in the view that "the Budget is shrouded in secrecy until the Chancellor unveils his master plan. He presents it as a fiscal fait accompli, receptive to neither the benefit nor the opportunity of prior examination or constructive comment." The words were those of Sir Geoffrey Howe two years ago; in his recent hurry he has not yet had the chance to fulfil his promises of greater openness.



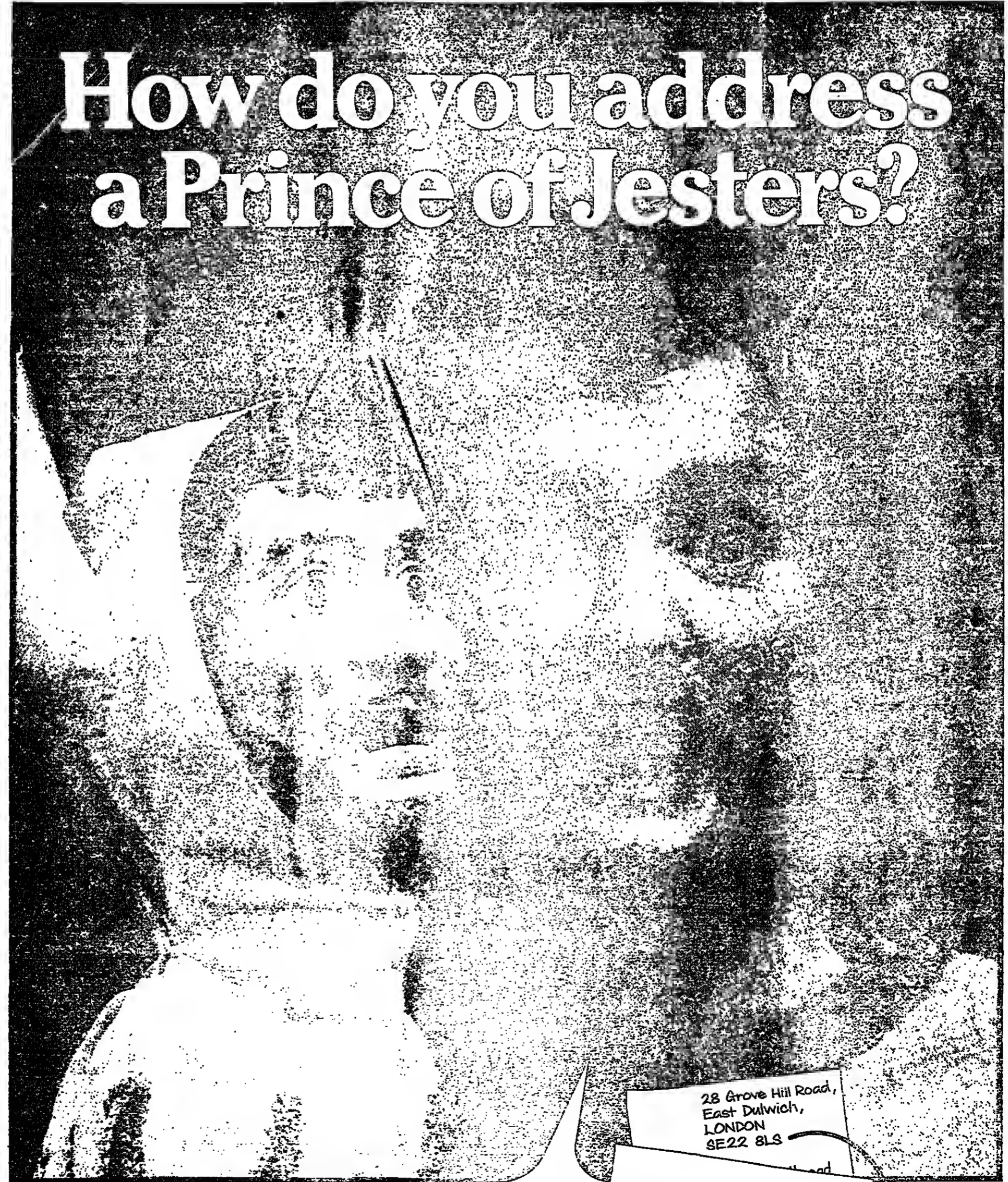
Members of the Treasury Budget team: from left, Mr. Brian Unwin, Mr. Arnold Lovell, Mr. Len Taylor.

Gloomy outlook for Britain's economy say the forecasters

BY OUR ECONOMICS CORRESPONDENT

A GENERALLY pessimistic view of the prospects for the economy over the next 12 to 18 months is presented in a batch of pre-Budget analyses published today. The Henley Centre for Forecasting warns, for instance, that whatever happens in the Budget the gloomy outlook for the world economy will mean a slowing of UK output growth. Consequently unemployment is likely to rise by 100,000 by the end of the year when the annual rate of inflation may be around 13 per cent. City brokers Hoare Govett believe that indirect tax increases in the Budget will push up the retail price index by about 1½ per cent and that its 12-month rate of increase will reach about 14 per cent by December. Brokers de Zoete and Bevan project an annual rate of 14-15 per cent by the end of this year and a peak of 16 per cent by next summer. The rate should fall to 13 per cent by the end of 1980 provided that a restrictive fiscal and monetary stance is maintained. On the basis of simulations with the Treasury's economic model, brokers Montagu Loeb Stanley warn that growth is likely virtually to stagnate next year, that North Sea oil will not guarantee a current account surplus and that company finances will be put under severe pressure over the next two years. On the eve of the Budget there is also advice from industrial bodies. The London Chamber of Commerce notes tighter than expected economic constraints on tax cuts but says "if the Government does not make a dramatic move now it probably never will." Both the London Chamber and the Radio, Electrical and Television Retailers' Association call for a single standard rate of VAT—10 per cent instead of the present 8 and 12½ per cent. Sir Geoffrey Howe, the Chancellor, has been urged to end "discrimination" against working wives in the Budget. A married woman should be taxed as an individual and not assessed with her husband for tax purposes, says the Equal Pay and Opportunity Campaign. "Current tax laws assume that a wife is financially dependent on her husband and make him legally responsible for her tax affairs."

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PROVINCE OF NEWFOUNDLAND (Canada)  
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Michael Lafferty looks at the chequered history of a leading merchant bank on the eve of its results which may more clearly indicate its current state of health

Hill Samuel: quest for new role

HILL SAMUEL must be one of the most talked-about merchant banks in the City today. People are asking where it is going, and what role it sees for itself in the 1980s. There are rumours, indeed by a number of senior partners over the past year, that it is "an unhappy ship" - and a few of the merchant banks' cognates even go so far as to suggest that it is an organisation without a sense of direction.

foreign exchange deal that was never completed due to the collapse of the Frankfurt bank, I. O. Herstatt. It was only after lengthy litigation, which finally ended last year, that Hill Samuel was able to draw the curtain on Herstatt. It had recovered most of the money, leaving net losses from the unfortunate affair of some £1.2m after tax relief.

the demand for international capital was growing at such a rate that the fortunes of both banks would best be served by creating a bigger competitive entity.

Similar logic led the Hill Samuel board to recommend the merger with MEPC four years later. "Your board believes that for Hill Samuel to be able to compete most effectively with other international businesses providing financial services, the process of enlargement and diversification must be continued during this decade," Sir Kenneth Keith told shareholders at the annual meeting in 1970.

reverse its concentration on developing the traditional merchant bank lending side of the business, and put most effort into expanding fee-earning activities. Capital intensive activities were to be avoided as far as possible. One consequence was the disposal of an underwriting subsidiary, providing £5m in spare funds. Then the group was re-organised into three groups:

Deal was baulked

These are tough things to say out of a leading merchant bank. It is difficult to look back at the past decade without concluding that there might be something in what the critics say. In 1970, for example, the Hill Samuel board under its current chairman, Sir Kenneth Keith, recommended a merger with the property group, Metropolitan State and Property Corporation. Institutional opposition prevented the deal. In April 1973, the City gasped in excitement and amazement when the Hill Samuel Board announced a merger with Slater Walker Securities. Once again, however, the deal had to be called off the day before the offer closed.

After Herstatt, there were no more dramatic schemes from the Hill Samuel board. The only developments to hit the headlines concerned a £9m injection of new share capital last year, following what Hill Samuel chose to call "a new international relationship" with the two little-known foreign banks, and some changes of top personnel.

Most dramatic perhaps was the resignation of John Elton as chief executive of the merchant bank part of the group in June last year. This came less than two years after he joined Hill Samuel from a life in industry with Alcan Aluminium. Early this year another senior executive, Victor Wood, chose to give up his position as chief executive of one of Hill Samuel's three divisions, the broking and consulting services group.

By this time last year Hill Samuel had decided on a major change of policy. It was to

On the domestic merchant bank side, this means much more attention is being paid to corporate finance, which is still Hill Samuel's biggest fee-earning activity. Hill Samuel appears reasonably well placed here. It has the largest number of UK clients of any UK merchant bank. These are mainly medium-sized companies, but there is now an active thrust to add to the list of big name clients, which at present includes names like Beecham and Courtauld.

Top of the pops

Looking back Sir Robert is unapologetic: "If the MEPC merger was suggested today, it would go through." As for Slater Walker: "Don't forget that at the time it was top of the pops." The two abortive

Altogether these changes provide a bewildering background against which to assess the present Hill Samuel. It is a matter that group chief executive Sir Robert Clark likes to put in perspective by looking back at the history of Hill Samuel. The group came about through a merger in 1965 of two main merchant banks—Philip Hill and Partners, which was principally involved in investment banking, and M. Samuel and Co., which had a more traditional banking and acceptance credit business. After the merger resources were devoted to expanding the banking side, which grew very rapidly.

The rationale behind the merger of Philip Hill and M. Samuel lay in the belief that

By this time last year Hill Samuel had decided on a major change of policy. It was to

On the international and overseas side, Hill Samuel has decided that smaller banks like



Sir Kenneth Keith (right), chairman of Hill Samuel, which is rumoured to be an "unhappy ship." Sir Robert Clark (left), chief executive, denies this. And of the abortive mergers with MEPC in 1970 and Slater Walker Securities in 1973 he is unapologetic—if MEPC were suggested today "it would go through," while of SWS he says: "Don't forget that at the time it was top of the pops."

itself simply cannot compete with the big commercial banks of the world, including the British clearers, in chasing tight margin international loans. It is here, according to Sir Robert Clark, that the group's recent change of direction has probably been most felt. Offices which were previously concerned with a wide range of activities including lending, and property development, have been forced to concentrate on developing fee-earning advisory services.

One feature of this has been the development by Hill Samuel of a particular line of expertise in back-to-back loans. It believes itself to be the leading merchant bank in this field, having done 25 deals totalling £50m over the past three years. The principal overseas offices are in Australia, South Africa, Switzerland and West Germany. Recent developments include associated operations in South Korea and Bahrain, where it has formed a partnership with Banque Arabe et Internationale d'Investissement (BAII), one of Hill Samuel's two new foreign bank shareholders.

What about morale at Hill Samuel? Sir Robert is adamant that it is just as good as in any leading merchant bank, and he refuses to accept that he runs anything less. The truth may well be that Hill Samuel has been through its worst patches as far as internal personnel problems are concerned. But it would not be surprising if its staff, like the City, are still waiting for a bit more guidance on where the future of Hill Samuel lies.

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NEI develops bold strategy to capture overseas markets

BRITAIN'S POWER plant industry still waits for the steady ordering programme for nuclear—or any other—power stations which would release it from its constant fears of plant closures and layoffs.

Worst affected is Northern Engineering Industries—the merger of boiler-makers Clarke Chapman with turbine-generator manufacturers Parsons—whose Newcastle plants badly need assurance of much, if not all, the work on the projected advanced gas-cooled reactor stations at Heysham and Torness.

Painfully aware that, even if this comes its way, the UK economy cannot support the kind of business growth NEI must have, it has boldly launched out internationally aiming to increase its exports from around £190m, or 25 per cent, to a healthier 40 per cent.

Labour intensive

Though all these operations may not be capital intensive, taken together they are labour intensive. For example, Hill Samuel's UK labour costs for the year to March 1978, amounted to almost £19m—not far off three times the reported profit figure. In contrast, Stewart Benson had UK staff costs for the 1978 accounts of £8.2m and reported profits of £9m; at Schroders the wage total for

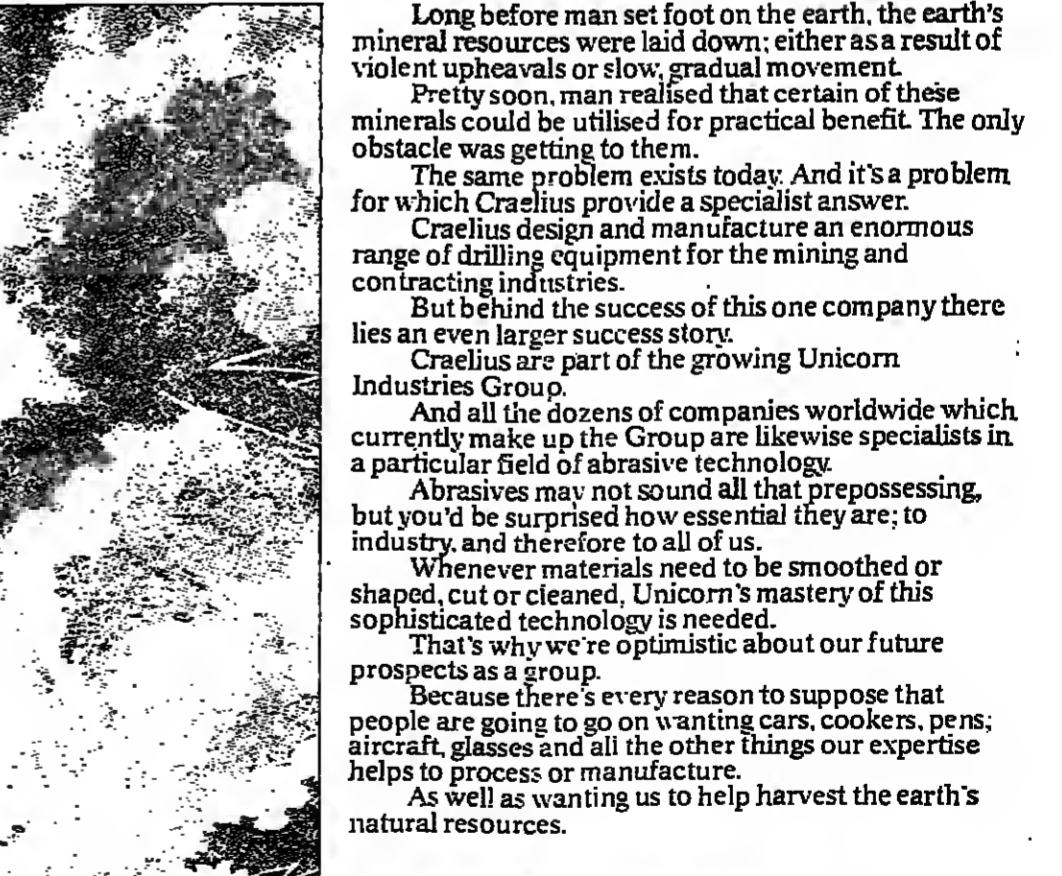
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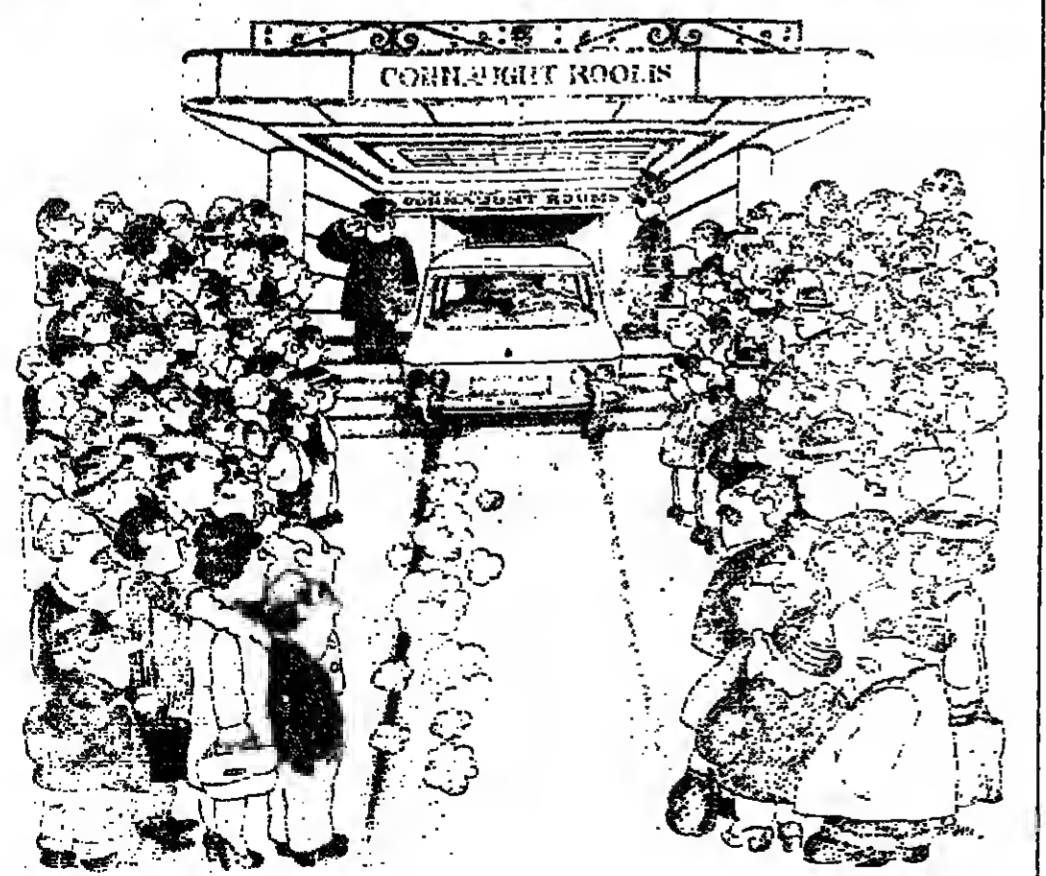
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THE ARTS

Country Music

# The fences are pulled down

by FRANK LIPSIUS

The Country Music Association recently presented a crystal ball to President Carter. It is a homey little ceremony which received wide coverage in Nashville, and was a well-served "howdy" and "thank you" to a fellow-southerner. Echoing a general feeling, the executive director of the Country Music Association, Joe Alker, said: "It has been very important to country music for President of the United States to give it the respect he has."

Certainly, country music has loved the President from a national base to a national popularity which is increasingly accepted as the sound of in-stream middle America. But if the CMA really wanted to honour those responsible for recent gain in popularity, it

probably should be giving its awards to the Bee Gees, Donna Summer, or even the Village People. The rise of disco, and its blanket coverage of pop music radio, has catapulted country music from its regional insularity.

Now that every major American city has a disco station, there is a base of no-disco programming that has seen country music increasingly combined with Frank Sinatra-style crooning and rock 'n' roll oldies, while disco usurps the air time on the pop radio stations.

New York's country station, WJIM, is a good example of the growing bounds of country music. The programme director, Ed Salomon, has seen a great shift in the direction of country music. Country artists, he finds, are doing much more

pop: Dolly Parton was even played on disco stations. This broadening of the range of country artists follows the earlier attempts of pop artists, like Tom Jones, to go to Nashville to do country records. As a result, when sounds much like a pop station. In addition, with half of its airtime going to oldies, it has incorporated into its format the old rockabilly songs which were not considered country when they came out, but certainly fit the category today. Thus, Credence Clearwater Revival, Bill Haley and Buddy Holly can also be heard on a station that covers the country field.

In the south, of course, a country music station will sound traditional, with their oldies and new songs much more likely to observe strict interpretations of the term "country." They, too, will soon catch up with the times, no doubt, judging from the taste of country music producers. On a recent trip to Nashville, I had the chance to talk with some of them, most of whom are looking to expand the horizons of their sound. Johnny Duncan cut the pop song, "Slow Dancing," after he and producer Billy Sherrill decided they needed a change of pace for the singer. Sherrill, who runs the CBS hit factory by recording such artists as Tammy Wynette, George Jones and Johnny Paycheck, professes to judge songs by whether they would be played on the jukebox of a bar. Then, he selects a tune that sounds like a 1940s musical dance number to illustrate the kind of song he likes. His most recent release, by Tammy Wynette, has more violins than steel guitars in it.

Other producers are looking to have their artists break into the pop music charts. They assume there is no danger in losing their own audiences by trying to extend their appeal.

But however much Nashville turns to pop, it will still remain a haven to songwriters. Disco depends much less on lyrics and melody than on rhythm and arrangements. It is the kind of sound produced in a recording



Dolly Parton

Winchester College

# Purcell's King Arthur

by NICHOLAS KENYON

Legend, King Arthur and Winchester are inextricably linked. The warrior's statue dominates the town's main street, and even our present somewhat absurd Round Church from its resting-place in Winchester Castle. It was right site might dine off it, respect for the spurious equity decreed otherwise), appropriate then, that a Windsor Cathedral starts a large celebration of its 900th anniversary (there is a full-scale festival which starts at the end of this month, and numerous related events) the boys of Winchester School should stage a *Dryden/Purcell* collaboration of *King Arthur*.

There was one snag. As the programme cheerfully admitted, "greatly, Dryden set his ivy in Kent. But we have been lively unperturbed by this." Location was transferred to Winchester and nearby St. Ippine's Hill, and a few

references were changed. Devotees of the legend may have been disappointed by the absence of Lancelot, Guinevere, Camelot, and the Holy Grail, but there was much else to entertain them. For the editors of Winchester's new performing edition, conductor Angus Watson, producer Roger Baxter, and James Sabbeu-Clare, played as fast and loose with the contents of the drama as they did with its setting.

Rejecting the 17th-century convention by which the spoken drama and the sung interpolations were kept separate (only two of the principals in the 1961 original both spoke and sang), the editors turned what Roger North called an "ambiguous entertainment" or semi-opera into a straightforward opera with dialogue.

So each act opened not with an entirely spoken scene, but with a mixture into which Purcell sings from the last act and various other sources were,

Royal Court

# Happy Days

by MICHAEL COVENEY

Samuel Beckett's *Winnie* remains one of the potent, mythical characters of contemporary theatre. Forever looking on the bright side in hopeless physical circumstances, she anticipates another heavenly day encased from the waist down in a mound of scorched earth. Brenda Bruce first played the part on this stage in 1962. Since then I have seen Madeleine Renaud and Peggy Ashcroft, both of whom combined a fading, absurdly regal splendour with a strange, almost suburban wistfulness. Danae Peggy was the most resilient of Winnies, seductive and terrorised.

In the first half of Beckett's production (the first time he has directed the piece since his Schiller Theatre Werkstatt version in 1971), Billie Whitelaw comes across as a chattering Joyce Grenfell in the wake of some ghastly atomic fallout, grabbing at her toothbrush, medicine bottle, bat, spectacles and parasol like some scatty stalwart of the WI. Turning to the half-hidden Willie (Leonard Fenton) on the other side of the mound, she chirrups the line "Slip on your daisy, dear, before you get singed" with matronly aplomb. She is more scatty than wistful, yet capable of extraordinarily sexy shoulder movements. As the heat becomes greater and her perspiration correspondingly less, the parasol catches fire. She raises her arms. Even armpits can talk.

As in his own Schiller Theatre production of *Waiting for Godot*, Beckett's pacing and feeling for the air between words is exquisite. The alarm bell is less terrifying than Peter Hall's for Peggy Ashcroft, but the stage is better. The opening roseate glow of each act is followed by a pervasive flood of orange light, hardening to yellow. It cannot be long before everything burns and survives. Jack Ruby's lightning bolt is a positive threat to Jocelyn Herbert's arid mound which does not, usually, grow



Billie Whitelaw

Leonard Fenton

in the interval to consume Winnie's bosom. After the interval, Miss Whitelaw has sunk to her neck, her eyes gleam more desperately.

For the story of Mildred, the doll and the mouse, Miss Whitelaw's voice tightens, beating out the lines with compressed fervour. The astonishing performance ends on a note of quietude, gratified for Willie's

effort to get dressed and crawl round to her side, even if he is on a fool's mission. I am not too happy about Mr. Fenton's bald wig, which crinkles a lot, but his gruffly defeatist manner is admirable and touching. A grounded walrus, a long way from home, Miss Whitelaw's tremulous singing of the final, sad waltz is, as it should be, funny, sad, almost unbearable.

Ilkley Literature Festival

# Wet and Wuthering Heights

by ALAN FORREST

Once every two years the little Yorkshire moorland town of Ilkley becomes a flourishing outpost of the publishing business. Novelists, poets, literary agents, wander in the steps of the Brontës, perform on platform with the cheeky panache of pop stars, eat jumbo portions of Hull haddock at the world's largest fish and chip restaurant, and even talk about books.

The festival has just ended—in the red, festival officials forecast, the rain poured down like curtain rods. But if there is financial loss, it is not through lack of support. Events were well attended; maybe Ilkley tried to cram too much into one festival. "There are poets lying around all over the place and nobody knows what to do with them," one citizen said.

Poets go pretty well out of this kind of festival. What Tennyson would have thought about it is impossible to say, but if like Mike Horowitz you can jump up and down, range your voice over about three octaves, and produce a small son who is already a budding bard, you're in. In all this, Jeff Nuttall playing a dirty jazz trumpet, too.

But a festival would not be a festival without such moments. The Ilkley Lecture was delivered by Professor A. L. Rowse, with much information about the Dark Lady of the Sonnets, plus swamping attacks on "third-rate minds and suspect scholarship." Ilkley pecked the King's Hall for Robert Gittings and Francis Honowitz on Thomas Hardy and *His Women*—terrible dolours in Dorset seem to have a particular attraction for people living on the edge of the Brontë country.

There was Jill Balcon on George Eliot and novelists Malcolm Bradbury, David Benedictus and Francis King talking about writing novels.

Bradbury's evening was interrupted by the dreaded Dadaist and all agreed that it helped to make the festival interesting. Ilkley has always given scope for links between music and literature. Two years ago, the

festival commissioned a jazz suite from Graham Collier, based on Malcolm Lowry's novels. This time, there was nothing so ambitious, but one of the festival highlights was John Bingham and George Macbeth's *Cobaret of Lore and Death*. This was preceded by the splendid Bettina Jonic singing a pot-pourri of Brecht and Bob Dylan songs, a performance which really set the festival alight.

You can't go away from Ilkley without an affection for the people and what the Yorkshire Arts Association is trying to do. It isn't a cultural desert, but the presence of the poets and the novelists from far and wide every two years has become something rather special.

The area is crawling with would-be writers and a session

CRICKET BY TREVOR BAILEY

# A case for seeding and weaknesses

THE SECOND Prudential World Cup Competition which began on Saturday produced surprises and a victory in four games went to the teaming second. The West Indies obvious favourites, shed India by nine wickets in plenty of overs to spare. The New Zealand win over Lanka was equally decisive, less spectacular. Pakistan red Canada, who began well, were breathing neck-and-neck, and England were able to use home in their own time and Australia once Brearley & Gooch had sensibly countered the threat of two early wickets.

Providing the weather comes to co-operate, this international tournament should again prove to be a success. But it would have been even better if only the organisers had thought to seed four teams. Their failure to do so means that one of the stronger and crowd-drawing countries, either England, Australia, or Pakistan will be eliminated before the semifinals.

The same situation was allowed to occur in the previous Prudential Cup in 1975, when Pakistan, who came closer than anyone to beating the eventual winners the West Indies, failed to qualify. It should not have been too difficult to seed four of the six full ICC members. The financial advantage would have been considerable. It is

safe to bet that the same error would not be allowed to occur in an Australian World Cup now that the marketing is in the hands of a Kerry Packer company.

The four Prudential games, all underlined one of the big weaknesses of limited overs cricket, the inevitability of the outcome when the team batting first on a good pitch fails to make a total of reasonable size. Their opponents, providing they had to their potential, can afford to accumulate the runs required at their own selected tempo.

This is what happened at Lords, when Australia squandered the possibilities of 97 for 1 at lunch to finish with a highly unsatisfactory 139 for 9. Their slump stemmed from various factors, including the brilliance of England in the field, with Randall and Cove especially outstanding, and the meanness of the England attack which gave little away.

Fluent

In addition, none of the tourists' batsmen played a large fluent striking innings, which so often decide a limited-overs contest. Indeed there must be doubts whether they possess a player with the necessary quality, their tactical variety was all too apparent as they are still coming to terms with the special requirements of the one-day game, and finally, their running between the wickets was suicidal.

Although Boycott and Brearley can hardly be described as the perfect opening pair to lead a run chase in which 240 are needed in 60 overs, a target of a mere 150 meant they could afford to graft their way home, against an

TENNIS BY JOHN BARRETT IN PARIS

# Borg's fourth French Open

ONLY FOUR days after his 23rd birthday, that remarkable Swedish boy, Björn Borg, won his fourth French Open and a first prize of \$49,000 on an emotion-charged rainy afternoon at the Stade Roland Garros yesterday with a 6-3, 6-1, 6-7, 6-4 win over Victor Pecci, the Paraguayan giant, also 23, which spanned three hours and two minutes.

After demolishing America's Vis G. Gulatiis, 6-2, 6-0 on Friday, Borg had started an overwhelming favourite. But there were those, including 25 tennis-mad fans and six journalists who had flown in from Pecci's home town of Asuncion when they knew he was in the final, who believed that their hero might score another of those upsets which have been a feature of these championships.

Against seeded players—the victims were Corrado Barazzutti (Italy), Harold Solomon (U.S.A.) and Guillermo Vilas (Argentina)—might well bring him success against Connors. "Victor believes now that he can live with these great players," he said.

That opinion was vindicated when Pecci recovered from 2-1 in the third set of the final amid the disturbance of a collapsed spectator being carried out on a stretcher, to win the set in five by 8 points to 6. For until that moment Borg had commanded the slow red clay court like the king he has played himself to be here. In 1974 and 1975 he had won this title with impressive confidence and when he returned again last year, after two years absence, he won this third crown without even dropping a set.

The Borg form he has proved invincible is based on fast high looping drives, to a safe length, on impetuous concentration and on a speed of court coverage that is at times breathtaking. For four years now, he has confounded the world's greatest clay court players and there seemed no reason to believe that the relatively inexperienced Pecci could solve the riddle.

my hand, I could take it." Pecci, recovering from an early service break in the fourth set, kept the match alive up to four games all. A seventh service ace in the next game helped Pecci to 40-30 but a double fault, his third of the match, proved fatal. Reprived, a tiring Borg dashed a forehand pass down the line and then forced the larger man to hurry a backhand which he netted to lose the game.

Serving now at 5-4, Borg played a delicate backhand stop volley at 40-15 to win his title and equal Henri Cochet's record of four French titles, the only other man to hold as many.

Cochet was there with Jean Borotra and Rene Lacoste, the three surviving Musketeers, to present Borg with their Musketeers' cup—a trophy introduced this year to recognise the great trio these three and the late Topi Brugnon have played in French tennis over the past 30 years.

Chris Evert-Lloyd's chillingly efficient 6-2, 6-0 win over Wendy Turnbull, on Saturday, her tenth successive victory over the Australian, gave the American world champion a third French title, from four visits here and suggests that she is at last finding the form she hopes will give her a third win at Wimbledon early next month.

These have been unquestionably the most successful French championships ever. The crowds are up by over 40,000 on 1975 and have passed the 200,000 mark for the first time during 14 days of play. The revenue is up too, over 7m francs this year, a rise of 2m from last year's takings. And the ambitious building programme described last week has caught the imagination of the entire tennis world.

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# Industrial and Trade Fairs' new executive

THE setting up of a new executive has been announced by Industrial and Trade Fairs Ltd, the world's biggest independent exhibition organisers.

In addition to the company's chairman (Mr. Malcolm Lowe), chief executive (Mr. Derek Lyons), deputy chief executive (Mr. Christopher Carrett) and directors (Messrs. John Legale and Colin Mackenzie), the executive will include the managers of the exhibition teams: Messrs. R. N. Gee, E. J.

Gosden, B. J. Morris, I. J. D. Robinson, A. J. M. Salmon, K. Smith and F. Winter. ITF's company secretary, Mr. T. Shepherd, will also be secretary to the new executive.

Mr. Malcolm Lowe said that the setting up of the new executive was an important development of the management structure of the company. This follows the successful reorganisation of ITF's exhibition teams into profit centres in January this year.

Monday June 11 1979

# Living with Mr Carter

PRESIDENT CARTER goes to Vienna later this week to sign the second strategic arms limitation agreement with the Soviet Union. He will do so at a time when he is confronted with problems all round. On the foreign policy side alone, Congress could choose to defy him any day now by voting to end economic sanctions on Rhodesia. The peace treaty between Egypt and Israel may be a singular achievement, but it has yet to be shown that it adds to stability in the Middle East as a whole. Even on SALT, the President is going to have to fight hard to secure ratification in the Senate.

**Congress**

On the domestic side, though not without considerable foreign policy implications, there is the continuing failure to introduce a comprehensive energy programme. The shortage of fuel produces anger at home because it is so unaccommodating, and anger abroad because America's pricing policy is seen to be too permissive. Not least, there is the problem of inflation where the annual rate is in double figures and is likely to get worse before it improves.

In these circumstances, it is not surprising that Mr. Carter's popularity should have dropped still further. It also has to be remembered that the 1980 election campaign has effectively already begun. The possibility that he is defeated rather than elected, and could even be rejected by his own party, can hardly add to his authority.

If there is one common thread running through the President's apparent weakness, it is his inability to get his policies through Congress. It is not that his policies or his priorities are wrong. On the contrary, Mr. Carter sought to introduce an energy programme almost at the beginning of his Administration. Yet time and again he runs into Congressional opposition.

That opposition is not united. It cannot be said that there is a solid anti-Carter bloc determined to do down the President. Mr. Carter is defeated rather than by a series of coalitions which come together on particular issues. But it comes to almost the same thing: the President is in trouble because he is at odds with the legislature.

How much of that is the fault of Mr. Carter and how much is due to changes in the nature of Congress, and perhaps in America itself, are questions for the historians. What matters for the present is the situation as it is. It is not ideal, but it

## BRITISH EXCHANGE CONTROLS UNDER REVIEW

# Bold measures to end an era

By NICHOLAS COLCHESTER in London and GUY DE JONQUIERES in Brussels

IT is 40 years since the British resident could move his wealth abroad without the permission of the British Government, so long that exchange controls no longer seem an imposition but like the weather, an unhappy aspect of British life.

In tomorrow's budget a combination of political change, reticent Europeanism and the appreciating worth of North Sea oil should provide the first major steps to get that aspect changed. It is precisely because the habit of exchange controls has become so ingrained that the changes promised by the Conservatives would demonstrate a fresh approach to government and a fresh attitude to Europe.

The expectations are high: the Confederation of British Industry says they are "at roof level" and that there will be a great deal of disappointment unless there are "bold measures". In the City, too, the sense of anticipation is strong. "I think we stand on the threshold of a new era in this regard," Lord Roll, the chairman of Warburgs, said recently.

If this era develops it will probably, with hindsight, appear to have begun in 1977. The last trick in the complex edifice of British exchange controls was laid in November 1976, when the Government decided to prevent British banks from using sterling to finance trade deals between other countries.

This was a fitting end, because it forbade the activity which had first propelled the City past Amsterdam as the world's leading financial centre in the early nineteenth century, and because it was a nice demonstration of diminishing returns. It threatened to put a stop to a valuable "invisible" business for ever. The trade-off was a once-and-for-all boost of about £1bn to the balance of payments as international traders repaid their sterling debts without being able to incur new ones. Ironically this money flowed in when it was no longer needed.

controls seem almost immovable. In 1961 controls on capital flows were fairly lax, the pound was stable and the investment currency premium was close to zero. British industry was allowed to invest abroad at the official exchange rate. That freedom disappeared in 1962 and from then on the controls tightened as the pound became more vulnerable.

One key event along the way was the imposition of the 25 per cent surrender rule in 1965 to provide a limited shot in the arm for sterling. Anyone selling premium investment had to use one quarter of the foreign currency proceeds to buy pounds at the much more expensive official rate. Another was the introduction in the same year of the "super-ration" which allowed part financing of direct investment abroad at the official rate, only if the pay-off

relative decline have undermined this thesis.

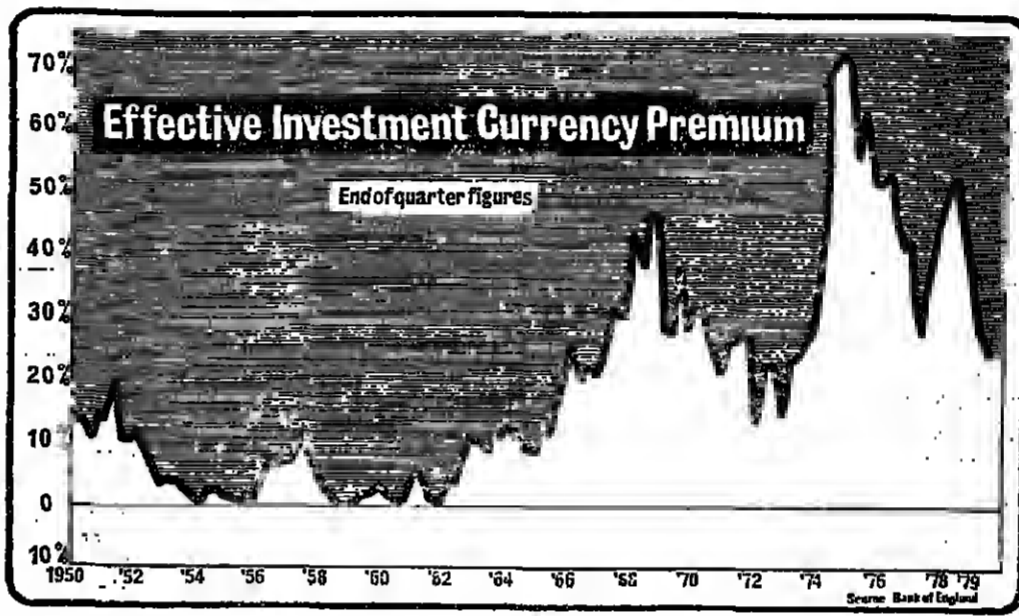
The change of Government and the political climate. Because exchange controls are part of the apparatus of a planned economy and because they are judged to hold the noses of the British rich to the British grindstone, they have always been associated with the Left. The Conservatives are better placed politically to dismantle them.

The mounting feeling that they are bad for Britain in its current circumstances. Britain has a new and increasingly impressive clutch under the sterling exchange rate—North Sea oil. Not only can it dispense with the old clutch, the argument goes, but it should extend the period of oil wealth by investing overseas, both directly and through purchase of securities.

The need for a realistic exchange rate. British industry

## Recent relaxation of UK Exchange controls

- (Resulting from EEC Obligations)
- 1 An increase in the amount of money emigrants can take out of the UK, with the amount allowable to those going to EEC countries raised to £80,000.
  - 2 The abolition of the 25 per cent surrender rule from January 1, 1978.
  - 3 An increase in the basic travel allowance from £300 to £500 per trip with the amount for business trips raised from £75 to £100 per day.
  - 4 An increase in the permitted size of gifts and personal loans to people abroad, especially within the Community.
  - 5 The "super-ration" for direct investments in the EEC changed to require payments in 3 years rather than 18 months. The amount which can be financed at the official exchange rate raised to 50 per cent or £500,000, which ever is the greater.
  - 6 Investors may borrow foreign currency buy foreign currency securities issued by European institutions, like the European Investment Bank.
  - 7 Foreign companies may finance all direct investment in the UK with locally raised sterling.



to Britain in foreign exchange was very rapid.

In late 1971 Britain's exchange controls had reached their most complex state when a temporary bout of strength for sterling led to the introduction of inward exchange controls in addition to the outward ones. For this transient period financial fortress Britain was complete.

A number of factors have now combined to make a gradual phase-out of Exchange controls thinkable.

Mounting scepticisms that they do any good. In his Common speech advocating the 1947 Exchange Control Act, the Chancellor of the Exchequer, Mr. Hugh Dalton, said "In the pre-war days there was freedom for any man to export his capital, and there was misery in this land. Those two facts were not unconnected." Since then, 30 years of persistent

change reserves, leaving a slender cushion of "net reserves".

The Commission is running a small though distinct legal risk by agreeing to the continuation of Britain's panoply of controls in present circumstances. Under EEC law, any individual or company is entitled to challenge the exemption in court. If such a case were brought—and none has been so far—it could force a searching examination of how effectively the Commission has been carrying out its obligations under the Rome treaty.

Why then was Britain not pressed harder to relax its controls at the end of last year? One reason was that the Commission feared the issue could create additional complications for the European Monetary System, which was then under intensive negotiation. With Britain staying out of the EMS, it was under less pressure to dismantle controls from France and Germany.

## True freedom of movement

Another reason is undoubtedly that Britain was by no means the only EEC country dragging its feet.

Only Germany can claim at present to be operating a policy which allows true freedom of capital movements both within and outside the EEC. The Benelux countries have gone a good way towards this end, though Belgium and Luxembourg maintain dual foreign exchange markets in which financial and commercial transactions are treated separately. In the Netherlands, portfolio investment is free of restrictions, though direct investment is still subject to official licensing or authorisation.

France, on the other hand, still has in place a comprehensive battery of controls, some which date back to 1936. These were supplemented by measures taken during the economic crisis in the late 1960s; though a number have since been removed.

In Italy, freedom of capital movement has been severely discouraged since 1974 by a requirement that up to 50 per cent of the value of most direct and portfolio investment abroad should be deposited domestically. Denmark subjects both inward and outward investment transactions to controls, and effectively prohibits residents from purchasing foreign securities.

For many of these other members of the Community the oil price rise which has helped sterling has been a burden. While the new price level is encouraging the British Government to relax exchange controls, it is logical to assume that our neighbours' enthusiasm today for the removal of barriers to European capital flows is not what it was.

The advent of the European Monetary System may have been intended to lead to the

# Borrowing on expectation

THE HEIR who anticipates his good fortune and winds up in the hands of the moneylenders is a familiar figure in English drama; and the trade figures for the first quarter of this year show that the British economy can all too easily slip into a similar Rake's Progress.

The actual trade performance, of course, was heavily distorted by the disruptive strikes of the winter. The subsequent spending spree in the shops is temporary for two reasons: it is made possible by the fact that wages have temporarily run ahead of prices, and has been stimulated by effort to buy ahead of the well-publicised intention of Sir Geoffrey Howe to shift the burden of tax from income to spending. It is very hard for these reasons to assess the underlying trend.

**Grave mistake**

It would be a grave mistake, though, to imagine that the figures simply reflect the breakdown of an incomes policy, with its attendant disorders, and the reaction to a change of Government, and can be ignored as an interval of lunacy that will pass. The figures display, though in a distorting mirror, what is a serious problem for the Chancellor.

The loudest message concerns fiscal policy. For a decade, and especially since the crisis of 1976, it has been thought that a combination of domestic credit restraint and monetary control would provide adequate guidance for the management of the economy. If fiscal policy were too lax, and demand too high, the monetary controls would give quick warning, with tight credit conditions and weakness in the exchange markets.

These guides are no longer adequate on their own. The growth of credit and money in the early part of this year was excessive, but not nearly excessive enough to finance a rise of

## The dollar premium

The 1976 decision capped a trend towards increasing toughness which stretched back to 1961. The chart of the effective dollar premium is a rough guide. It is pushed up by a combination of the relative desirability of non-sterling investments and the market's judgment of the authorities to hinder non-sterling investment. It therefore peaks when the pound is weakest and when exchange

## Awkward acres for Lord of Scote

Tories excepted, Scotland was far from enthralled by Mrs. Thatcher's choice of the 8th Earl of Mansfield to be Minister of State at the Scottish Office. As well known for his hunting, shooting and fishing inclinations for his political acumen, the earl has a 33,800-acre estate around Scote Palace, his Perthshire stately home.

So today the earl will be at pains to prove that he does know something of agriculture in the Scottish Highlands. He will be showing off to the Press his prize-winning Highland and Jersey cattle; if the weather proves wet, he will give a lecture in a cowshed.

Although the earl's estate is quite modest when compared with those of some of his aristocratic neighbours, it does rather set him apart from the hard-pressed crofters and similar Highlands folk. Land ownership has a bad name in Scotland just now because of some scandalous evictions by owners who want their estates exclusively for sport or as holiday homes.

There has also been a ceaseless influx of foreigners, who can generally outbid the locals. So far, the new Minister of State has not unburdened himself about these sensitive issues. But he is unlikely to show much enthusiasm for the rather radical demand of the Highlands and Islands Development Board for compulsory powers to appropriate the land of lords who take their feudal powers too seriously.

Today's encounter with Scottish journalists is something of a curtain-raiser to his meeting on Thursday with the Highlands and Islands Board members. Whatever he thinks of them, I hear that they, in fact, do not have too had an opinion of him. The Scote estates are among the best managed in Scotland. The 48-year-old earl also has a claim to his credit: he is a former director of the General

## MEN AND MATTERS

**Awkward acres for Lord of Scote**

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## Flying workers

One of the joys of spring for Britain's beekeepers is the increasing use of hives to pollinate fruit farms—a process which increases the yield by about 40 per cent. An enterprising beekeeper in Cheshire found his hobby expanding so fast that he set up a company called Rent-a-Hive, and now makes a regular trek down to Kent with bees and specially-designed hives.

Bees do not, apparently, object to travelling. "When you let them out in Kent they think it's Christmas," says their proprietor, Sidney Hollinshead. His charge of £12 a hive

## Bridget battered

Hugh Trevor-Roper, most distinguished British authority on the life of Hitler, has at last spoken his mind on the vexed matter of Bridget Hitler's memoirs. In a forthcoming issue of the New York Review of Books he mounts a frontal assault on the validity of the "memoirs" of the Irish wife of Hitler's half-brother. These assert that young Adolf spent six months in Liverpool in 1912.

"I think the memoirs are the creation of a practised literary back," Trevor Roper told me at the weekend. "I do not know who they are unfashioned, and I think death intervened."

He is, however, convinced that Patrick Miller, the Führer's nephew, is still alive, eking out an impoverished old age under an assumed name somewhere in the United States. "I know somebody who met him nine months ago," says Trevor-Roper.

This is one point on which the historian agrees with journalist Michael Unger, who edited the memoirs for publication here and in America. "If I had the time," says Unger, deputy editor of the Liverpool Daily Post, "I could go and find him, I'm sure. All the royalties from the book have been put in trust for a member of the Hitler family who appears."

But Unger rejects any idea that the memoirs, deposited in a New York library in 1959, are an utter fabrication. As for the visit to Merseyside, he keeps an open mind on that.

One thing is sure. We have

## Faith from oil

Lihya may have enjoyed scant success in its last-ditch support for President Amin. But this does not weaken Colonel Gaddafi's resolve to use his oil wealth to spread the message of Islam further south in Africa. I see a tender notice in the latest edition of the *Africa Gazette* for the building of a large religious centre in Bujumbura, capital of Burundi.

That could seem of minor significance until one realises that the financing, for a mosque, meeting hall, school clinic, and other buildings, will come from Tripoli—from the Joint Organisation for Establishing Islamic Cultural Centres.

Burundi, a former Belgian trust territory, has a 3.8m population which is predominantly Catholic; only 1 per cent is Muslim. But the country is strategically placed in the very heart of Africa, with borders linking it to Tanzania (which overthrew Amin) and to unstable Zaire.

## Watergate stake

Britain's miners may soon have an interest—albeit an indirect one—in one of the world's better-known pieces of real estate. Bouverie Properties, a subsidiary of the National Coal Board's Pension Fund, is hiding \$180m for a Californian property company with a share in the Watergate building in Washington.

Continental Illinois Properties, which Bouverie is after, was involved in a partnership which bought the Watergate for \$60m at the start of 1977, two years after the Nixon resignation.



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*John Smith*

# FINANCIAL TIMES SURVEY

## WORLD BANKING

PART TWO: PART ONE APPEARED ON MONDAY, MAY 21

### Package service is modern aim

By Michael Lafferty

THE EXPANSION of the universal banking concept is one of the most outstanding trends in international banking today, according to a study\* published recently by the London-based Inter-Bank Research Organisation (IBRO). This means that in most of the major industrialised countries of the world the leading commercial banks have become general purpose banks, offering a wide range of services to corporate and personal customers. The services generally include mainstream banking, short and medium-term lending, modern payments systems—and peripheral services such as corporate finance advice, investment banking and portfolio management.

IBRO found that universal banking, in one form or another, is now prevalent in Germany, France, Italy, The Netherlands, Switzerland, Sweden, Japan and the U.S. This is particularly so when the activities of the banks' subsidiaries are taken into

\* Banking Systems Abroad, Inter-Bank Research Organisation, Moor House, London Wall, London EC2Y 5ET, price £4.95.

account. It is also the case with the clearing banks in the UK.

But first, what is meant by "universal banking?" The expression appears to have a number of different meanings. As far as commercial banks are concerned the two main characteristics are said to be involvement in medium and long-term lending, and in investment banking.

Involvement in the provision of medium and long-term finance to industry is now fairly commonplace in banking around the world. In addition, banks in several countries are now involved, directly or indirectly, in the provision of mortgage finance for home buyers. In the latter category, the UK banks are in the minority in that they have not yet achieved any significant involvement in home loans. However, the position is changing. Lloyds Bank has already launched a mortgage scheme for houses costing more than £25,000; the Trustee Savings Banks are about to announce a general scheme for loans up to £25,000, and other clearing banks are clearly interested in becoming involved.

Investment banking, the other characteristic attributed to universal banking, implies close involvement by the banks in the stock market, as well as the provision of advice on corporate finance, the management of issues of shares and bonds, the preparation of mergers and take-overs, and other related activities. IBRO found that the major banks in most of the countries surveyed engage in some investment banking, mainly through specialist subsidiaries.

The main exception is the U.S., where commercial and investment banking are still legally separated by the provisions of the Glass-Steagall Act of 1933. However, this restriction applies only to the domestic operations of the U.S. banks;

Innovations in banking have spread rapidly across the world as international events have thrown national economies closer together. This section of the survey looks at how the pattern is likely to develop.

### CONTENTS

<b>PART TWO</b>			
Savings Banks	XVIII	South Africa	XXV
Specialist Institutions	XIX	United States	XXVI
Correspondent Banking	XIX	Israel	XXVII
Control	XX	United Kingdom	XXVII
Accounting	XX	Arab World 1	XXVIII
B.I.S.	XXI	Arab World 2	XXIX
Export Finance	XXI	Japan	XXX
The Main Centres	XXII-XXIV	Singapore	XXX
Canada	XXV	Hong Kong	XXXI
		Malaysia	XXXI
		Black Africa	XXXII
		Iran	XXXII
		Australia	XXXIII
		New Zealand	XXXIII
		Turkey	XXXIV
		Latin America	XXXIV
		India	XXXV
		Pakistan	XXXV
		Comecon	XXXVI
		Yugoslavia	XXXVI
<b>PART ONE</b>			
World Liquidity		Syndicated Loans	
Borrowing Instruments		Project Finance	
European Monetary System		Euromarkets	
International Monetary Fund		Eurobonds	
Gold		Interest Rates	
		Sweden	
		Norway	
		W. Germany	
		France	
		Italy	
		Belgium/Luxembourg	
		Switzerland	
		Denmark	
		Netherlands	
		Spain	
		Portugal	
		Austria	
		Greece	
		Finland	
		Ireland	
		China	

most of the majors are indeed heavily involved in investment banking through overseas subsidiaries in places like London.

Increasingly, indeed, the U.S. banks are providing the full range of banking services in competition with the British clearers. This is another feature of the universal banking phenomenon. No longer is universality a domestic objective for banks: it applies just as

much in their international activities. The process is no longer one-way, from the U.S. to Europe.

In the past year or so just about every significant bank in the world has probably considered how to get into U.S. domestic banking. Those that succeeded so far include National Westminster and Standard Chartered from the UK. In addition, Hongkong and Shanghai

Banking Corporation and Algemeene Bank Nederland are still awaiting permission to make acquisitions. The rush has not just been to acquire commercial banks. Borelays Bank, for instance, is proposing to take over American Credit Corporation, a finance company with consumer lending, factoring, leasing, and insurance interests.

Other examples of the spread of international universality include the tendency among U.S. banks to swallow their London-based merchant banking subsidiaries, as well as the demise of the whole concept of consortium banking. The consortia, indeed, can be seen as a first step in the provision of international banking services by domestic banks. Now that these banks have gone international themselves there seems little point in remaining in consortia, unless

these provide specialist services outside those available from the participating banks.

Investment banking is an expression also used to describe equity participations and direct involvement in industrial management. But formal involvement by banks in the ownership and control of industrial companies is not at all common. In the Netherlands, Italy, Sweden, Japan and the U.S. there are restrictions on the permissible extent of a bank's equity investments. In France deposit banks are restricted but investment banks hold substantial industrial interests through their financial holding companies. The outstanding exception is of course Germany, where banks have traditionally had large shareholdings in industrial enterprises.

The position of the German banks can be traced back to the nineteenth century origins of German industrialisation. With a shortage of wealthy individuals able to make risk capital available, German industry looked to the banks for funds. The banks came up with the initial funds, and subsequently managed the issue of shares or bonds to repay the initial loan. The close ties thus developed were further strengthened when the banks were forced to acquire large shareholdings in industry in exchange for loans during the crises of the inter-war years.

The banks, as universal institutions, were able to play a major role in the financing of the reconstruction effort after the last war and of the subsequent expansion of German industry. They have also taken an active part in arranging mergers and take-overs, and have occasionally used their strength to prevent the purchase of stakes in German companies by "undesir-

able" elements.

The involvement of the German banks has, however, also given rise to allegations of excessive control over industry, especially with regard to three aspects of their involvement, the size of some of the equity stakes, the representation of shareholders' voting rights, and the presence of bankers on the supervisory boards of many industrial and commercial companies. The banks reject this criticism, stressing the independence and autonomy existing between the managing and supervisory boards.

The shareholdings have prompted the German Monopolies Commission, an independent advisory body, to recommend that no bank should hold more than 5 per cent of a non-financial company. In addition, a law has been enacted limiting to 10 the number of board appointments that may be held by a single person. In response to the revelation that Mr. Hermann J. Abs, chairman of Deutsche Bank, held 30 board posts.

Only two months ago Count Otto Lambedorff, the West German Economics Minister, told the banks they would have to accept limits on their influence over industry. Count Lambedorff said he favoured limiting to 15 per cent the holding of any bank in a non-banking company. Though this is much higher than the Monopolies Commission suggested it is considerably lower than the 25 per cent limit expected to be proposed by the Apel Committee which has been looking into long-term issues of banking reform in Germany since 1974.

Quoting some of the Monopolies Commission findings, including the fact that banks own 10 per cent of all shares in public companies, Count Lambedorff said these holdings had nothing to do with the banking business.

CONTINUED ON NEXT PAGE

## International outlook at BNP

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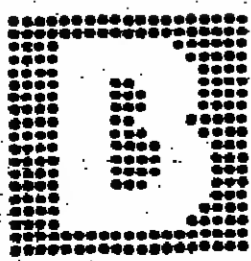


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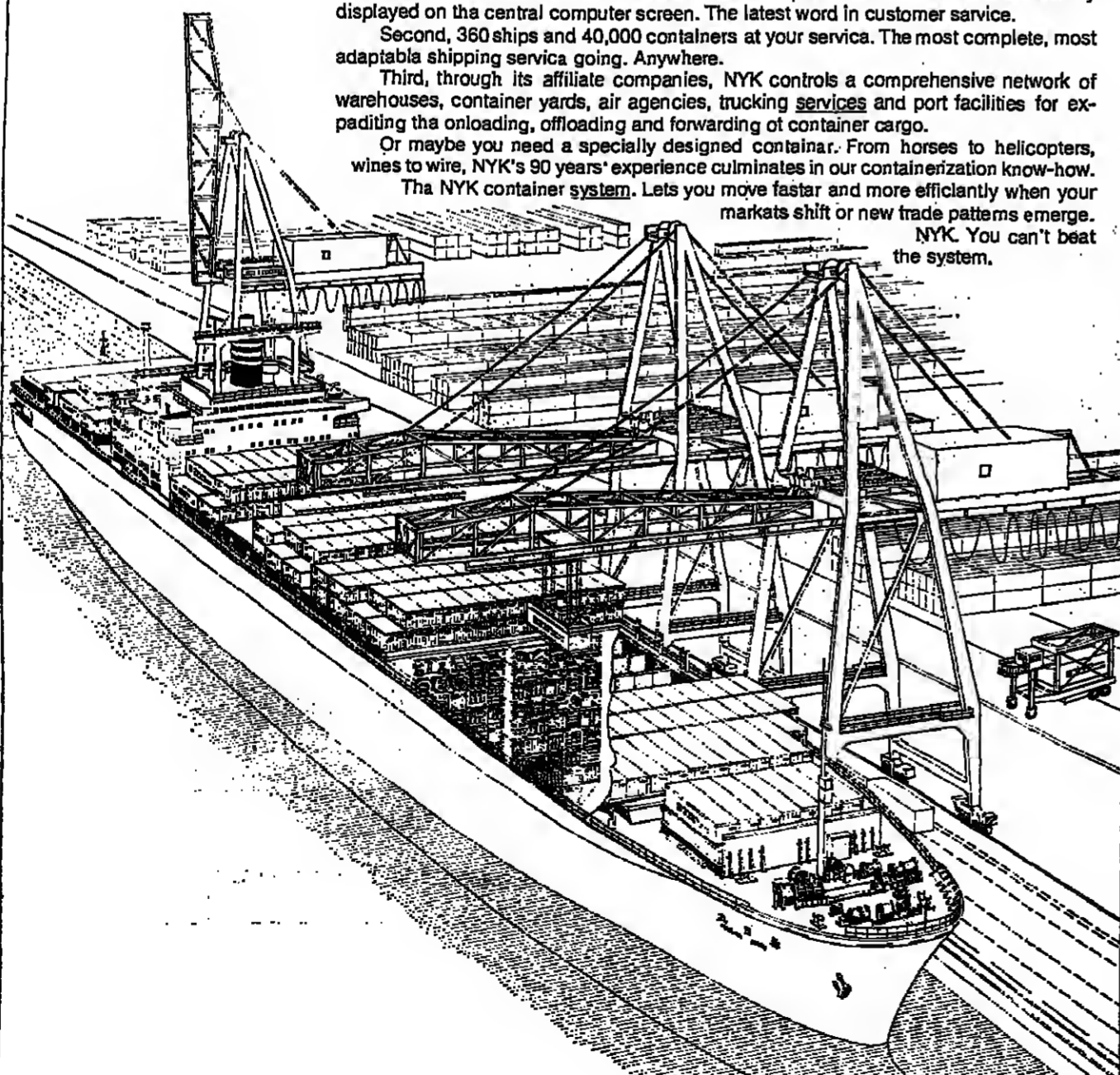
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Articles on this and the opposite page review selected sectors of banking where some notable developments are occurring. These changes reflect in many ways the spread of internationalisation.

## SAVINGS BANKS

# A growing force

BRITAIN'S Abbey National Building Society and Japan's Taiko Sogo bank have little in common except that they have both been in the news lately and both in their own particular ways reflect some of the pressures now building up on the various types of savings institutions around the world.

The Abbey National raised a few eyebrows recently by becoming the first British building society to open a branch in Europe and Taiko Sogo has also been the subject of some speculation following its recent rescue by other Japanese banks.

Abbey National's decision to go into Europe is symptomatic of the direction in which even the most conservative of savings institutions, the building societies, are going. The Abbey National has been very successful here in Britain and inevitably the market is limited and it is to continue growing it must look abroad.

Although the Abbey is not a bank it is an important savings institution and in many respects it is following in the footsteps of the German and Italian savings banks and looking overseas for its growth. The only difference is that it is about 20 years behind.

Like the Abbey, Taiko Sogo bank of Nagasaki City is another type of "savings bank." It is a mutual bank and hence is more akin to our own Trustee Savings Bank or the German Volksbanken than a building society. It ran into difficulties because of its overcommitment to property financing.

In common with other Japanese mutual banks Taiko Sogo was facing fierce competition from the larger regional banks for its corporate customers while the smaller credit unions were siphoning off the bank's private clients. Against this background it chased after risky new lending opportunities to make up for the loss of its traditional business.

There are vast differences between the circumstances of the Abbey and the Taiko Sogo Bank in each in its own way points up the changing financial environment in which the world's savings institutions now find themselves operating.

For decades savings banks of one sort or another were considered the backbone of the banking industry. They were often formed for philanthropic reasons to encourage thrift among the poorer classes of society and the more socially conscious tended to describe themselves as a "movement" rather than an industry. Some even wrote an international savings bank hymn which the more zealous savings bankers

### Chased

still sing on World Thrift Day each October.

Times change, however, and although the history and traditions of the various types of savings banks still linger on, the banks themselves are being dragged into the 20th-century. So many institutions can be described as "savings banks" that it is hard to find a common denominator. There is an International Savings Bank Institute based in Geneva to which all sorts of savings banks are affiliated but it is by no means a comprehensive guide to the world's savings banks.

The problem is that many of the historical reasons for the establishment of particular types of savings institutions have disappeared. Britain's building societies were formed to provide funds for buildings but they have been so successful that they have emerged as the most powerful savings medium in the country. There are now four savers for every one borrower and the building societies are now much more important than the Trustee Savings Banks. Similarly, Germany's co-operative banks and savings banks, were set up for different reasons but now there is very little to tell between the two and the fact that one is called a "savings bank" and the other a co-operative bank is a bit misleading.

Lump in the postal savings banks and the building societies and what can loosely be termed as "savings banks" probably constitute the largest single segment of the world's banking system. The Common Market alone contains 1,800 savings banks with over 30,000 branches and 130m customer accounts. Every other citizen in the EEC has a savings bank account. They are an important power in the land but until recently they have gone largely unnoticed.

Two things have happened

recently which have pushed the savings banks more into the financial limelight. First, a number of countries have introduced various financial reforms which have resulted in a lowering of the barriers between savings banks and other types of banks. Britain had the Page Report, France the Barthelemy Report and America the Hunt Commission, all of which advocated a more active role for the local savings banks.

As the barriers have been lowered so competition has increased. The commercial banks have long been envious of the savings banks' captive deposit base and many banks have tried hard to lure savings deposits away from the traditional savings banks. That this has been successful can be seen by the fact that Bank of America is now the largest savings bank in the world, overshadowing California's Savings and Loan Associations.

### Fight

In turn the savings banks have started to fight back. Here in Britain the Trustee Savings Banks are taking their first faltering steps towards becoming fully fledged commercial banks. But on the Continent they are years ahead.

The German savings banks in particular have led the way. The offices of the local Sparkasse, for example, are now virtually indistinguishable from the local branches of Deutsche Bank. The only difference is that the German savings banks cannot branch nationally whereas Deutsche Bank can.

At the international level the big German Landesbanks (the savings banks regional central banks) have made a big impact in a very short space of time. Banks such as Westdeutsche Landesbank, the 13th largest bank in the world, now compete

Bank	Country	Assets \$bn
Westdeutsche Landesbank	Germany	39.0
Bayerische Landesbank	Germany	24.4
Caisse Generale d'Epargne	Belgium	17.7
Hessische Landesbank	Germany	17.7
Cassa di Risparmio delle Province Lombarde	Italy	17.2
Norddeutsche Landesbank	Germany	16.4
PK Banken	Sweden	11.2
Deutsche Girozentrale	Germany	9.1
Landesbank Rheinland Pfalz	Germany	9.0
Wirtschaftsbank Schleswig-Holstein	Germany	8.8
Girozentrale und Bank der Oesterreichischen Sparkassen	Austria	6.5

Source: The Banker, June, 1978.

on a par with the likes of National Westminster and Chase Manhattan.

The Italian savings bank have also made great strides. The biggest, Cassa di Risparmio delle Province Lombarde operates just like any normal commercial bank and is represented in major overseas financial centres. The Scandinavian savings banks are also well advanced. Sweden's second largest bank, for example, is PK Banken which resulted from the recent merger of the State owned Sveriges Kreditbank and the Post Office Savings Bank. By contrast in the U.S., France and Britain the savings banks are less developed, both domestically and internationally.

Although there are many species of "savings banks" around the world the majority of them are moving at various speeds towards becoming fully fledged commercial banks. This is a process that has been going on for the past decade as the barriers have been falling. Here in Britain the development has been lagging well behind similar trends in other countries but the recent news about Abbey National's European thrust and the clearing banks' move into mortgage finance fits in with the international trend.

The commercial banks and the savings banks and building societies are moving closer together. Even the rigid demarcation between the latter in Britain is starting to evaporate as the Trustee Savings Banks move into financing house purchase—for long the sole preserve of the building societies. It is not inconceivable that at some future date the Trustee Savings Bank and the building societies might move closer together. It would be a logical move for the two types of savings banks to utilise their respective expertise to compete effectively with the clearing banks.

At the moment the trend for savings banks to become more and more like ordinary commercial banks seems to be common to virtually every major economy. But the process has not been entirely without cost—witness the expensive mistakes of the German Landesbanks.

As they are not subject to the same profit disciplines as other big banks, the savings banks have tended to be rather accident-prone. Armed with cheap sources of funds and freed from their previous inhibitions some savings banks have fallen foul of the temptation to grow too big too quickly. The problems at Hessische Landesbank in Germany and now Taiko Sogo in Japan underline the pitfalls.

### Package

By and by she turned her attention to the poultry and to the geese and wondered what it was that the market coveted so much which appeared in a shell from their posteriors. Before very long she, too, was laying eggs.

But with all this activity the quality of her milk deteriorated: it lacked the je ne sais quel that makes a really good cheese. Nevertheless, her enormous fecundity made her rich and gave her a certain arrogance: she thought she owned the place. Worse still, for her great wealth had enabled her to buy up much of the farm, and she jolly nearly did.

She was, of course, the first universal bank and from this tale we draw up the moral that however desirable it may be to keep to a minimum restrictions on competition, it is a capital mistake for anyone to suppose that he should even try to be the best at everything.

William Hall

# Package

CONTINUED FROM PREVIOUS PAGE

He suggested that the banks set up special subsidiaries to take over non-banking participations. Shares in the subsidiaries could then be passed on to shareholders of the banks themselves, a process, he said, that would gradually separate potentially conflicting interests with the banking business.

Relations between the banks and their industrial customers are also very close in Japan. While the main reasons for maintaining close links are the same as in Germany—a weak equity market, rapid industrial growth, the financial dependence of industry on the banking system—the nature of the relationship is somewhat different, as IBRO reports.

"In the pre-war period, the banks were part of the large zaibatsu groups; being in a subordinate position they were to a sense the banking arms of large industrial concerns. In the post-war period the relationship has changed; the banks are now among the leading companies in the new groups that have gradually re-emerged after the dismantling of the zaibatsu. Banks and industrial companies work very closely and hold regular meetings to discuss industrial performance, expansion plans and financial requirements, while the government plays an active role in co-ordinating relations between banks and industry."

Equity participations by the UK banks are few and far between. These are found to a limited extent as a result of the activities of the clearers' merchant banking subsidiaries, and also in one or two cases through initiatives to satisfy the financing needs of small businesses.

To a large extent, however—as in all other countries—the position of the UK banks vis-a-vis industry is a consequence of the financial and institutional background of the country itself. As the clearers told the

Wilson Committee: "Insofar as the clearing banks are less actively engaged than banks in certain areas such as securities trading and the provision of long-term finance, this is largely because there already exist other UK institutions and markets well equipped to perform these functions."

But what is the future for the universal banks? The truth is nobody really knows. The banks initially expanded their services in response to the needs of customers. But once established these services are not easily dislodged. What may have been appropriate many years ago may now be seen as considerable conflicts of interest.

The dangers of being universal are perhaps most graphically illustrated by this cautionary (and told (or re-told) at a conference on U.S. banking earlier this year by Mr. G. W. Mackworth-Young, chief executive of Morgan Grenfell.

"Once upon a time there lived in the land of Ruritania a large and wise cow. She was strong and healthy so that she ate much grass and produced voluminous quantities of milk. As she grew bigger she looked around at the other farm animals and wondered what they had got that she hadn't got and why. She watched her menfolk, the oxen, pulling a plough and thought to herself that she was quite as strong as they; she had wise folk and they pulled their plough, if anything rather better than the menfolk.

"She was used, of course, to supplying her country with veal; she had a calf once a year, but she was jealous of the fact that pork was increasing in popularity in the market place. She made friends with a boar of an experimental turn of mind and soon learned to produce a small porker, as well as a calf, every year.

By and by she turned her attention to the poultry and to the geese and wondered what it was that the market coveted so much which appeared in a shell from their posteriors. Before very long she, too, was laying eggs.

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## WORLD BANKING XIX

## SPECIALIST INSTITUTIONS

## Investment expertise

ONE KEY change in the pattern of international banking over the past decade has been the way in which commercial banks have been drawn into the business of investment banking. This is not the topical change of the moment—that, paradoxically, is probably the increasing drive by the major international banks to get into traditional domestic banking business of countries other than their own—but the burgeoning need during the seventies to deploy, and to fund, balance of payment imbalances has meant that investment banking has been an opportunity for growth not to be missed.

The classic business of investment banking is underwriting and arranging the sale of securities but for the purposes of this article the term is used as a catch-all to embrace the sort of activities in which a modern investment or merchant bank engages internationally.

The common denominator is probably that such business earns fees—in payment either for risk or for expertise—rather than income from interest differentials. But the line between investment banking and international commercial banking is obviously blurred. The syndicated loan business, for example, might be considered a commercial banking activity, but the very concept of a syndicate, and of the fees which are earned in arranging one, takes this business into the preserve of investment banking. And the modern tendency of investment banks to act as agent for the borrower sounds, in turn, more like financial consultancy than investment banking.

In the late sixties it was left to the British merchant banks and to the more internationally minded Wall Street investment banks to make the running in the rapidly expanding international capital market. The big American commercial banks gave birth to the syndicated Eurodollar loan as the decade closed. But their first forays into the Eurobond market were often by way of participation in a consortium bank. Orion Bank is an obvious example of such a vehicle, providing investment banking expertise for big

banks like NatWest, Chase Manhattan and West LB which then, quite quickly, discovered that they wanted to participate in the business directly.

It is no longer heresy to suggest that as a concept—though not, in some cases, as individual entities—such consortium banks have outlived their usefulness. Indeed the words "consortium bank" now have a rather disparaging ring to them and such banks should today be judged as banks which happen to be owned by other banks, rather than as a financial vehicle designed to complement the activities of their shareholders.

The original concept of the consortium bank continues to apply to consortia set up by banks with the same regional background which prefer to pool their international investment banking expertise—Scandinavian Bank is an example.

## Consortium

A valid alternative is the consortium in which powerful Western banks have joined forces with banks with experience of a particular part of the world. UBAF and European Arab Bank are examples of consortia established to benefit from Middle Eastern experience, while International Mexican Bank, Eurobraz, and Libra Bank have had an impact in the South and Central American markets. Arlabank is an example of a direct linking of Arab and Latin American banking aspirations.

Meanwhile, the big Western banks have increasingly made the field of investment banking their own, making it a part of the concept of universality which is still an underlying trend in the banking business. Some U.S. banks—Citibank, Chase Manhattan—have remained faithful to the formula of an international merchant banking subsidiary; others have experimented with such banks and have finally decided to incorporate them into their international operations.

All these increasingly competitive forces have had a major impact on the London merchant banks. In straight

banking, the combination of inflation and a weak base currency have further restricted already over-stretched balance sheets. Added to this the merchant banks themselves have not always been too excited about raising new capital. One view is that when new money was most needed the banks' share ratings were at an all-time low. More fundamental is probably the explanation that the family groups which dominate many of the shareholdings have remained unwilling to give up control. In any case, the amounts of money that would be required to put the merchant banks into a size competitive with the giants would be so vast as to render the exercise unthinkable.

So the likely future trend seems to bode further contraction on the merchant bankers' banking business. They will have to run faster elsewhere to go on earning the returns of yesterday. All the banks are already involved in numerous activities in an effort to find new niches, and create further markets. One of the more successful examples often quoted is Warburg's presence in the Eurobond market.

Another is Hill Samuel's concentration on developing its fee-earning financial services activities. More generally, several of the leading merchant banks have been among the leaders of the fund managers who have marketed their services for international management of U.S. pension fund money. Back in London, the merchant bank's early involvement in leasing, and the rapidly growing lease management and advice market, is another indication of how they are being forced to rely on their wits.

What of the future? There are no analysts in the City today prepared to predict a bright short- or long-term future for merchant banks. Pressure will continue on the banking side, while the race to keep coming up with new and profitable ideas will tax the best brains.

Perhaps the best indication of what the future holds is provided by the extent to which the merchant banks can continue to attract the brightest

young men into their ranks. One senior official in the Bank of England has no doubts that they will go on doing so for many years to come. However, one banking analyst is not so sure: "Merchant banking is no longer the first choice for a job in the City. The clearing banks pay as well, if not better," he says.

For the U.S. investment and commercial banks the expansion of the international investment banking market has created opportunity for a competition between these two sectors which is forbidden by law back in the U.S. The U.S. investment banks are under the pressure similar to those felt by the merchant banks of the City: the loyalty of their corporate clients is no longer unquestioning; they do not have the financial resources

to become big wheels in the syndicated loan business; they find it hard to match the bond placing power of the big German and Swiss banks.

Two other factors are significant as well—U.S. investment banks are, to some extent, competing with their own head offices in promoting eurodollar issues rather than "yankies" issues, and the Securities and Exchange Commission sees to it that U.S. placing power cannot be a factor in arranging eurodollar issues.

Their responses to these problems has been varied. First Boston chose to team up with Swiss placing power by joining forces with Credit Suisse after the Swiss bank's former partner White Weld had been taken over by Merrill Lynch. Blyth Eastman Dillon is seeking to

build up an international presence on the strength of backing from the U.S. insurance giant INA.

Merrill Lynch remains intent on becoming a global force in investment banking, but at the same time, is developing into a universal bank outside the U.S. Others like Kuhn Loeb Lehman have chosen to develop their skills in the international securities market, emphasising their commitment to trading, providing market advice, and, like the London merchant banks, moving with increasing frequency to the side of the borrower and advising him how, and on what terms, he should raise his funds.

Despite the intense competitive pressure that is now developing in the international bank lending business, and whose impact is most clearly visible in the fall in spreads on syndicated loans, the international investment banking area retains its appeal for big commercial banks. It must be considered indicative that the conservative Morgan Guaranty Trust is now launching an investment banking operation in London. The corporate clients of the big U.S. banks are demanding expertise in a floating currency world where the dollar no longer has automatic pride of place.

By a Correspondent

## CORRESPONDENT BANKING

## Back in favour

CORRESPONDENT BANKING is the Cinderella of international banking. When bankers went off to the international banking ball of the early 1970s, correspondent banking was left behind and forgotten. Overseas correspondents were replaced by shiny new bank branches and suddenly a bank's position on a tombstone became a much more important symbol of success than its long list of correspondent relationships.

But with spreads on syndicated loans sinking to rock bottom, bankers have recently rediscovered their correspondent banking departments. The paperwork may be tedious and time-consuming and there is plenty of room for costly errors.

But just think of all those free balances—the gravy of correspondent banking. They can do wonders for a bank's average cost of funds and put it in a much more competitive position when bidding for international loan mandates. Banks such as Chase Manhattan, which had let their correspondent relation-

ships slip as they moved off into the glamorous world of "Big-ticket" leading and project finance, are now working hard to re-develop their correspondent business.

Once again bankers are taking pride in being referred to as a "baker's bank." Although there has been a tremendous physical expansion of bank branches overseas during this decade there are still vast areas of banking business that are best served by the traditional correspondent relationship.

The First National Bank of Boston, for example, might open a ritzy office here in London and call it its "European base." But there are plenty of things that it cannot do and even those that it can are often transacted more cheaply by its London correspondent bank. A small branch with 20 staff, for instance, cannot have the same back-office economies of scale as a big London clearing bank. Correspondent banking first

developed alongside the growth of world trade. Banks had to make payments for goods moving across national borders. To do this they appointed local banks to act rather like agents to pay their bills and process the documents. The banks concerned had to trust each other and over the years they built up a relationship.

A London clearing bank such as Midland, which currently does business in virtually every corner of the world needs at least one correspondent bank in each country. Meanwhile, Midland Bank's entry in the Banker's Almanac lists 13 pages of banks for which it acts as correspondent in London.

In the U.S., correspondent banking has been part of the domestic banking scene right from the beginning because the nation's 14,000 odd banks are forbidden from branching over inter-State lines. Consequently they have to rely on correspondent banks to do much of their business away from home. The leader in this field is

Manufacturers Hanover Trust (MHT). To give some idea of the volume of business done by its correspondent banking department, MHT recently revealed in its annual report that it handled between 1.2m and 3m cheques daily and an average dollar volume of \$40bn.

Over the past four years MHT's volume of money transfers has increased by nearly 50 per cent and securities processing volume has almost doubled. Meanwhile its staff levels have stayed constant and its error rate has declined significantly. To achieve this increase in efficiency the bank has hired industrial engineers and experts in applied mathematics.

This is a far cry from the traditional business of banking, but for MHT the "back-office" operations have been singled out as a key influence on its success as an international bank. If it can reduce its error rate, cut down the cost of its services and improve their speed, it can attract both correspondent and corporate customers.

Correspondent banking is not without its problems, however. One of the most important, and one which bankers are loath to speak about, is fraud. With so much paper travelling around the world, items such as bankers' drafts have made an ideal target for the sophisticated criminal.

The other big problem is errors. As so much of correspondent banking is still carried out with some manual input, human error still poses a headache for international bankers. To add to this, congested postal and Telex services have not proved adequate to cope with the rising volume of business.

To cope with this, most international banks have clubbed together in the Society for Worldwide Interbank Financial Telecommunications (SWIFT). This is a store and forward computer message switching system which after years of development has recently started operating in 15 countries in Europe and North America. Nearly 600 banks exchange messages through the system and its importance in international correspondent banking is bound to increase because it provides a relatively cheap way of circumventing the clogged Telex and mail services.

By increasing the speed of delivery and putting all banks on a common format, errors and costs are reduced. The overseas department of Lloyds Bank, for example, now sends more than 1,000 messages a day by SWIFT which would previously have gone by Telex, cable or mail.

One other problem that has confronted correspondent banks has been the increasing sophistication of the customers they serve. By offering banks and multinational corporations daily information on the state of their accounts the banks have made a rod for their own backs. Because companies have become more cash-conscious they have been reducing the amount of money they leave idle in free balances. As a result correspondent banks are having to cost their services more effectively so that they can recoup some of the earnings lost by the erosion of the free balances.

## Worthwhile

Because of the frequent cross-subsidisation this is a difficult chore but it is worthwhile. If a bank can provide cheap and effective correspondent banking services it can make a name for itself just as easily as if it were participating in large numbers of loans. More important, a bank does not have to have the financial muscle so important in medium-term lending, to compete effectively in correspondent banking.

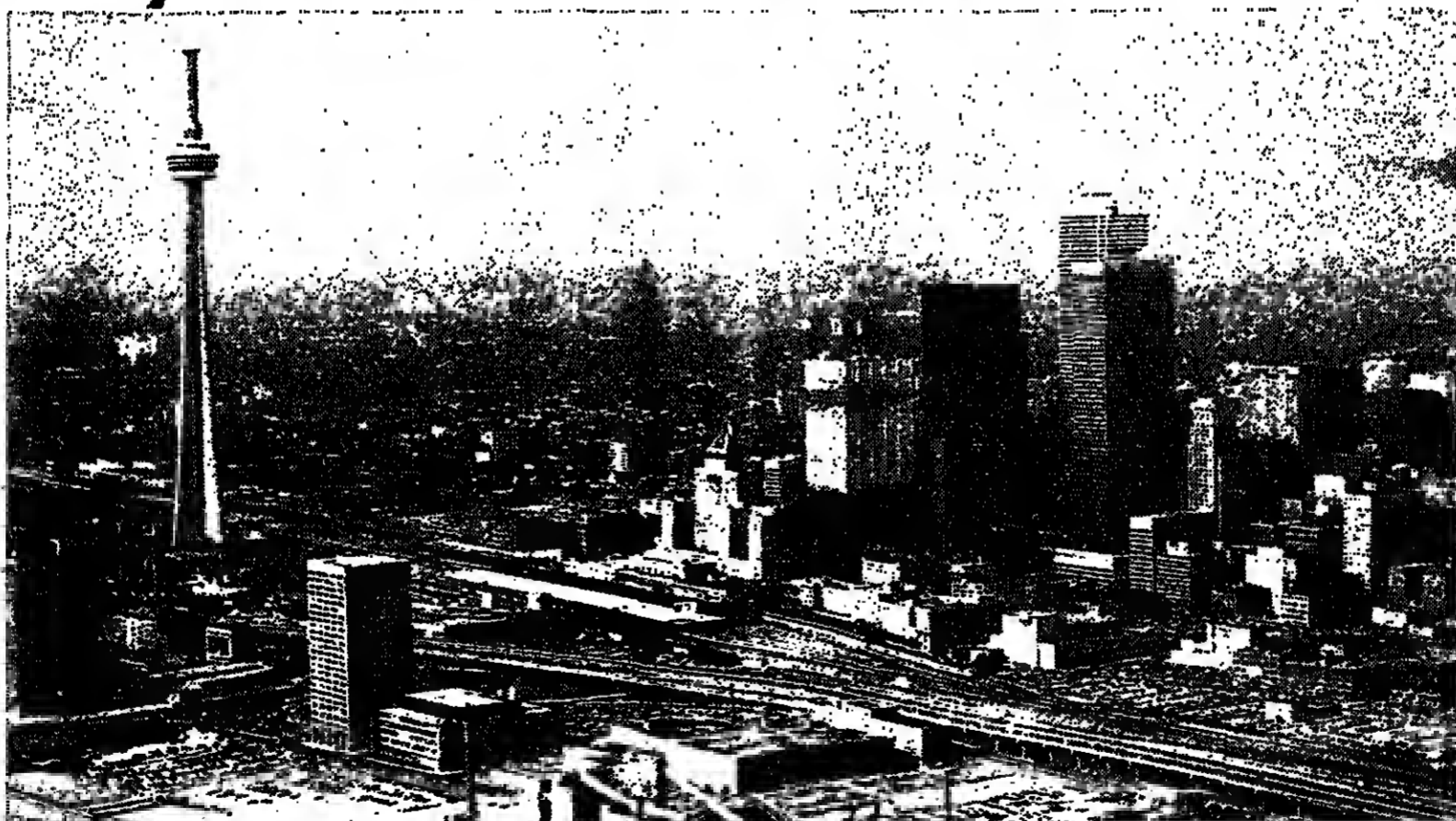
It is an area where small can sometimes be beautiful. True, there are economies of scale in services like cheque processing but against this a relatively small regional bank which has good staff and is situated outside a big city such as New York has definite advantages. Apart from the lower labour costs another important factor is that the New York correspondent bank often suffers a higher proportion of errors (an important measure of the efficiency of a correspondent bank) than an out-of-town bank.

This has important implications for the international business of the smaller regional banks that are realising that there is often far more mileage in providing a cheap and effective correspondent banking service than trying to compete with Citibank and Chase for the big medium-term loans.

This also applies to British banks. Despite the oft-quoted complaints about the high taxes and high inflation rate in Britain, London has big advantages over many other financial centres, of which one of the most important is the quality of the staff. One side effect of this is that a number of U.S. banks are keen to do more of their dollar clearing here in London rather than route it back to New York and suffer all the problems involved. A pilot scheme is already working in London, and it could become very important if the Bank of England and the Federal Reserve give it their blessing.

William Hall

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THE REGULATORY FRAMEWORK

More control urged

ALTHOUGH THE question of supervision and control in the international banking market has been around as long as the Eurocurrency market has existed, the discussion of this topic has in 1978 achieved a momentum which surprises even cynical observers.

markets—the dollar in London, the D-mark in Luxembourg, for instance—which have become established there to avoid regulatory costs and blockages (reserve requirements, interest ceilings, capital controls) which discourage banks from doing the same business in the home countries of those currencies.

Argument

There is not much argument about the underlying principle of this approach: the argument is about whether it should be supplemented by an attempt to curb, in quantitative terms, the "Stateless" market which links the various countries and currencies. It cannot be denied that this market is large, has been growing at great speed, and has been responsible for the lion's share of balance of payments financing in recent years.

The committee has not attempted to standardise banking rules or to act as a policeman looking into the position of individual banks. One of its tasks has been to make sure that, by a combination of supervision via the parent bank and of supervision via banking centre, no institution escapes some supervision.

Each banking centre now has a duty to ensure that each bank operating on its territory is being watched over by somebody. Different guidelines are laid down for different types of bank—in the case of consortium banks, for instance, it has been agreed that the host authority should be responsible for supervision because control via the parent must by definition be somewhat diluted.

The committee has also been working with the BIS itself to increase the flow of information about international bank lending to countries—the lending whose extent and growth causes the Bundesbank concern. Since 1976 the BIS has developed a system to obtain, via the central banks of the major Western countries, the extent of lending by different banks to different countries, complete with information about repayment schedules.

This information is now compiled on a debtor-country by debtor-country basis every six months. It is a major supplement to other data compiled by the World Bank, the IMF and the OECD. To help the private banker make his way through the various data available the BIS has also published a guide to the sources of such data which explains how the different strands can be pulled together to help in assessing creditworthiness.

At a national level there have recently been a number of notable strides towards more serious efforts in the supervision of the international operations of banks of different nationality. These steps to gain more insight are the logical follow-up to the agreement by major central banks after the Herstatt disaster in 1974 that each would act as lender of last resort to the international subsidiaries of the parent banks under its control.

The Bank of England, which has considerably beefed up its

supervisory capacity since the British secondary banking crash, is planning to require British banks to consolidate the figures for their foreign branches and subsidiaries with those for their British operations. The Bank of England is also steadily increasing its efforts to monitor the activities of non-British banks in London, both subsidiaries and branches, to ensure a systematic understanding of their operations.

The German authorities have had rather a tougher time in gaining access to information about the overseas involvement of their banks. The German banks do much of such

business through Luxembourg, and Luxembourg has claimed sovereignty over the affairs of banks operating there.

Since Herstatt, West Germany has stepped up the pressure and there is now a gentleman's agreement between the banking authorities of Luxembourg and West Germany which allows the German parent banks to furnish the German authorities with data about their activities in Luxembourg and elsewhere. The Bundesbank stated recently that German banking law might be amended so as to insist on the same sort of international consolidation which the Bank of England is moving

towards.

In the U.S. there has in recent years been great concern at the rapid rise in the overseas banking operations of U.S. banks. The three supervisory agencies—the Fed, the Comptroller of the Currency and the Federal Deposit Insurance Corporation—have joined forces in producing a unified requirement which gets each U.S. bank to quantify its international exposure. The banks with significant international operations are now providing a country-by-country breakdown every six months.

It is this tightening up of the different systems of supervision of international banking—and in particular the adoption of fuller consolidation in accounts—that is the approach championed by the Cooke Committee. The OECD's Capital Markets Division in Paris has already produced a valuable guide to the different regulatory approaches of the five major European banking countries, to facilitate comparison. It is working as an expansion of this guide to include the other major financial centres as well.

Nicholas Colchester

they are following—rather than force them on to a common set of rules. This is not a very satisfactory approach since it does not deal with the basic question of comparability. But at least it is a start.

One of the good bits of news for analysts who have been tearing their hair out trying to make sense of UK bank accounts is the news that the discussion paper will call for separate disclosure of both specific and general bad debt provisions—as well as secret reserves.

Until 1978 the clearing banks prepared their accounts—so far as bad debts and investments were concerned—in accordance with a private accounting convention known as the Leach-Lawson rules, one of the features of which was five-year averaging of gains and losses. In the latest batch of accounts Leach-Lawson was abandoned and the clearers agreed for the first time to reveal the levels of their bad debt provisions.

When the disclosures were made it soon became apparent that they were inadequate. Most lacking was the banks' failure to separate the amounts of the general and specific provisions.

The subject dominated the clearers' Press conferences and attracted a fair deal of attention in the accountancy profession. Privately, many senior accountants are prepared to say that the so-called general provisions are not at all what they purport to be—but are in reality reserves. The implication of this, if true, is that the clearers are still indulging in the practice of having at least quasi-secret reserves.

Now that the overall amount of both specific and general provisions is known for each bank the case for continuing to have unquantified general provisions is coming under scrutiny. Leading bank analysts have for years suspected that the clearers use the general provisions for smoothing profits from one year to the next—something the banks themselves deny. Now that the aggregate of both the specific and general provisions is known, however, the case for keeping the general element undisclosed appears to justify the smoothing argument, according to some accountants.

The claim by the UK clearers that the general provisions are wholly justified under the provisions of company law took a knocking from the Price Commission in a report on bank charges last year. The Commission said, quite simply, that the general provisions are part of the banks' capital base.

Unwittingly perhaps, the clearers themselves appear to have admitted the point in the massive volume of evidence sent to the Wilson Committee

last year. To fall within the 1967 Companies Act definition a provision must be an amount set aside to cover a known liability or loss. The clear evidence states: "The general provision is intended to cover bad debts not yet identified which might reasonably be expected arise."

Talks

So much for the UK bank! Whether there is any improvement in their accounts next year may depend on talks with the Department of Trade and the Bank of England in the near future. A point worth making however, is that the issue is one of extra disclosure. It is simply a question of pro measurement.

At least UK banks prepare consolidated accounts. The same cannot always be said of banks in France, Germany, Italy or Belgium. In these countries the accounting profession has traditionally lagged behind that of the UK (though there are recent indications of rapid progress in France, at least). German banks are specifically allowed under Article 24(a) of the Banking Law 1961 to "shave" lower than that prescribed, permitted in the company law to the extent that the principle of sound business policy call for such action as a safeguard against the particular risk inherent in the banking business.

In Holland the big banks are allowed by law to have secret reserves, though the practice of consolidation is the norm.

The position outside Europe is equally depressing, from the point of view of the user. The only exception appears to be the U.S., where it appears that banks follow normal company accounting rules, possibly thanks to the discipline of the Securities and Exchange Commission. The position in Canada, and other English-speaking countries, too, is the banks are allowed secret reserves. As for Japan, suffice it to say that companies are only now getting round to the practice of preparing consolidated accounts.

After this brief and unimpressive survey of bank accounting practices around the world the outstanding question must be what value most banks' accounts are at present. Perhaps the best answer lies in the banker's own practice of quoting balance sheet totals as the conventional method of measuring size in the industry. As one auditor said recently: "You don't need to be an accountant to realise that you get the balance-sheet total up by putting the same item on both sides of the sheet."

Michael Lafferty

ACCOUNTING

Medley of rules

THE CONTROVERSY that greeted the recent disclosures by the British clearing banks about their bad debt provisions suggests that bank accounts are still a law unto themselves. The fact that there is no longer any legal justification for this is one of the interesting points which separates UK bank accounting policies from those of most other countries.

All over the world, it seems, banks have accumulated special privileges for themselves in the area of accounting. This is nowhere more evident than in Continental Europe. It is also the case with the banks in most English-speaking countries, and those in Japan. The inevitable result is that bank accounts in virtually all the leading industrial nations of the world are subject to great limitations—so great indeed that even the banks themselves now accept the need for improvements.

There are two international initiatives which hold out some hope for those with the misfortune to have to make use of

bank accounts in their work. In Europe, the European Commission is working on a directive to harmonise EEC bank accounting practices. This has yet to be published in draft form, but the basic idea is to have a document similar to the fourth directive (on the annual accounts of industrial and other companies) for the banking sector.

As will be discussed below, the accounting policies of banks in the EEC are not very satisfactory from the point of view of a user of financial statements. Since the EEC initiative is limited to harmonisation on the basis of existing laws throughout the Community it is unlikely, to say the least, to bring about a revolution.

This is all the more so since there is as yet little evidence that user groups are bringing their views to bear on the Commission—itsself by nature somewhat of a public interest body. Instead it is the bankers in London, and other cities across Europe, who are taking an intense interest in the Com-

munity proposals.

More interesting, therefore, may be the work of the International Accounting Standards Committee (IASC), the London-based organisation established by accounting bodies from around the world to improve international accounting standards. IASC is currently undertaking a project, intended to lead to an international accounting standard for banks, in conjunction with the Group of Ten Central Bankers (the Basle Committee). Work is now in the final stages on a discussion paper on the subject which may be approved by IASC in June, and published in the autumn.

The project and the likely tentative proposals in the discussion paper are being treated with the utmost secrecy. It is known, however, that IASC intends to develop a disclosure standard, rather than measurement yardsticks. In other words, the intention will be to get the banks of the world to reveal what accounting policies

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systematically brought to convertibility. Since then it has been responsible for carrying out financial arrangements connected with agreements between European central banks...

Basle then attracted the world's Press. They were supposed to be secret and for journalists the name of the same was to shadow prominent central bankers through the streets as they left the meetings...

This takes the form of the secretariat for the Committee on Banking Regulations and Supervisory Practices (the so-called 'Cooke Committee')... The BIS has published information, analysis and statistics on the Euro-market since the early 1960s...

Remained

Twice a year the BIS also receives visits from delegations of its East European central bank shareholders. The BIS was established between the two world wars, and central banks of all East European countries apart from the USSR, East Germany and Albania were also shareholders...

EXPORT FINANCE

The nations compete

EXPORTERS anywhere main event over the past year has been the opening up of a huge new market—China. It is a scramble to stave the first direct lines with China...

rates through guarantee schemes operated by the export credit insurance agencies. The UK is the only country, however, where a 100 per cent unconditional bank guarantee is available on payment of an additional ECGD premium...

The finance provided by commercial banks in the case of supplier credit is, in the U.S. and UK, extended against bank guarantees while buyer credits are almost always extended against bank guarantees...

increasing as Eximbank attempts to reduce the cost of its support. The U.S. system is similar in principle, the main difference being that the fixed Eximbank rate is set higher at between 7 1/2 per cent and 8 1/2 per cent depending on the length of credit...

Forced

But in those countries where interest rates are high, governments have been forced to subsidise export finance provided at fixed interest rates—initially at least—in much the same way as competitors with lower interest rates were able to offer...

Italian medium and long-term export finance is provided by the medium-credit institutions whose shareholders are the main banks with the Government-owned Mediocredito providing partial refinancing up to 85 per cent of the loan value...

The systems of providing medium and long-term finance in Japan and the U.S. are quite different. It is provided as a combination of fixed rate finance supplied by a government-owned Eximbank and floating market rate finance put up by the commercial banks...

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through their own offices, participations, and correspondent links in the world's major financial centers. zing in wholesale banking services ranging from commercial and public-sector lending, project finance, and foreign trade finance to portfolio management, security dealing, and international finance—often arranging or participating in syndicated Euroloans and Eurobond issues.

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Margaret Hughes

WORLD BANKING XXII

This and the following two pages review the characteristics and development of the world's main financial centres. They circle the globe, and thus provide facilities for the international banking community on a round-the-clock basis.

# The main centres

## London

Two key factors lay behind the extraordinary ability of London to remain the world's financial centre after sterling had lost its role as a world currency. The first was the world's adoption of the dollar as its chief trading and investment currency. The second was a regulatory environment in the U.S. which drove a large proportion of the market in dollar deposits offshore, and to London.

This U.S. regulatory climate had various components: 1) a lack of interest payments on the reserves deposited with the Fed by U.S. banks; 2) a ceiling on the U.S. banks could pay on deposits; 3) restrictions on overseas lending by U.S. banks; 4) a tax on interest paid to the U.S. by borrowers abroad; and 5) the stringent requirements of the Securities and Exchange Commission.

London provided a natural alternative because of the common language, because of the "special relationship," because of a fortuitous position in the world's time zones, because U.S. banks were already well represented there, and because it had built up a formidable

financial infrastructure in deploying the pound sterling world-wide. Most important of all, it had an informal regulatory climate which did not stifle the development of the various facets of the Euro-markets or deter banks of other nationalities from following the U.S. banks to their chosen international centre.

The post-war expansion of the international bank business in London was at its peak in the early seventies with approximately 25 new banks per year opening in the City during that period. After the Herstatt shock spread through the Euro-market in 1974, and the City's own secondary banking crisis, the flow slowed considerably. It picked up a bit in 1978 when 11 new banks set up direct representation here and another 14 achieved an indirect presence via consortium banks.

Currently a total of some 400 banks are represented either directly or indirectly in the City. Of the 100 largest banks in the world only six have no representation there. London's share of Euro-deposits—that is deposits of currencies outside the countries "owning" those currencies—has slipped a little of late from 40 per cent four

years ago to one third today. But such has been the growth of the Eurocurrency market, and the Eurodollar market in particular, that this slight slippage has not prevented there being a vast increase in the volume of funds deployed via London.

London has now developed such an infrastructure to support the presence of these banks, and the banks themselves have invested such sums in the establishment of a presence here that it would be rash to suggest that London's position could be reduced as fast as it has grown. But there are a number of factors baring that the boom days are over.

● The bulk of the banks that would be "conspicuously absent" from London have already come to London.

● Profitability in the Eurocurrency lending business is under obvious pressure—partly because of the numbers of participants.

● The regulatory climate in London has stiffened. The collapse of the secondary banks led to Britain's first Banking Law and to a considerable reinforcement of the Bank of England's regulatory system.

● There are supranational pressures trying to "normalise"

international banking rules. The EEC Commission is one example. The current argument over the need for concerted regulation of the Euro-markets is another.

● The position of the dollar has suffered of late. The share of other currencies in the Euro-market has risen, particularly in the bond market.

● It is unlikely that London will become a centre for the deployment of other currencies in the same way as it became the home of the offshore dollar banks to benefit from the international use of their currency.

● New York is toying with the idea of an offshore banking centre which would make Euro-dollar operations possible in New York City.

The importance of these factors varies widely, and the affection of banks and bankers for London life and the City's unique regulatory climate should not be underestimated. But taken together they do suggest that the rather special circumstances that gave rise to the City's emergence as the centre of the Eurocurrency market may no longer be so clearly stacked in London's favour.

Nicholas Colchester

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Of total loans of about DM 10.0 billion granted in 1978 some DM 6.3 billion were allocated for domestic investment and some DM 3.7 billion for export financing, other forms of external lending and capital aid loans. 60 per cent of all credits were financed from own resources and from funds raised in the capital market (bonds and debt certificates), while 40 per cent originated from public funds.

Total assets rose to more than DM 43 billion as of December 31, 1978.

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## New York

OVER THE past decade New York's role as an international financial centre has been greatly enhanced. This has been most apparent in the rapid expansion of the role of foreign banks in the city but that is not the only evidence.

The growing stature of New York has not yet begun seriously to erode the importance of London but many New York bankers believe that London may at least have to accept that its share of future expansion of international banking business will be diminished if as seems likely New York continues to gain in importance.

The most dramatic and concrete illustration of the increased importance of New York as an international banking centre is provided by the rapid build-up in the number of foreign banks operating in the city and in the assets under their control.

In 1972 there were 53 foreign banks with offices in New York; their total assets amounted to \$17bn. Today there are 125 foreign banks and their assets have increased to over \$80bn.

These figures exclude the almost \$5bn now under the control of Britain's National Westminster bank as a result of its acquisition of the National City Bank of New America for \$490m and the \$12bn of assets

which could come under the control of Hongkong and Shanghai Banking Corporation if it finally succeeds in clearing the regulatory hurdles in New York State involved in its purchase of a 51 per cent equity interest in Marine Midland, the thirteenth-largest U.S. bank in terms of assets. The Federal Reserve Board has already approved the deal.

Expansion of the foreign banks in New York has generally attracted attention because of the intense competition they have been providing to local banks in the lending markets. The figures are a little unreliable but as an order of magnitude they seem to suggest that around one-third of commercial loans made by banks in New York are currently made by foreign banks, the latter have had the advantage of being able to ignore the prime rate in pricing their loans and they have not been burdened with the cost of putting up reserves with the Federal Reserve System.

That, however, changed with the passage last year of the International Banking Act and the foreign bank pricing advantage has thus been diminished. The growth of the foreign banking presence in New York has however greatly contributed to the city's stature as an international banking

centre.

For one thing they have contributed to the rapid development of the New York foreign exchange market, giving it greater breadth and depth, particularly for spot transactions. Several other factors have reinforced this development. The volatility of floating exchange rates and the development of the 24-hour foreign exchange market in the various world centres are two of them. Since New York's market is open when both the European and Far Eastern markets are closed, this enhances New York's role.

The increased role of the dollar has been playing in international lending and trade coupled with the removal of capital controls in the early 1970s have also enhanced New York's role, particularly with the development of the New York money market as a source or a home for wholesale funds.

It is not just the foreign banks which have contributed to the expansion of New York's importance as a money and foreign exchange trading centre. Major American banks too have located their trading operations in the city. Bank of America, for example, has an important foreign exchange trading operation in the Wall Street district, as do other U.S. banks.

It is often forgotten too that

while the most obvious impact of the OPEC oil price increase in 1974 was to increase vastly the financial muscle of, ultimately, a few OPEC countries which have stayed in surplus a side effect was to reinforce the position of some U.S., particularly New York, banks which played a key role as financial intermediaries.

As these developments have taken place the New York banks have increasingly realised that they are being presented with opportunities for further expanding New York's role as an international financial centre. To some extent the city's brush with bankruptcy may have contributed to the banks' realisation that by building up the city's role as an international financial market they would be contributing to the city's economy and therefore its financial viability. As holders of New York City debt as well as in their banking role there are advantages to be gained.

The most dramatic manifestation of a determination to build up the city's importance came last year with a proposal which would result in the establishment of a free zone for international banking in New York. The proposal has been put forward in such a way that other states too could create free international banking zones — free that is of costly U.S. reserve requirements on international business and from certain New York City and State income taxes. This proposal is still being reviewed by the Federal Reserve Board and the outcome is uncertain. If it goes through New York's bankers expect that more of the international business could be carried out in New York rather than through offshore banking centres.

Some bankers see in the Fed's decision on the issue a symbol of the central bank's willingness to play a role in the development of New York and the U.S. as an international financial market similar to the role played by the Bank of England.

Even if the Federal turn down the proposal, however, the bankers are unlikely to give up and will continue to look for other ways to achieve their objective. Some have actively promoted proposals to reform the reserve requirements of the central bank in a way which would have a similar result. Thus while the New York Banks have suffered from competition with foreign banks in their domestic market in terms of the growing importance of New York as a financial centre they are benefiting from it.

## Zurich

WHAT IS generally thought of as the Zurich financial centre is really much more a Swiss financial centre with Zurich as its principal site.

In fact, the country's biggest commercial bank—Swiss Bank Corporation—is based in Basle and the Swiss Volksbank, as number four in the top five, in Bern.

With an annual turnover of about SwFr 100bn, Zurich has the biggest stock exchange, but there are also important bourses in Basle (with a 1978 turnover of SwFr 19.8bn) and Geneva and smaller exchanges in Bern, Lausanne, Neuchâtel and St. Gall.

Geneva is also a substantial banking centre, best-known internationally for its private and foreign banks.

Zurich, both with its own banks—leading among them Union Bank of Switzerland, Crédit Suisse, the Zurich Cantonal Bank and Bank Leu—and with the large-scale operations there of those domiciled elsewhere, is definitely the focal point of international business.

It has long been the world's busiest foreign exchange and gold clearing house, while the Swiss capital markets are the source for Europe's most important single supply of funds; in 1978, foreign borrowings in the form of bank loans, private placements and bond issues amounted to SwFr 22bn (nearly \$13bn at present exchange rates).

Some 30 per cent or more of all Euro-issues are believed to be placed through Swiss banks and probably a higher share still of secondary Euro-bond trading is attributed to Switzerland.

Zurich itself is the main centre of the country's huge (estimates speak of several hundred billion francs worth) portfolio management business.

It is difficult to quantify, in exact terms, the dimensions of Zurich and Switzerland as a financial centre. Two figures may be indicative, however, apart from the volume of foreign borrowings already referred to. Net foreign assets of Swiss banks amounted to SwFr

29.7bn at the end of this year. And turnover on the country's foreign-exchange market was recently put at an annual SwFr 2,000bn.

There are various attractions offered by Switzerland to the international financial community. One is the absolute stability the country has offered for a century and more; allied to this is the firmness of the Swiss franc, which only once in its career—in the mid-30s—has experienced devaluation.

The hallowed principle of banking secrecy has also drawn a great deal of money from abroad, particularly since conventions against foreign tax and foreign-exchange regulations are generally not sufficient reason for the lifting of the secrecy rule and the granting of international legal aid.

Zurich, like Geneva, is also well placed for international communications. Naturally, the building up of an important financial "industry" over the years—and this includes insurances, as well as banks—has itself brought in more custom.

In recent years, though, there have been increasing signs of a decline in the relative importance of Zurich as a financial centre. A series of measures aimed at dampening the over-beated Swiss franc have drastically reduced the flow of new foreign deposits in this currency, while there have twice been temporary bans on foreign purchases of domestic securities.

Growing Swiss taxes and levies have contributed to a decrease in the country's role in Euro-market operations, as significant as these still are.

High Swiss operating costs and foreign-worker restrictions which make themselves particularly felt in urban regions such as Canton Zurich have, with other considerations, led to a near-cessation of the forming of new foreign banks. These—mainly centred in Zurich and Geneva—currently account for about 10 per cent of total Swiss banking.

There has long been a feeling in the country that the financial centre needs cutting down to a

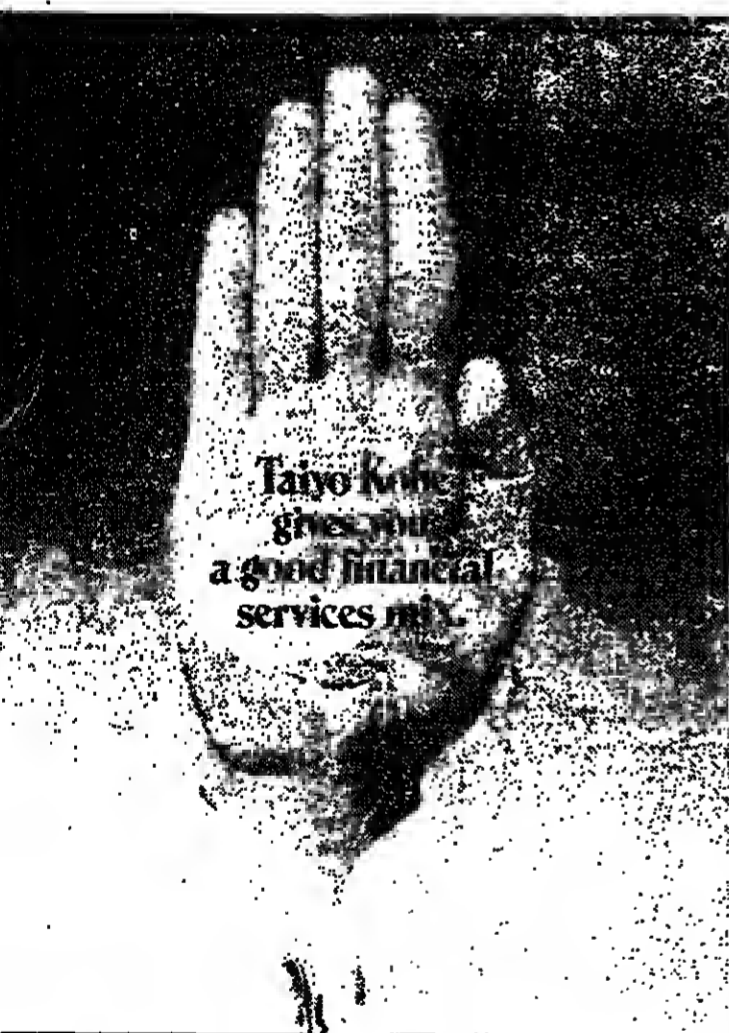
more reasonable size. The most influential proponent of this has been Dr. Fritz Leutwiler, president of the Swiss National Bank, who has done things to make it happen.

Now, the matter is being aired in the political arena. The Social Democratic Party, whose official newspaper on May Day spoke of the Swiss financial centre as a "fence for dubious international transactions," is backing a referendum motion, a major element of which would be the erosion of the banking secrecy rules. Though it will take years for the proposal to come before the voter and it is probable that it will then be rejected out of hand, the so-called "banking initiative" has put the international financial apparatus very much in the public eye.

Another Chiasso affair would do a great deal of harm to a sector which has for some years stopped being regarded as sacrosanct.

John Wicks  
Zurich Correspondent

Stewart Fleming



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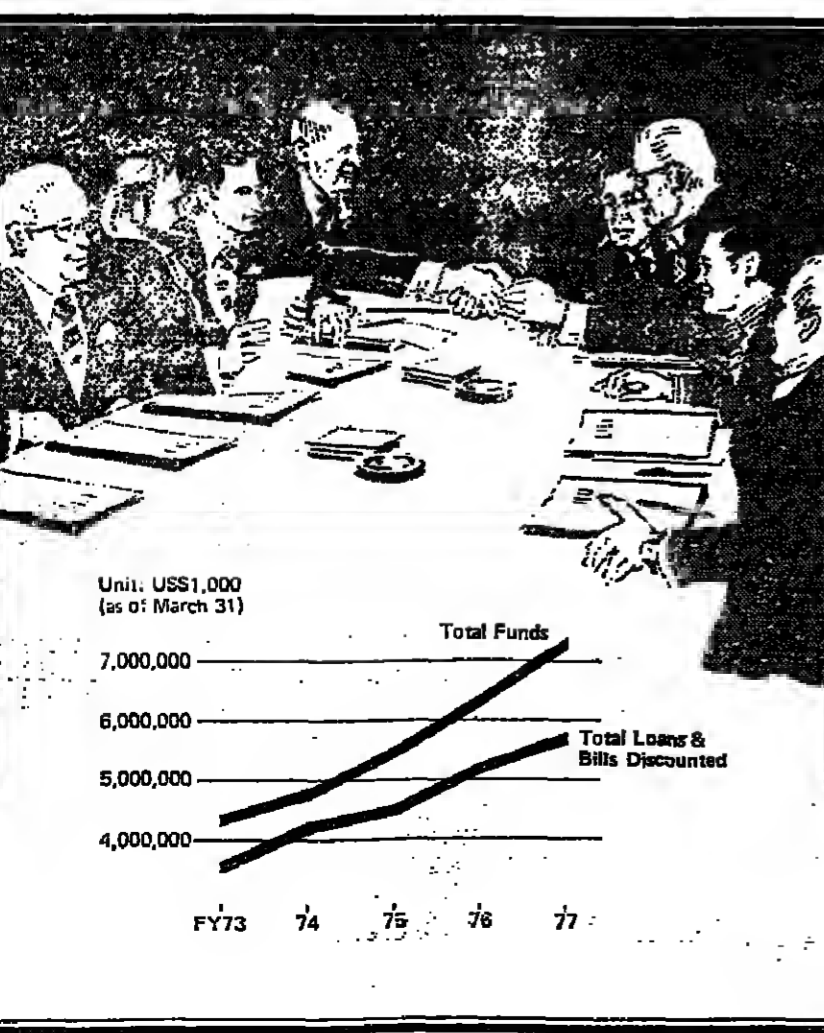
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# The main centres—continued

## Frankfurt

FRANKFURT IS the financial heart of West Germany. Although it has been challenged by great commercial centres such as Munich, Düsseldorf and Cologne, it has managed to dislodge it from its pre-eminence.

It is in international business that the city reigns supreme. Of the 300-plus banks located in Frankfurt, about 160 are foreign bank branches or representative offices.

Few countries are as well banked as West Germany, and it would be impossible for a single city to corner the domestic corporate finance market in a country where the industrial majors are as widely dispersed as in the Federal Republic. Even so, Frankfurt, geographically, gets far more than its fair share.

Although it lies deep in the heartland of the country, its location near the confluence of the Main and the Rhine have

given it a long exporting tradition. Much export finance is done through Hamburg, but Frankfurt is also a major centre.

The city's banking traditions go back more than 500 years. The first recorded place of money exchange — on the Roemerberg in the heart of the city — dates back to 1402. Much of the business was generated by the regular international trade fairs which have been held in Frankfurt since the Middle Ages.

A stock exchange, called the "Burs" and the forerunner of the present Frankfurt bourse, was established by merchants in 1555. In doing so they laid the foundations for one of the West German banking industry's most important activities. Since then the city has provided Europe with many of its leading bankers, not least the Rothschilds.

Goethe—the city's favourite son—claimed that the pre-

dominant sound in Frankfurt was the clinking of coins. It was a shrewd observation, for scarcely more than half a century later the city—it was claimed—had one bank for every 170 citizens.

Today the city houses some 140 West German financial institutions and is also the home of the Bundesbank, West Germany's central bank. It also provides home for most of the foreign banks represented in the Federal Republic.

While Frankfurt has long traditions as banking centre, it was probably its history in the aftermath of World War II which established its current pre-eminence. Frankfurt was the centre of the American occupation and for some time seemed certain to become the capital of the newly-created Federal Republic.

It missed by a hair's breadth. The reason, it is widely claimed, was that Dr. Konrad Adenauer, the Chancellor who created the new democratic Germany, had a villa near Bonn, then a quiet university town noted only for

scholarship and as the birth-place of Beethoven.

Frankfurt, as centre of the American zone, did more, however, to attract and aid refugees and displaced persons from all over Greater Germany than any other West German city. It was a heavy burden, but one that yielded a wealth of talent for the city and its industry. Even today it is seldom that one meets a person actually born in Frankfurt.

The city's internationalism, coupled with the powerful American presence, attracted the foreign banks. In 1937 some 18 foreign banks—mainly American—had branches in Germany, most of them in Frankfurt.

By 1975 the number had increased to 49 and by the start of this year Bundesbank figures show 54—again with the great majority in Frankfurt.

It is difficult to assess the size of the foreign banks' business. At the end of last year the aggregate business volume of the 53 foreign bank branches reporting to the Central Bank was DM 38.16bn—small beer

compared with a total business volume for all German banks of DM 1,988.17bn. The foreign banks' figure ignores, however, the business generated by the many representative offices, which are not obliged to report to the Bundesbank.

While the total business transacted by the foreign banks here is undoubtedly substantial, most foreign bankers are agreed that Frankfurt is a difficult city in which to work. West Germany's universal banking system is a tough nut to crack. The German banks have a close relationship with industry and the foreigner finds it hard to compete against long-term relationships.

On the other hand there has been no exodus from Frankfurt on the part of the foreign banks—quite the reverse, they keep on coming. The truth is perhaps that Frankfurt has a long banking history and it is a hard thing to teach an old lady to suck eggs.

**Guy Hawtin**  
Frankfurt Correspondent

## Paris

The rapid development of French banking over the past 12 years is now levelling off. It leaves the country's financial apparatus still heavily concentrated in Paris. The capital's role rooted in the 18th century, has been reinforced, and banking skills that were often thought lacking in comparison with London have been brought up to scratch through the big banks' exposure to competition in their expanding overseas activities.

The city's weight in banking is illustrated by arrival in the world top 10 of three French commercial banks—BNP, Crédit Lyonnais and Société Générale—and a fourth if one counts the farmers' bank Crédit Agricole; by the large share of their business done abroad, more than for most other non-U.S. banks; by the part they play as intermediaries in the Eurocurrency markets; and by the number of banks from oil-exporting countries which have set up shop.

Out of 330 banks registered in France as of December 31,

106 were foreign, 12 more than two years previously.

A lingering reputation for difficult regulations, together with the State's predominant role in the French banking scene, still provide inhibiting factors. But French banking authorities reckon their regulatory system compares on roughly equal terms with London's. Exports of resident French capital are subject to strict supervision, and safeguards are imposed to stop speculation against the franc and to prevent both banks and non-banks building up liquid foreign currency balances outside France. But otherwise banks have considerable freedom in their international operations.

The main State and private sector banks rank among the most active managers on the Eurocurrency market, and the Euro-French franc has staged a revival since last autumn, when it reopened for the first time since 1976. Issues have been coming at a rate of about one a month. The start-up of the

European Monetary System, which brings the French franc back into the European currency line-up, has enhanced confidence in the franc's stability, underpinned by the Barre Government's austere economic policy.

However, the Treasury has pursued its strategy of keeping the Eurofranc's role fairly minor, and is exercising strict control on the market, limited to top-quality borrowers.

The domestic bond market has hit record levels since the general elections of March last year, and terms have been increasingly favourable to borrowers. But the growth has taken place entirely in the State and semi-State sectors, and private sector bond issues have in fact stagnated.

Bond issues play a smaller part in company financing than in West Germany, Britain or the U.S. In the 1960s industry was steered towards increased borrowing in the form of bank loans, a deliberate tactic in view of its low indebtedness at the time.

This emphasis has shifted since last summer, with a series

of Government incentives aimed to increase companies' interest in raising new equity capital and savers' interest in the stock market.

Most important among these is the tax exemption of up to FFR 5,000—more for families—for savings that go into French shares or into mutual funds with 60 per cent of French shares. This has led to a big inflow into the mutual funds known as Sicavs, which played a part in last year's massive Bourse recovery. A spate of new issues on the Bourse has apparently run out of steam,

however, and the time when politics ruled the market seems to have played itself out for the time being. The Bourse has been hampered by a long clerks' strike earlier this year.

Its expansion is meanwhile bogged down by old-fashioned methods. Quotations are still chabked up and divided into three sections. The Stock Exchange Commission is pressing to get things computerised. It is also pressing—not with total success—for French companies to inform shareholders better.

**David White**

## Tokyo

WITH the rise in Japan's economic power, Tokyo has been increasing in importance as a financial market and is developing on Japanese policy-makers' decision — develop into a world centre.

Encouraged by Japan's need to increase the export of capital — partly to offset its huge trade surplus — flotation of Yen-denominated Samurais bonds by foreign issues on the Tokyo capital market in 1976 increased sharply to nearly \$4bn, including privately placed bonds, compared with \$1.6bn in 1977, ranking Tokyo equal with Frankfurt and Zurich and far above Singapore.

A sharp rise in secondary market yields for Japanese bonds, however, and a steady all in Japan's current account surplus since late 1978, reducing the need for export of capital, are expected to decrease temporarily the number of Samurai bond issues in 1979. The change in the Japanese bond market has been brought about mainly by the flotation of large amounts of national bonds by the Japanese Government, which may crowd out issues by other borrowers.

Trading on the Tokyo foreign exchange market nowadays totals nearly \$2bn a day, including swap and forward transactions as well as spot trading, and is about double the level a few years ago. This is approximately at the same level as trading in Singapore, but some Japanese dealers believe the Singapore trading volume, based on local banks' monthly reports to the Monetary Authority of Singapore, contains more duplication than the volume in Tokyo which is based on daily reports to the Bank of Japan. The Hong Kong market is believed to be much smaller, although it is technically difficult to assess.

The sharp increase in trading volume in Tokyo, especially since last year, has been caused largely by the erratic fluctuations in the yen-dollar exchange rate during the Japanese currency's sharp appreciation until President Carter's dollar-boosting package announced on November 1 last, and its turnaround since then.

There has been an increase in the arbitrage operations by foreign and Japanese banks, which account respectively for 30 per cent and 70 per cent of trading in Tokyo. An increase in capital movements and an easing of exchange controls, such as expansion of yen-dollar swap quotas for foreign banks and relaxation of limits for net actual short-dollar positions for Japanese banks, were among other contributing factors.

The so-called dollar call market in Tokyo, where dollars are lent instead of deposited because of the tax factor, now has a trading volume of \$500m a day. The market is far behind the Asian dollar market in Singapore, mainly because non-residents are not allowed to participate. Rates are almost constantly one-sixteenth above the Eurodollar rates, so trading is mainly between smaller banks, which have no direct access to Euro-

dollar paper, and the larger ones.

The Bank of Japan believes the Japanese foreign exchange market which is rather like a local market, has made a rapid advance in recent years because the yen has been actively traded in overseas markets and the trading balance has come to affect the Japanese market.

As a result, exchange operations by banks at their own risk are relatively restricted, and the surplus or deficit balance on daily customers' transactions and on overseas offices' transactions is likely to be directly reflected on the local Japanese market.

**Tendency**

Because of the restricted nature of the market, there is a strong tendency for movements of exports and imports (totaling about \$190bn a year) and inflow and outflow of short- and long-term capital to have a direct influence on the fluctuation of exchange rates. Because of wide seasonal fluctuations, trading in export and import bills tends to lean towards either straight selling or straight buying in the market.

These factors, as well as the fact that between 20 per cent and 30 per cent of Japanese exports are settled in yen but nearly all of Japanese imports in U.S. dollars, sometimes cause erratic fluctuations in the yen-dollar exchange rate, as witnessed in the 1971-72 period and the 1977-78 period.

When Japan's balance of payments position deteriorated after the oil crisis of 1973, the Bank of Japan actively sold Japanese national bonds to foreign governments and central banks to increase the inflow of long-term capital. Subsequent appreciation of the yen, especially after the unsuccessful Japanese attempt to hold down the yen rate at a level unjustified by the underlying condition, greatly increased their holdings of the Japanese currency as part of their reserves.

Nowadays it is estimated that more than 40 nations are holding yen accounts with the Bank of Japan, totalling closer to \$10bn than \$5bn.

Despite massive dollar-buying activity by the Bank of Japan, Japan was unable to stop a sharp appreciation of the yen, which reached ¥175 a dollar in October 1978, until the Federal Reserve Bank agreed to invoke its swap line with the Bank of Japan as part of the Carter package announced on November 1. The pressure to buy yen with dollars was so great that it was impossible for Japan to halt it single-handed.

Since then, however, the yen has depreciated considerably, partly under the prospect of higher oil prices. On a long-term basis a relative decline in the strength of the U.S. dollar is expected to increase the international demand for the Deutsche Mark, supported by the EMS, and the yen to increase its international role.

Japanese monetary officials say they have more or less followed the external demand

for yen, without actively trying to push the yen into international markets—because an international currency cannot be created by authority. This policy of supporting the natural evolution of the yen into an international currency will be continued, they say.

Some officials assert, however, that a nation needs more political and military power internationally than Japan has at present to make its currency a real key currency along with the U.S. dollar.

Whether or not Tokyo will develop into a major world money market depends on how far Japanese monetary officials decide to go in meeting domestic and foreign pressures for liberalisation. Many Japanese bankers say the kind of erratic fluctuations in the yen's exchange rate that is very costly to the Japanese economy will be avoided if exchange controls are loosened to allow the market mechanism to work properly in the Tokyo foreign exchange market.


Foreign bankers say that internationalisation of financial markets implies a freely convertible currency and open money and capital markets with interest rates determined by the law of supply and demand. Internationalisation of the financial markets would weaken the relationship between the foreign exchange rate of the yen and the Japanese current account.

In the long run, besides benefiting the country as a whole, Japanese banks would also benefit from Tokyo becoming the major financial centre that internationalisation would make it by enabling them to offer a more complete package of services from a Tokyo base, rather than forcing potential clients to look elsewhere.

Another possibility is that the dollar call market may be opened to non-residents, with some tax benefits similar to those given in Singapore. Such a measure will create a "Tokyo dollar" market far larger than the Asian dollar market in Singapore. For the time being, however, Japanese monetary officials say they see no need to open the Japanese market to cater for demands for dollars outside Japan's own requirements.

The Japanese Finance Ministry and the Ministry of International Trade and Industry are currently trying to rewrite the 1947 Foreign Exchange Law and Foreign Investment Law and combine them into a new combined legislation. The main aim of the operation is to change the principle of the old laws that restrictions are the rule and permissions an exception into a new one that most transactions are free in principle except powers are held to impose restrictions in an emergency. Although the new law is not expected to bring about any immediate major changes, it may open the way for major improvements in the future.

Saburo Matsukawa



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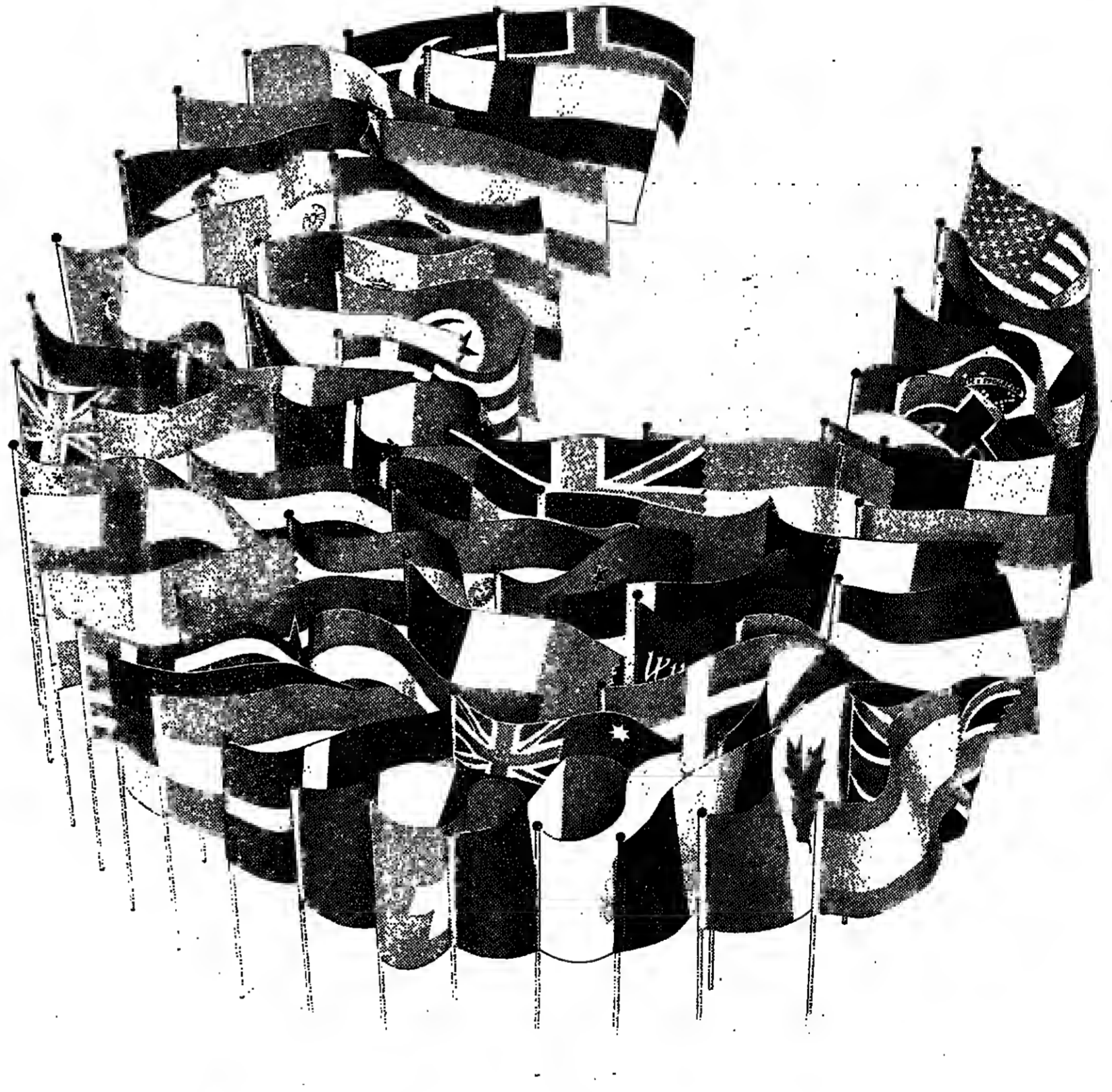
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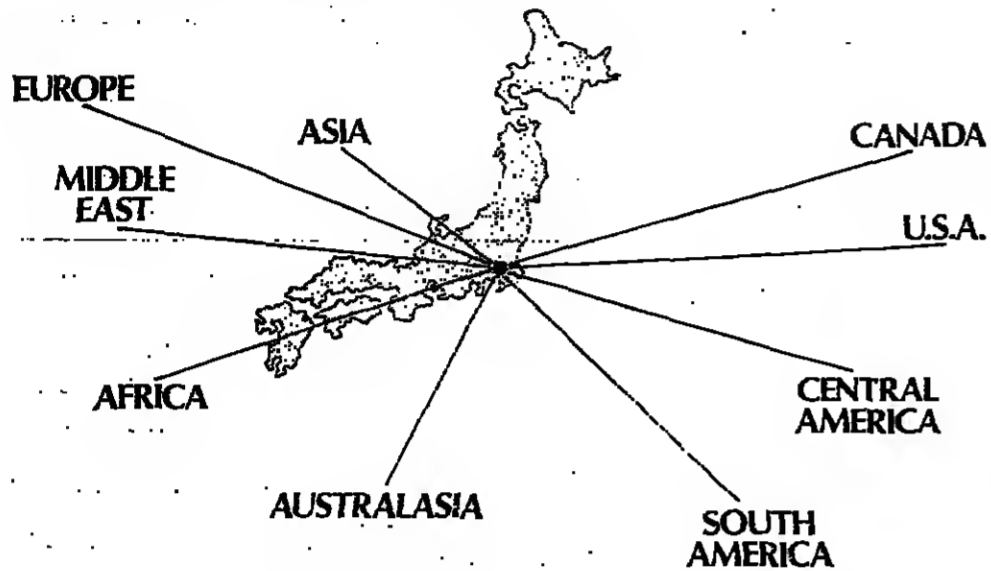
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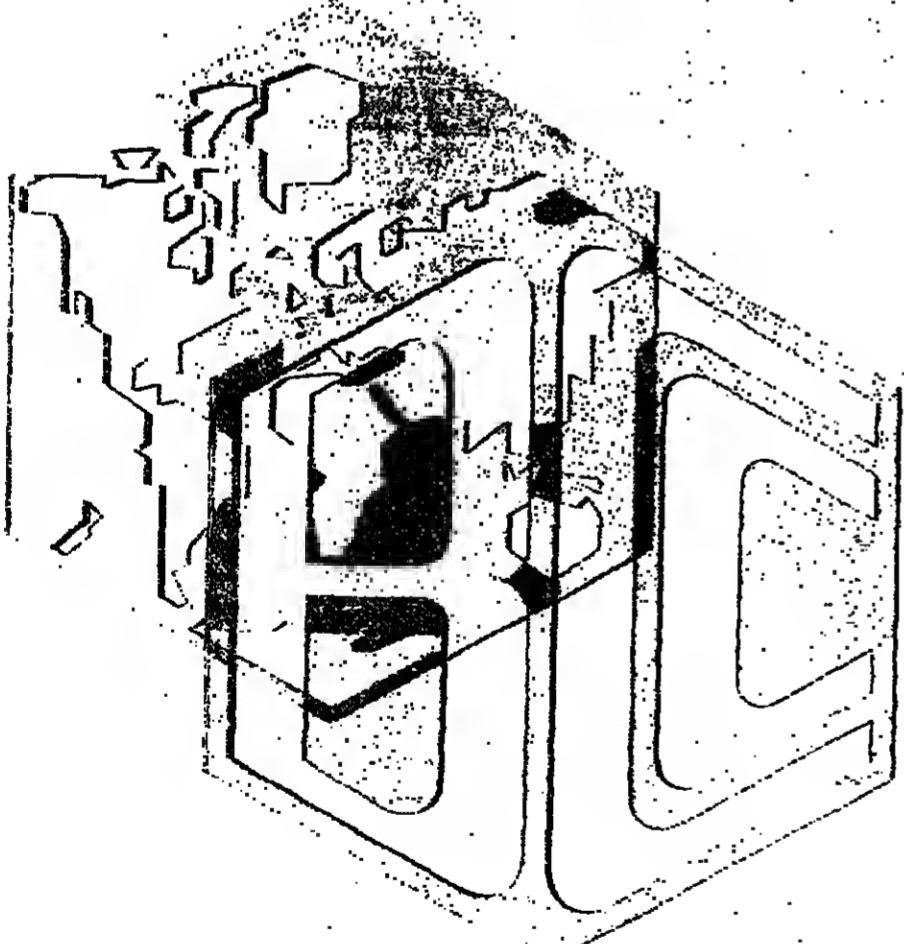


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# The main centres—continued

## Asiadollar

LIKE ITS European counterpart, the Asiadollar market showed substantial net growth last year, albeit with some apparent shift in the balance of advantage from Hong Kong to the other principal centre of the market, Singapore. Manila's emergent role in the market, expanded significantly too.

The popularly conceived role of the two principal centres of the market is of Singapore as the main inter-bank funding centre while Hong Kong is regarded as being the place where most of the leading action takes place.

Brady speaking this view is correct, although somewhat over-simplistic and 1978 saw an expansion of Singapore's relative importance as a lending as well as funding centre while Hong Kong's lending activity declined somewhat, mainly under the impact of a new tax on offshore interest. Manila, for its part, served largely as a funding centre for Asiadollars, as did the rapidly growing Babrine market for Gulfdollars. Singapore is readily identifiable as the principal Asiadollar centre simply because the official Monetary Authority of Singapore regularly publishes specific figures on the market, whereas in Hong Kong offshore lending statistics are lumped together with the general banking statistics and do not allow the source and use of offshore funds to be identified. There is growing pressure now for separate statistics to be published in Hong Kong because of the vital contribution which invisible exports such as financial services make to the economy. But so far there is no indication of when such figures might be produced.

In addition, banks in Hong Kong do not need effectively to seal off their offshore banking units—Asian Currency Units or ACUs—as they are known in Singapore and "Offshore Banking Units or OBUs" in Manila—from their domestic banking operations because of the complete absence of exchange controls in the colony. Singapore too abandoned the last vestiges of exchange control last year but continues to regard offshore banking separately from domestic banking.

One effect of this liberalisation in Singapore was a move by residents to convert Singapore dollars into U.S. dollars via the ACUs—seven were added to the total of these units last year, bringing the total to 85—to take advantage of relatively high Euro/Asiadollar interest rates. Borrowers were also attracted to the market by the weakness of the U.S. dollar.

The overall size of the Singapore-based Asiadollar market grew by nearly 30 per cent in 1978 to just over U.S.\$27bn in terms of total assets/liabilities—a substantially higher growth than the 20 per cent seen in 1977.

Authority of Singapore sees it, was that a greater although still small part of the total market was accounted for by non-bank transactions. The fact that Singapore levies no withholding tax on interest paid to offshore lenders (whereas Hong Kong does) has encouraged the use of the island republic as an inter-bank funding centre.

Nevertheless, last year saw a 60 per cent growth in deposits of non-bank customers in the Singapore Asiadollar market, from U.S.\$2.25bn to U.S.\$3.6bn, compared with a 15 per cent rise in 1977. In addition, loans to non-bank customers grew by 33 per cent, from U.S.\$4.78bn to U.S.\$6.38bn.

The growing importance of non-bank activity was seen by official eyes in Singapore as evidence as a real demand for funds in the region being met, and as of evidence of an increased willingness by investors to deposit funds in the market. A MAS survey of the market showed that Asian countries accounted for 77 per cent of total assets (loans) and 49 per cent of the total liabilities (deposits). The Association of South-East Asian Nations (ASEAN) bloc, excluding Singapore but including its other four members—Indonesia, Malaysia, the Philippines and Thailand—accounted for 16 per cent of total assets and six per cent of total liabilities.

centres such as Hong Kong are more active. Any traffic passing through Singapore en route to its final destination can be seen as an active function, the authorities argue. Even so, bankers tend to see much of the Asiadollar market activity in Singapore as position-squaring by international banks operating through global time zones in Bahrain and elsewhere as well as in Singapore.

Be that as it may, the market in Singapore is growing to substantial proportions and even though it is still dwarfed by the U.S.\$ 800bn Eurodollar market its initial growth has been as impressive as that of the Euro-markets, and demand for as well as provision of funds to the market can be expected to develop in line with the economic growth of ASEAN.

The Singapore market has yet to take root firmly at long-term end, however. Last year a dozen Singapore-based Asiadollar bond issues were made, totalling U.S.\$ 454m against U.S.\$ 968m in 1977—an encouraging 24 per cent rise but still peanuts in international financing terms. The lack of an active secondary market for bonds in Singapore is often blamed for this, although some bankers argue that this inactivity is in turn a function of the small primary market, so it is a chicken and egg situation.

Meanwhile in Hong Kong the amount of outstanding foreign loans by the banking system last year declined from HK\$ 19.3bn at the beginning of the year to HK\$ 16.5bn at the end of December. Almost certainly one major

factor behind this was the decision announced in February 1978 by Financial Secretary Philip Haddon-Cave to tax offshore interest profits of banks at a rate of 11 per cent, whereas before they had been tax-exempt.

This controversial move, whose aim was to create greater equity of taxation between the banking and the trading community, led to suggestions by some U.S. bankers that they would move the offshore loan portfolios wholesale out of Hong Kong to Singapore and other Asia/Eurodollar centres, although no such massive exodus appears in fact to have occurred. Moreover, the full impact of the tax has yet to be felt when assessments arrive and it is not impossible that the implementation of the new law could yet be challenged in the courts.

Another factor behind the reduction in foreign loans was probably growing disengagement among bankers at lending on fine spreads to the Philippines (for political reasons) and to South Korea (for inflation reasons)—countries both traditionally serviced by bankers from Hong Kong.

In Manila, the combined assets/liabilities of the 16 OBU's operative there—a 17th, Bank Sedarat of Iran, is not yet on stream—grew sharply last year, from U.S.\$ 767m to U.S.\$ 1,956m. Of total liabilities, U.S.\$ 1,246m were represented by deposits from banks outside the country, and the remainder from banks inside.

Anthony Rowley

## The Middle East

THE TERM "financial centre" is much abused in the Middle Eastern context. Many cities claim to be financial centres; none is in the true sense.

Such a centre presupposes a range of banks, domestic, foreign, commercial, investment and specialised (such as industrial or development banks); finance companies; insurance companies; money brokers; a central bank or monetary authority with enough clout to control the local market; a stock exchange; and a variety of instruments ranging from money market to long-term debt instruments.

Only Kuwait and Bahrain have made any attempt to evolve a range of institutions and instruments, and each still suffers from notable gaps. Amman has made a late start, but for an economy totally bereft of oil has blossomed remarkably quickly. Beirut, even before the civil war, never really fitted the bill and has lost all hope of recovering any regional role in Arab finance for the foreseeable future.

Calvo has succeeded in attracting a lot of foreign banks, not so much in an attempt to fulfil a regional role—though President Sadat and his advisers no doubt hoped this would result—as in an attempt to rouse the Egyptian private sector out of its torpor as the country was opened up again to foreign investment.

The inflow of banks began in 1975 after economic liberalisation had got under way the previous year under Law 43. Several major American banks established joint venture banks with local institutions. These have been among the most successful and profitable, in the case especially Chase National Bank.

But few of the new arrivals fulfilled the role the Central Bank hoped for, of assisting the development process and there have been mutterings in the People's Assembly over the way foreign bank branches and joint ventures have made handsome profits by simply providing retail services that the grossly inefficient and bureaucratic domestic banks were incapable of doing.

Only the Misr Iran Development Bank—Egypt and Iran—and Cairo Barclays International Bank—a similar venture between Barclays and the Banque du Caire—have concentrated on lending for projects. But for all the banks in Egypt, the opportunities in the local market are so great, and the spreads obtainable on Eurodollar loans so wide by international standards, that there is little point in looking outside the country for business. And the Bagdad summit decisions are now making that more and more difficult in any case.

The United Arab Emirates should have been a natural location for a real financial centre. Abu Dhabi's oil wealth coupled with Dubai's trading history and communications gave it advantages over the rest of the Gulf States. But the administrative infrastructure turned out to be very weak—and vital decisions on political reasons were deferred for political reasons until the opportunity was missed.

The UAE Currency Board lacked authority and the plethora of banks continued to swell until even now there are more foreign banks operating in the Emirates than in the U.S. A modified form of offshore banking was introduced in 1976 with restricted licence banks (RLBs) but these never took off. The run on the dirham and the banking crisis in the first half of 1977 compounded the problems. Abu Dhabi does have two major institutions which are making their names known internationally. The ten-year-old National Bank of Abu Dhabi is

superimposing investment banking activities on to its commercial banking background and, as well as opening branches in London, Paris and perhaps later this year in the U.S., has become active in managing syndicated loans and bond issues for Arab and foreign borrowers.

The Abu Dhabi Investment Company, majority-owned like the National Bank by the Abu Dhabi Investment Authority, got off to a flying start after its foundation early in 1977 and rapidly became known in the international markets for clinching aggressively priced deals (it has since slowed the pace). But two internationally oriented institutions do not necessarily make financial centre, even if they are helping local investors outside the big official funds to become more sophisticated.

Kuwait in many ways has developed furthest as a financial centre in the Middle East. But there are two major drawbacks: the virtual monopoly of the six commercial banks and the lack of a short-term money market. The monopoly position of the Kuwaiti banks has been supported by the ban on foreign banks, with the exception of the Bank of Bahrain and Kuwait, which in any case is 50 per cent Kuwaiti owned. The only way foreign banks can get a foot through the door into the lucrative Kuwaiti market is via a minority shareholding in a Kuwaiti-dominated finance or investment company.

## Influence

In the past, foreign banks have also been able to wield influence through the contracts they were given to manage the Kuwaiti banks. But by channelling management banks, watering down the contract or recruiting general managers direct, the Kuwaitis have reduced the advantages of this method of penetrating the local market.

Kuwaiti bankers do not basically relish competition. They consider six banks enough. The reason is that the Kuwaiti shareholders in their banks have become accustomed to high profits each year, and stock exchange prices of bank shares are astronomical in relation to earnings. Competition upsets the whole apparatus. They have already experienced it from Bahrain in a limited form over the past two or three years and that has caused problems.

Bankers from the offshore banking units (OBUs) there have had to market aggressively in the region to justify the high costs of setting up shop in Bahrain. Lending against the balance sheet and cost-plus pricing have come as a rude awakening to the Kuwaiti banks.

While liquidity at the short end of the market remains tight in Kuwait—because of large-scale conversion from the Kuwaiti dinar to the dollar since the Carter package in November, and the political uncertainty caused by Iran—medium-term liquidity has been healthy for some time, and has encouraged the banks to seek more actively for lending opportunities in the Euro-markets. The banks are thus supplementing the role already well established by the major investment companies, which have been well known abroad since 1874.

Western investment houses. But in the last few months, there has been a revival of interest in the Gulf banks among the Western investment houses as the Eurobond market has dried up and OPEC seemed assured of a relatively large surplus again in 1978.

Meanwhile, the Kuwaiti houses, led by the privately owned Kuwait International Investment Company, have shifted their attention to the Kuwaiti dinar market. Last year saw a record number of issues, with 18 totalling KD154m (three of them for local borrowers). The high point of the market last year was the KD10m 12-year issue, at 7 1/2 per cent for the City of Oslo, the first time since 1974 (when Oesterreichische Kontrollbank raised a small amount) that a triple-A borrower has entered the market.

In that time the secondary market has been developed through the activities of the Arab Company for Trading Securities (ACTS), coupons for new issues lowered, amounts raised and maturities lengthened (Oslo's 12 years being the longest yet seen). But the gyrations in short-term rates have cast some doubts over the long-term development of the market, even if it can easily be shown that the dinar has moved consistently and gradually upwards against the dollar and that revaluation is very unlikely.

Short-term rates hit 50 per cent at one point in January before plunging back to 9 per cent, highlighting the central bank's inability to control liquidity in the market. Even when the promised central bank bills materialise, bankers in Kuwait doubt how effective they will be. The educative process still probably has not gone far enough, even in Kuwait, for banks to buy and

sell the bills when technically it would be desirable for them to do so for the health of the short-term market. At the same time, while a number of tranches and tap CD issues have been made for local banks, fitful trading has emphasised how much further the money market still has to develop.

In Bahrain the emphasis is on foreign exchange and money market operations, though around a dozen of the 50 OBUs have realised that this is an unreliable source of income and have actively marketed their loans, letters of credit, guarantee facilities and investment services in Kuwait, Saudi Arabia, the UAE and elsewhere in the Arabian peninsula.

## Definition

But Saudi Arabia is the only real market left to them. The Central Bank of Kuwait recently changed its definition of liquid assets for the Kuwaiti banks, requiring assets of one month or less to be held in Kuwait. This raised the cost of KD funds to Bahrain, where much of Kuwait's short-term money had previously been deposited. The Kuwaiti banks also ganged up on the OBUs by refusing to lend available KD funds and raising rates to levels where it became uneconomic for OBUs to lend back to Kuwaiti customers.

Opportunities are shrinking in Saudi Arabia too, with many ministries months late paying contractors for work already completed and with Saudiisation of the foreign banks in the Kingdom increasing the geographical spread and capitalisation of the Saudi banking sector. The contraction of opportunities for OBUs and the drying up of liquidity in the Gulf are underlined by the slowdown in growth of total OBU assets. In the last quarter of 1978 only \$600m was added to the \$22.8bn of September. This is why BAIL, which already has an

affiliate in Bahrain, has set up a new joint venture with Hill Samuel on the island to develop corporate financial and other investment banking services in the area, particularly Saudi Arabia.

Some bankers use Amman as their airport if they are doing business in northern Saudi Arabia—it's easy to reach by road and the frustrating Saudi airports can be avoided. But it is difficult to see Amman having much more than a peripheral role as a financial centre. It has a far-sighted central bank governor, Dr. Mohammad Said Nabulsi, and a comparative wealth by Arab standards, of organisational talent. But its plans for offshore banking, still under discussion, seem to be aimed more at Levantine business that would have gone to Beirut and now probably goes to Paris.

There is little doubt that the efforts to get a capital market going in Amman have a lot of relevance to Jordan's own development needs. The establishment of the Amman Financial Market (stock exchange) at the beginning of 1978, the listing of Government bonds since January 1979, the forthcoming listing of the first private corporate bond, the start of syndicated loans and certificates of deposit in Jordanian dinars and the prospect of new investment banking institutions to add to those already operating have all contributed to the channelling of funds into industrial development.

The strength and stability of the dinar and low interest rates (helped by a legal ceiling of 9 per cent until liberalisation in March) have made it cheaper for Jordanian companies to borrow domestically than in the international markets—as illustrated by the recent conversion by the Jordanian-Syrian Land Transport Company of a syndicated Eurodollar credit into a syndicated JD credit.

Brian Thompson

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March 1979

البنك الدولي

CANADA

# Time of structural change

ANADIAN BANKS and other financial institutions are approaching two important turning points. A prolonged deep rise of chartered bank profits is levelling off. Structurally, the long-awaited changes to the Bank Act are still to come, but their eventual pattern is becoming clearer. For foreigners, the most important innovation will be the decision to allow foreign-owned banks to operate as such in Canada. That is common ground among the major political parties. Hence the principle will survive the election held on May 22.

The revised Bank Act tabled by the Trudeau Government in 1978 proposed to legalise the incorporation of foreign-owned banks under the following main conditions: no more than five branches to be allowed; foreign banks as a group to be limited to 15 per cent of commercial banking in Canada; total assets of each foreign-owned bank not exceed 20 times its authorised capital, with an effective limit of C\$500m suggested though

not written into the Bill. Those who drafted the Bill, and the parliamentary committees that worked on it, had a dual purpose: to increase competition but also to bring foreign banks under control, not to say restraint. For the fact of the matter is that foreign banks, principally from the U.S. and U.K., already do operate in Canada. But they do so as finance corporations or under some other innocuous title since the current Bank Act reserves the title of bank for institutions under Canadian ownership; foreign shareholdings may not exceed 10 per cent.

Collectively the foreigners are lumped in with the so-called NBFIs (non-bank financial institutions) or near-banks which abound in Canada. In addition there are the suitcase bankers who do business largely on behalf of U.S. banks without being incorporated in Canada at all. Statistics on the subject are patchy. Mr. Michael Harrison, executive director of the Canadian Bankers' Association,

estimates that foreign-owned financial institutions have a 12 per cent share in commercial lending in Canada. Foreign-owned institutions reporting voluntarily to the Bank of Canada have increased their aggregate assets from C\$1.6bn at end-1974 to more than C\$5bn. The figures tell only part of the story, but do illustrate the trend.

Though the Bill of 1978 technically died with the dissolution of Parliament in March, in practice the work done in the finance committees of the Commons and the Senate is likely to remain valid. Their recommendations, especially those of the committees in the politically-dominant Commons, retain much of their importance.

The Commons committee wanted to drop the five branch limit; the Senate committee would allow at least one branch in each province or territory, and would allow existing branches of foreign near-banks to continue. Both committees wanted to limit assets to 20

THE BIG FIVE CANADIAN BANKS

Bank	Total assets (C\$bn end-78)	After-tax balance of revenue (C\$bn '77/'78)	Eurosyndications 1978*		World ranking†
			Number and amounts (U.S.\$)	Co-manager	
Royal Bank	44.2	233.9	23 (\$6.1bn)	33 (\$6.2bn)	23rd
Imperial of Commerce	40.2	193.5	10 (\$5.3bn)	45 (\$7.5bn)	30th
Bank of Montreal	33.7	192.5	25 (\$6.5bn)	37 (\$5.5bn)	Stst
Nova Scotia	28.5	153.9	6 (\$2.5bn)	30 (\$7.1bn)	55th
Toronto-Dominion	24.4	129.2	9 (\$5.0bn)	40 (\$10.5bn)	67th

\*Source: Euromoney. †Source: The Banker, June, 1978.

times authorised capital with no statutory limit. The Commons committee proposed to hold the foreign banks, as a group, to 10 per cent of aggregate domestic assets of all chartered banks. Under present conditions that would mean about C\$11bn, whereas the Government proposal would work out at around C\$8bn. The Senate proposed a less restrictive definition of commercial banking while otherwise sticking to the formula in the Bill.

Both committees thus wanted to relax restrictions in the Bill. They did, however, support the Government's intention to put foreign near-banks under pressure to become banks proper. To that end the Bill proposed that they should not be allowed to borrow with their parent bank's guarantee unless they ceased to remain near-banks. Since the foreigners operate mainly in the wholesale market where interest rates are finely calculated, that would hurt. Add to that the bank's usual unwillingness to fall foul of the authorities and you have a strong case for applying for bank status.

As banks, the foreign-owned institutions will have to maintain reserves with the Bank of Canada (but equally will have access to it as the lender of last resort). They will also come under the restrictions on bank activities which, in practice, ban Continental-style universal banking.

Besides the concession to foreign owners, the Bill also proposed to allow Canadian provinces (but not the federal Government) to become substantial shareholders for up to 10 years in new banks. In practice the law already permits them to own near-banks; Alberta, for instance, provides a retail savings

bank network through the provincially owned Treasury Board. Overwhelmingly, however, Canadian financial institutions are privately or co-operatively owned.

Their spectrum is broad. Next to the chartered banks, the trust companies are the largest group. Like the main banks, the bigger trust companies operate nationwide. Canada is a country of multi-branch banking, on the British model, and nearly all the chartered banks compete for small savings. In addition to the trust companies, which have savings bank operation besides their fiduciary business, the banks are up mainly against the competition of the co-operative credit unions, with their Quebec variant, the Caisses Desjardins.

Fastest

Since the end of 1976, when the current Bank Act took effect, the chartered banks have increased their total assets by 5.8 times to C\$185bn, the trust and mortgage companies by more than five to C\$37bn. The credit unions and caisses have grown fastest, by a factor of more than seven to C\$22bn.

For constitutional reasons only the chartered banks are under the aegis of the Inspector General of Banks in Ottawa, who keeps a close watch on their solvency. The near-banks come under the purview of the provinces where they are incorporated.

The chartered banks are also alone in having to maintain monetary reserves with the Bank of Canada. The Governor, Mr. Gerald K. Bouey, has taken the view that as things stand that does not unduly hamper the conduct of monetary policy. The overall rules under which that policy is conducted

W. L. Luetkens

SOUTH AFRICA

# Upheavals ahead

THE DECISION by Britain's Midland Bank to close its representative office in Johannesburg in April is a clear indication of the continuing pressure on banks doing business in South Africa. In itself a move was not a major blow to the South African banking system. Midland's office had already been run down from 10 men to one, and it retains a fifth of the country's rough 100 European banks International Consortium (BIC). But the decision was evitable ever since Midland took the decision last year not to make any further loans to South African Government and its agencies.

Banks in South Africa are presently trying to cope with a major upheaval. One is the decline of the country's ornamental prestige as a borrower, resulting in the need to more self-sufficient and step domestic shareholdings in a sector where foreign controlled banks accounted for more than 50 per cent of commercial bank deposits in 1970. The other is the rapid expansion and diversification of the banking system in the past decade, leading to the establishment of a whole range of specialised banks in alliance with the dominance of the major commercial banks.

The past year has been one of consolidation in both areas while the underlying desire for international disengagement persists, immediate pressure based on international finance is being more readily obtainable for South African borrowers. On the domestic front the gradual recovery of the economy has eased the immediate economic pressure on fringe banks, reducing the level of business failures and halting the major groups to consolidate their acquisition of specialist banks made during the prolonged economic recession which began in 1974.

The year has also seen the first major step in a total overhaul of the Government's monetary policy, designed to meet the changed international and domestic banking scene—the creation of a foreign exchange market and the managed float of the rand. The overhaul was considered by the commission of inquiry into the monetary system, chaired by Dr. Gerhard de Kock, senior deputy Governor of the South African Reserve Bank, promises another major upheaval for the banking sector in the future.

The expansion of South African banking, once dominated by the major commercial banks, has been caused by the use of specialist banks, including merchant banks, discount houses, hire purchase and leasing specialists and so-called general banks specialising mainly in aspects of corporate finance. The share of deposits held by the commercial banks fell from 58.7 per cent in 1950 to under 40 per cent last year. Since the beginning of the last recession, however, the major commercial banks have used their financial muscle to move back into the specialist

fields, both through diversification and more noticeably through the purchase of alling specialist banks caught in the recession. Four commercial banks dominate the banking scene in South Africa, ranging from Barclays National at the top, with total assets of R3.7bn (\$4.4bn), through Standard Bank, with assets of R2.9bn (\$3.4bn), Volkskas on R2bn (\$2.4bn) and Nedbank on R1.6bn (\$1.9bn).

Around each of these a major banking group has now been built up, with wholly owned subsidiaries specialising in merchant banking, hire purchase and leasing. Thus Barclays controls Wesbank (general) and Barclays Merchant Bank (hire purchase and leasing), Standard Merchant and Standard Corporate Finance (general), while the Nedbank group includes UAL (merchant), Nedbn (general), Syfrets (general) and Nefic (general). The other major group is the Bankorp group centred around the Trust Bank (general), Senbank (merchant) and Santambank (general).

While restrictive monetary policy has squeezed bank profits from above, a continuing increase in the cost of attracting depositors has squeezed them from below. The trend away from demand deposits towards savings accounts has accelerated significantly in recent years. Demand deposits declined as a proportion of total commercial bank deposits from 49 per cent in 1973 to 33 per cent in 1978.

The major banks, operating extended branch networks, have also been hit by rapidly escalating labour costs, accelerating the trend towards greater mechanisation and computerisation. The higher cost and lower returns of commercial banking have also encouraged the major banks in their entry into more specialised fields.

Competition for consumer accounts has been somewhat muted in recent years, however, because of the generally high level of liquidity in the economy. Banks and building societies have been careful to vary their deposit rates in concert. But the recent introduction of transmission accounts by the building societies, offering nominal interest and yet allowing the flexibility of a demand checking account, could further squeeze that portion of commercial banks' business.

The creation of a foreign exchange market by the de Kock proposals has also tightened up a previously extremely lucrative area of bank business, by creating a competitive environment for foreign exchange dealings and dramatically narrowing the banks' spreads on major deals. While they are only the first step in a wider strategy of reform, the proposals are intended to neutralise the capital account constraint on domestic economic policy by forcing the exchange rate to take more of the brunt of movements in the reserves.

So far, however, the Reserve Bank has been extremely cautious in varying its rates, effectively controlling the market for Rands. The other important aspect of the proposals is the expansion of the securities rand to become a financial rand, and so hopefully extend the involvement of foreign investment in the economy from investment in securities to more productive investments.

As for the banks themselves, however, the Government is committed to a policy of reducing foreign ownership below 50 per cent by 1986, to which the banks have agreed. Standard is now down to 59 per cent, following the acquisition of UDC Bank (renamed Standard Corporate Finance) last year. Barclays National is still 64 per cent foreign-owned, and showing no immediate signs of reducing the level. Mr. Bob Aldworth, the managing director, has indicated his preference for accomplishing the expansion of South African ownership through a rights issue, but none is likely before 1980.

Quentin Peel  
Johannesburg Correspondent

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## WORLD BANKING XXVI

## G. William Miller

## PROFILE

IF EVER Mr. G. William Miller thought, as he might have done after a couple of months in office, that being chairman of the Federal Reserve Board (the U.S. central bank) was not quite as tough a job as it was cracked up to be, he has since been disabused of the notion. The education of the former head of the Reston Corporation in the politics and economics of Washington has been gruelling.

In more than a quarter of a century before Miller, the Fed only had two chairmen (William McChesney Martin and Arthur Burns). It is therefore very premature to form any definite judgment on what sort of central banker the new head will turn out to be. His strong points are clear enough; he works hard, has assimilated a mass of unfamiliar material quickly, gets on well with Congress and has not hesitated on occasion to assert the Fed's independence from the Administration.

His critics charge that he still does not know enough about the intricacies of monetary policy—a critical defect, they say, at a time of great changes in the way in which credit is created—that he sometimes mis-

reads economic signals and that he has yet to assert himself inside the Fed as a strong chairman should.

The last point is rather unfair since the Fed itself is in the process of undergoing considerable hierarchical change, with a new chairman and three other vacancies on the seven-member Board occurring in little over a year. It is true that Miller has not always carried the Board with him, but he contends that over the year the Fed has been consistent in its gradual tightening of the money supply and has in no sense sacrificed its role as a leader in the battle against inflation.

Initially, Miller concentrated primarily on the twin domestic problems of inflation and banking regulation affecting the Fed. Pressure of events quickly embroiled him in the international scene, perhaps before he was quite ready to assume leadership. But to the extent that last November's dollar defence package, evolved jointly with the Administration, has worked, then the chairman may properly claim a share of the credit. There is still not a clear-cut Miller philosophy on the external front, though it is obvious that he is attracted by—and is in part spearheading—the initiative to place controls on the Eurodollar markets.

S.F.

## Serge Bellanger

## PROFILE

IT WOULD be easy, but wrong, to assume that with the passage of the International Banking Act which President Carter signed in September last, foreign bankers in the U.S. could take a rest from lobbying and get back to improving their banks' earnings. As Mr. Serge Bellanger, senior vice-president and general manager of the New York branch of Credit Industriel et Commercial (CIC) points out, while the Act, which lays down the framework for foreign bank regulation in the U.S. has been signed, the all-important regulations implementing the law have not yet been established.

Mr. Bellanger is one man who can confidently assume that he will be intimately involved in the formulation of those regulations as he was in the lobbying which went on during the debates in Washington over the Act last year.

Then, as chairman of the regulation and legislative committee of the Institute of For-

ign Bankers in the U.S., Mr. Bellanger played a prominent role in the formulation of the foreign banks policy on the new law. Earlier this year he succeeded Mr. Louis Morel of Barclays Bank in New York as the chairman of the Institute.

Mr. Bellanger started his career with CIC, the largest private French commercial bank with assets of some \$16bn, in 1964. Subsequently he worked for Citibank in Paris and in New York for eight years.

Of his period in Europe he says that he developed an understanding of the attitudes of domestic banks faced, as the European banks then were, with mounting foreign competition in their home markets. He sees a lot of similarities between that period in Europe and the current situation in the U.S., where it is the European banks which are the foreign invaders.

He concedes that the foreign banks in the U.S. had regulatory advantages over domestic banks before the passage of the International Banking Act but argues that the foreign banks did not come to New York to exploit legal loopholes. He argues if

there is one major area of banking business where the foreign banks have had an edge over their U.S. rivals it is in export and import finance.

There are, he says, a range of detailed issues which have yet to be sorted out as a result of the passage of the act including, for example, the application of reserve requirements to foreign banks by the Federal Reserve. This of course is an important issue since the absence of reserve requirements at the Fed for most foreign banks gave them a financial edge in the market place.

As to the outlook for foreign banking in the U.S., he admits to being concerned about the unruly over the Hongkong and Shanghai bank's bid for control of Marine Midland which is being threatened by the New York State Banking Superintendent, Miss Muriel Siebert. Other foreign bankers in New York share his concern, worrying that there are now signs of a hardening of attitudes against newcomers in New York banks by foreign banks.

S.F.

UNITED STATES  
Profits thrusting ahead

THE U.S. banking industry reported record profits last year, with major banks increasing their earnings by 25 to 30 per cent.

Thus, three years after the crisis which hit the banking sector in 1975, particularly in relation to its real estate lending, even the worst-hit banks have seen their earnings in money terms surpass the 1974 peak.

Chase Manhattan Bank, for example, earned \$182m in that year. Last year its net profit rose to \$197m.

Bankers' Trust of New York earned \$71.6m in 1974 and in 1975 its earnings hit \$82.5m. New York banks have recovered more slowly than many of their regional competitors, loan demand has generally been softer in New York than, say, in the sun belt and California—and the New York banks are not big participants in the booming housing market in the way that their Californian rivals are.

Thus, while many of the New

York banks have been relying on steady reductions in their loan loss provisions, continued expansion of foreign earnings, albeit at narrower lending margins, and with sharp increases in foreign exchange and non-interest earnings for their higher profits, regional banks have been less dependent on these sources.

Many were also less severely hit by the 1974 crisis. Consequently, their earnings have shown greater buoyancy, particularly for those institutions which have been unable to increase their commitment to the consumer lending sector.

BankAmerica of California, the largest U.S. bank, last year reported earnings of \$514m up from \$257m in 1974.

Early indications are that the banking sector as a whole has the momentum to keep profits moving ahead strongly in 1978. First quarter profits for the first 100 banks to report rose by 27 per cent, according to New York brokers, M. A. Schapiro and Company.

Loan demand across the country has remained strong, while the cost of funds for the banks has not risen so sharply as to seriously squeeze lending margins. But many analysts are anticipating that this rate of earnings increase cannot be sustained through yet another year, particularly if the economy slows (as many expect) and consumer spending begins to drag.

The question then will be—how badly will the banks be hit by a recession? The optimists maintain that loan losses on consumer business have always been both slight and predictable and that even a serious economic slowdown will not bring a repeat of the crises that hit the banks in the last recession.

The pessimists worry about the heavy commitments many banks have made to the housing industry and the risks inherent in a commitment to a sector of the economy which has been experiencing an unhealthy inflationary boom.

But it is not just the profits picture which has changed in the past three years in the banking industry. The banks themselves have been preparing new strategies to meet the mounting competition in the U.S. market from rivals such as foreign banks

and the commercial paper market to their industrial lending and finance houses, credit unions, retail stores and thrift institutions in the consumer sector.

In the face of heavy commitments abroad, many of the banks have begun to place greater emphasis on their domestic U.S. operations, which, in the case of the New York banks in particular, have not been particularly profitable, in many instances.

In looking at their domestic operations, bankers have increasingly contrasted the strict regulation which they have been subjected to with the relative freedom of some of their rivals, credit unions and retail stores, credit card operations, in particular.

Chief among the controls which irk the big banks are the limitations on interstate banking, at least in so far as U.S. laws prohibit them to open deposit-taking branches across state lines.

Pressure is building for reform of these regulations

although the strength of the opposition to such reform among the 14,000 regional banks around the country has yet to be tested.

But an indication of the determination which the banks intend to bring to bear to these issues is the extent to which many are already moving to sidestep what they see as unfair regulations by aggressively marketing across the country services which do not suffer geographical restraints.

Citicorp has led the way through the national promotion of its credit card but several major banks are aggressively pursuing the consumer lending market through credit cards, finance house subsidiaries and other vehicles.

Another indication of the aggression which the banks are bringing to bear in their domestic business was the speed with which banks grasped the opportunity to, in effect, pay interest on demand deposits in November last year by introducing automatic transfer accounts.

The banks also vigorously fought for their share of the deposit market by promoting the six-month savings certificate which the Federal Reserve authorised the banks to issue.

An indication of the competitive pressure building up in the deposit-taking segment of the financial sector was the determination of savings and loan associations to fight the Fed over the automatic transfer issue. The thrift institutions saw the banks' ability to begin paying interest on demand deposits as a major challenge and the courts have upheld that view.

The battle here has been joined and it promises to be hard fought when the issue comes before the Congress in the shape of legislation to permit interest payments on demand deposits. For one thing, the inflationary environment makes this, and other interest rate ceilings enshrined in regulations, an area where reforms will have potentially far-reaching economic implications.

Partly because of inflation and because of the changes in financial markets, which adjustments to inflation stimulate, the banking industry appears to be entering a period of transition domestically, both in terms of its regulation and in terms of its ability to compete with rivals in the financial sector.

Stewart Fleming

## David Rockefeller

## PROFILE

NEXT MONTH Mr. David Rockefeller notches up 10 years as chairman of the Chase Manhattan Bank—and with something to celebrate. After years of running a poor second to its go-getting rival, Citicorp, his bank is beginning to put on some speed, adding to the personal prestige Mr. Rockefeller already enjoys as one of America's best-known business names.

But his tenure as chairman will soon be coming to an end. In just over a year he reaches the bank's retiring age of 65, after which, he says, he hopes to devote more time to family and other interests, though he does not expect to sever his links with the bank completely. "It hasn't been worked out in detail," he says. "We have a nominating committee on the Board which is studying the question."

Mr. Rockefeller joined what was then the Chase National Bank's foreign department in

1946, and his interests have always been strongest in international affairs. Today he singles out the growth of the Euromarkets as one of the major world banking events during his chairmanship; for the way it produced funds for the industrialised world and recycled petrodollars after the four-fold increase in oil prices in 1973.

"Some people have criticised that and said it was a threat to the commercial banking system. My own judgment is that it was extremely well done, that it saved a much more severe crisis than we would have otherwise had, and that the large banks have exercised restraint and have not made foolish loans to developing nations."

Mr. Rockefeller denies that the much publicised problem of Third World lending is as serious as many believe. "The percentage of loans to the poorest nations by the commercial banking system has been very small, I could even say minute, probably only half a per cent of the total."

The problems of Zaire could

be solved, he believes, provided ways are found to export its copper. Turkey's attempts to stretch out its short-term debts could also be met in the context of a total aid package including the IMF and the OECD nations.

On another topical issue, Mr. Rockefeller says it would be "unfortunate" if the authorities acted to regulate the Euro-markets because it would constrain one of the world's few remaining free markets—one which has played an effective role in the economic development of Europe, he says.

"I think countries have the means of dealing with the problem if it really gets out of hand, either by controlling or limiting specific deals or by sterilising funds if they come in excessive amounts. But I don't honestly see that these are abuses or problems of a magnitude which would justify it."

Within the U.S. itself Mr. Rockefeller's chief concern is with the sharp growth of competition from a host of new entrants into the commercial banking field—the foreign banks, the savings institutions, insurance companies, invest-

ment banks, credit unions and even department stores.

On the other hand, he concedes, things are getting better for the commercial banks in other ways. The 1969 Bank Holding Act let them do more business across State lines, and the range of their activities has broadened. The prospects for further deregulation, including interest rate ceilings are also good, he believes.

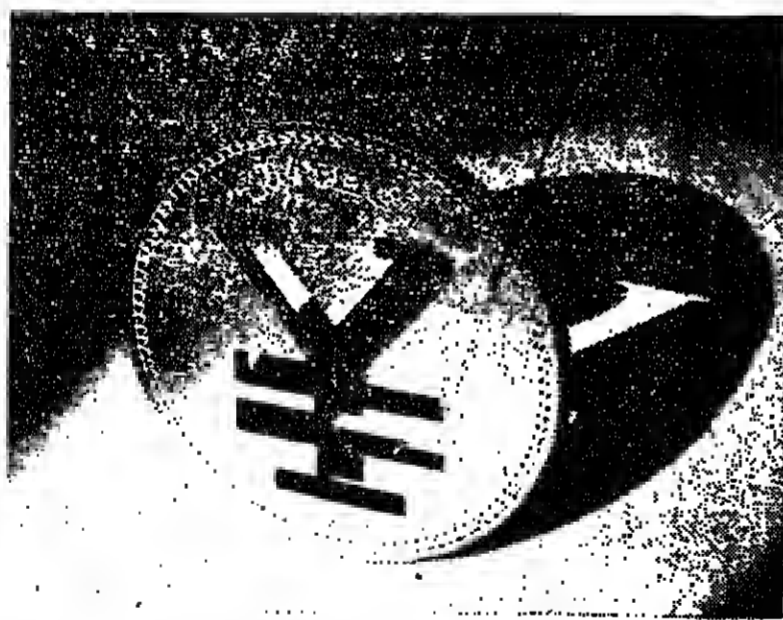
"I see the continuing expansion of larger banks into many fields including such things as financing, leasing and factoring, loans to medium and large-sized business, and credit cards."

In common with the rest of the New York banking community Mr. Rockefeller strongly favours the establishment of the so-called domestic international banking facilities as a basis for offshore banking in the U.S. One of the most common objections to the plan—supervision—should not be a problem, he says. "In fact they'd be able to watch the banks better in New York than in the Cayman Islands or Nassau."

David Lascelles

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متلا مزل

WORLD BANKING XXVII

UNITED KINGDOM

Growing range of services

PITE NUMEROUS Labour proposals over the years rationalise the major British banks, UK banking remains in the private system...

banks and aim to provide a comprehensive range of domestic and international financial services within a single group of companies. One example of the trend...

There are now more than 340 foreign banks directly represented in the City, more than five times as many as there were 20 years ago...

with their share of personal deposits dropping from 45 to 33 per cent and that of the societies rising from 42 to 53 per cent. The savings banks, on the other hand, declined at a slower pace...

Competitive

One of the most competitive developments in the UK financial system in recent years has been the increase in both the numbers and market share of the foreign banks in London.

Artificial

The clearers have frequently protested that the building societies and savings banks are endowed with artificial competitive advantages. Examples generally cited include the fiscal advantages enjoyed by the building societies...

Gordon Richardson

PROFILE

WHEN Mr. Gordon Richardson succeeded Sir Leslie O'Brien as Governor of the Bank of England in 1973 there were, by all accounts, some senior officials who found the new boss a little difficult to get used to...

accountant. In his relations with Government Gordon Richardson has studiously avoided public controversy, unlike some of his predecessors. He was appointed by a Tory Government, and re-appointed by Labour...



Mr. Gordon Richardson



Sir Jeremy Morse

Sir Jeremy Morse

PROFILE

SIR JEREMY MORSE, chairman of Lloyds Bank, is the sort of man who attracts extravagant praise. "Widely regarded as the best brain the Bank of England has recruited since the war..."

September 1974. Sir Jeremy is a Londoner and was educated at Winchester and New College, Oxford. On leaving Oxford in 1953 he joined the old Glyn, Mills (now part of William's and Glyn's), where he trained as a banker...

Michael Lafferty

banking supervisory authority. This desire should be met as far as the Trustee Savings Banks are concerned, within the next few years. The TSB's were reformed to make a "third force" in British banking following the Page Report on national savings in 1973. They are now gradually moving out of the public sector into the mutual sector of non-profit making institutions. They will lose the advantage of tax exemption on interest in November this year.

Israel

CONTINUED FROM PREVIOUS PAGE

last. Ninety per cent were accounted for by foreign exchange or index-linked liabilities. The nominal growth in the overall balance sheets of the banks was 63 per cent — or net of inflationary growth, about 25 per cent (taking into account also the real value of the dollar). Another significant indicator of banking activities is the growth in the number of accounts, which came to 12 per cent in 1978.

deficit and in view of bank credit expansion in response to customer demand, the Bank of Israel raised the rate of fines even higher in October, 1978, which in turn led to a rapid growth in foreign currency credits. Fearing a shortage of credit in Israeli pounds, local companies took loans to the tune of several hundred million dollars. The Bank of Israel reacted by imposing restraints at the end of December, and following a transition period imposed fines on foreign currency credits so as to raise the cost of such loans to Israeli borrowers to 25 per cent in dollar terms, some 12 per cent higher than the rates for loans in Eurodollar markets.

crease in the cost of foreign currency credits. The signing of the peace treaty is likely to reinforce confidence abroad in the Israeli economy. This will help to attract additional deposits from foreign residents to Israeli banks. The banking community hopes that once the framework of peace is strengthened Israel may gradually become a secondary financial centre, which will attract a growing volume of offshore deposits and provide financing to regional and international markets. New opportunities might open for multinational corporations to invest in Israel.

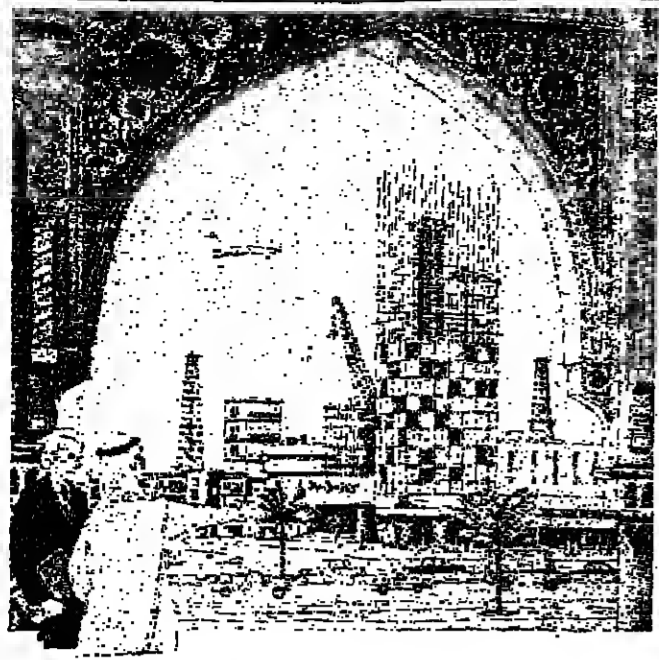
David Kochav

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# OPEC surpluses set to rise



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The Riyad Bank is one of Saudi Arabia's leading banks. And like the economy of Saudi Arabia itself, it is growing fast. Today it numbers forty four branches throughout the oil-rich kingdom. Ultra modern new bank buildings rising at Jeddah and Riyadh, and in human terms, the bank is building on both the quantity and quality of its personnel. The Riyad Bank's balance sheet fully reflects Saudi Arabia's rapid economic progress.



The Riyad Bank's branch network covers every significant centre in the Kingdom of Saudi Arabia.

Balance Sheet as at 29.6.1978 (5.6.1978)	
Capital and Reserves	624 millions SR
Deposits	6,524 millions SR
Total Assets	13,298 millions SR

### The Riyad Bank Ltd.

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Telephone 32416, 32417, 32418  
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THE PAST six months has seen a dramatic change in the oil producers' fortunes. A year ago even those most vociferously demanding a big price increase and in need of extra finance to compensate for the decline in their purchasing power were reconciled to the fact that, because of slack market conditions, they could not look forward to an increment in real terms until 1980 or so. The Iranian crisis changed all that. The result will be a reversal of the trend since the price explosion in the last quarter of 1973 of a diminishing collective surplus that last year was reduced to negligible proportions.

On the basis of the 14.5 per cent increase in quarterly progressions originally set by OPEC for 1978—giving an average of 10 per cent for the full year—Morgan Guaranty Trust's World Financial Markets projected a surplus of \$10bn after assuming a growth in imports of 4.5 per cent in real terms and an average rise in prices for them of 10 per cent. That forecast has been turned upside down by the hinging forward of the increment set for the fourth quarter to the second and the imposition of premiums which mean that average per barrel revenues are now up 25-30 per cent on the 1978 level.

At an estimated \$6bn Saudi Arabia's investment income would have exceeded the seven States' total oil revenue in 1972. Over the past three years the monthly statistics recorded by the International Monetary Fund (IMF) that show members' gold and foreign exchange reserves revealed a declining proportion of the Kingdom's foreign assets, even though the bulk of them would qualify as liquidity.

In April last year the published figure fell from \$23.73bn to \$21.07bn as foreign exchange cover for the note issue was deducted from the total. At the same time, however, the IMF reported that net foreign assets held by the Saudi

	End of 1972	End of 1977	End of 1978
Kuwait	2,418	22,000	26,000
Qatar	414	2,562	3,000
Saudi Arabia	2,303	66,000	75,000
UAE	300	7,570	10,000
Iraq	720	6,996	8,500
Iran	884	12,266	11,951
Libya	2,694	4,891	4,200
Total	9,733	122,285	138,651

	1972	1973	1974	1975	1976	1977	1978
Kuwait	410	539	767	1,361	1,821	2,111	2,790
Qatar	25	24.8	75.3	128	138	157.8	290
Saudi Arabia	125	221.7	1,305.7	1,861.8	3,226.6	4,447	6,000
UAE	20	48.6	143.8	470	731	1,000	1,200
Iraq	28.4	65.7	275	191	146	288	1,000
Iran	18	54	424	745	784	739	1,200
Libya	152	123.7	312	228	202	266.8	1,200
Total	781.4	1,098.5	3,203	4,882.8	6,767.6	8,740.6	11,100.0

Source: Arab Monetary Fund.

Arabian Monetary Agency amounted to 213bn Saudi riyals, or the equivalent of \$64bn at the time.

SAMA's latest annual report estimated that the Kingdom's balance of payments surplus in fiscal 1977-78 (ending last June) was \$13bn compared with \$15bn in the previous year. The greater part of this would have been accounted for by the July-December period of 1977 when Saudi Arabia (together with the UAE) aligned its oil price with that of other OPEC producers at a level ten per cent above the one of 1976.

By early summer of last year, it seems, the Kingdom was moving into some kind of payments equilibrium and was probably in deficit in the second half of the calendar year. Feeling a corresponding fiscal squeeze the Government's reaction was one of draconian restraints on spending. It announced withdrawals from reserves (not necessarily from its foreign assets) the equivalent of nearly \$1bn last September and just over \$2bn in February.

Saudi Arabia's sensitivity about the size of its reserves is understandable. If only to justify a level of production in the past above what it requires for fiscal purposes it has maintained that in the long-term all revenues can be absorbed. In practice, a large proportion of them have been set aside for special purposes.

### Committed

Speaking recently to Euro-money Mr. Abdul-Aziz Quraishi, Governor of SAMA, emphasised: "A substantial part of the interbank accumulated surplus assets in the SGR and the RFFG amounted to 7.47bn Kuwaiti dinars (then the equivalent of \$27.4bn). The figure would have included local investments of KD 1.2bn but not the cover for the note issue or cash accounts in foreign exchange awaiting disburse-

ments. These would appear to be excluded from Dr. Aburdene's calculations. The greater part of Kuwait's surplus last year would have been from investment income. The present year should see the current surplus exceed the proceeds from existing investment.

Over the past year there has been no discernible change in Kuwait's investment policy. Only last November it was revealed that as early as 1975 it acquired 30 per cent of the West German Khorf Steel group. Since 1974 when it bought St. Martin's Property Company it has ascribed large public purchases. Statutory disclosure showed in 1978 the extent of the shares—of 5 per cent—in British companies. Foreign equities and real estate through such investments, including those in the Arab world, must constitute less than one-tenth of total assets.

Iran's position remains obscure. The last figure recorded by the IMF for its reserves was for the end of October, before the revolution began to sweep all before it and oil exports dried up completely for three months, when they were at \$11.9bn. The loss of oil revenue was largely offset by a halt to payments and imports. Earlier this month Governor of the Central Bank, said that they amounted to \$10.4bn—roughly the same level as a year ago. However, the country's debts have been estimated at as much as \$5bn.

Even under the Shah Iran never pretended to be a surplus State. Its population and development requirements are such that, even with the savings of his grandiose projects and slashing of military spending the situation would remain the same under any leadership.

That is true also of Iraq. For various reasons its petroleum resources have remained undeveloped and it is believed to have the potential to be second only to Saudi Arabia in capacity, even bearing in mind the uncertain promise of Mexico. Similarly, it should be able to absorb all its revenues in the long-term. Iraq's officially published reserves may not represent the full amount of its assets, but in practice the IMF statistics probably cover the greater part of them. The last figure recorded was for the end of 1977 when they stood at \$6.99bn compared with \$4.60bn a year previously. Its reserves are now believed to amount to \$8bn.

Libya's international liquidity as recorded by the IMF fell from \$4.89bn at the end of 1976 to \$4.21bn at the end of last year. Probably published reserves account for the major proportion of foreign assets. Tripoli's policy is enveloped in almost as much secrecy as that of Baghdad. However, the activity of the Libyan Arab Foreign Bank in the syndicated loan-business indicates longer-term savings in addition to its recorded reserves, though its acquisition of a stake in Fiat towards the end of 1978 was dictated by political considerations and the desire to gain access to technology. The Libyan regime has always insisted that it is not a surplus oil State, despite its small indigenous population.

The UAE presents a more confusing picture than ever. Abu Dhabi's oil production was down by 12 per cent and the State continued to bear the burden of the Federal Budget almost in its entirety. While Dubai refused to recycle its revenue through the Currency Board, Abu Dhabi deposited nothing with the result that gold and foreign exchange reserves were drawn down from \$1.9bn to \$636m. Nevertheless it appears that it was still possible to transfer something in the region of \$1m to the Abu Dhabi Investment Authority.

The assets at its disposal would now be something in the region of \$8bn. Dubai's foreign assets at \$2bn are more or less equal its debts. Meanwhile, with the state of the union in confusion, the liabilities of Sharjah (amounting to about \$1bn) and Ras al Khaimah continue to cause concern to bankers. This year, however, Abu Dhabi should have a substantial surplus of \$3bn or so for investment.

It is questionable whether Qatar can be described as a surplus oil State at all. The smallest producer among the Middle East producers of OPEC, it had excess revenue of nearly \$2bn by the end of 1976. In the two following years, with revenue and expenditure almost in balance, there was little to place in at the disposal of the Qatar Investment Board. The funds at its disposal have tended to be regarded as a reserve to cover against possible fiscal deficit.

In 1977 the Government borrowed \$350m to finance its in-

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## The Financial Symbol of Arab Oil Co-operation

The Arab Petroleum Investments Corporation, APICORP, is an inter-Arab company established within the framework of OPEC with the aim of investing Arab money in petroleum projects and in the activities complementary or related to them in the Arab World.

APICORP extends loans to projects seeking financing and it may partake in the equity of these projects. It is also empowered to initiate joint projects that supplement existing Arab Petroleum industries with the aim of serving the Arab market as a whole.

Countries in which APICORP has participated in loans and/or Equity financing include Algeria, Bahrain, Egypt, Jordan, Libya, Morocco, Qatar, Tunisia and U.A.E. Projects financed or under study cover the sectors of oil refining, natural gas liquefaction, oil fields injection, petrochemicals, fertilizers, tankers, drilling, detergents, catalysts, synthetic fibres and synthetic rubber.

During 1978, APICORP participated 14% in loans and bond issues totalling \$896.3m. Net profit for the year was \$19m (SR62.74m). Net assets as at 31 December 1978 were \$408m (SR 1346m); project investments as at the same date totalled \$122m (SR 402m).

### الشركة العربية للاستثمارات البترولية ARAB PETROLEUM INVESTMENTS CORPORATION

Copies of the Annual Report and Accounts available on request as of mid July from APICORP, P.O. Box 418, Dhahran Airport, Saudi Arabia. Telephone: Al-Khobar 47400. Telex: 670058-SJ APICRP.

## PRIVREDNA BANKA ZAGREB

### CONSOLIDATED STATEMENT OF CONDITION

	(In Thousands of Dinars)	1.1.1978	31.12.1978
<b>ASSETS</b>			
Cash and other liquid assets		1,356,378	2,962,101
Obligatory Reserve and Deposits of Yugoslavia		3,266,450	3,509,231
Associated Funds, Time Deposits and Securities		2,570,898	6,379,197
Short-Term Loans		9,694,423	11,044,985
Long-Term Loans		23,750,882	41,828,049
Interbank Relations		1,910	13,384,835
Fixed Assets		294,738	582,836
Other Assets		1,024,888	3,459,547
Transactions on behalf and for account of legal entities and citizens		33,801,384	35,014,572
<b>TOTAL ASSETS</b>		75,791,982	117,907,336
Other Banking Transactions		74,654,599	97,878,639
<b>TOTAL</b>		150,446,581	215,786,975
<b>LIABILITIES</b>			
Funds		2,341,377	3,287,951
Short-Term Associated Funds and other Deposits		17,810,543	21,667,013
Long-Term Associated Funds and Deposits		6,892,517	14,608,908
Securities		68,743	42,421
Short-Term Borrowings		5,767,440	5,894,164
Long-Term Borrowings		9,235,218	19,627,288
Interbank Relations		129,600	12,787,661
Other Liabilities		1,200,510	5,950,378
Transactions on behalf and for account of legal entities and citizens		32,335,943	35,014,572
<b>TOTAL LIABILITIES</b>		75,791,982	117,907,336
Other Banking Transactions		74,654,599	97,878,639
<b>TOTAL</b>		150,446,581	215,786,975

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Yugoslavia

Telex: YU 21-120/21-346 Pribz  
Cables: PRIVREDNBANKA  
Tel: (041) 410-822

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مستأمنه المصلح



WORLD BANKING XXIX

ARAB WORLD 2

# Record borrowings

**BIGGEST** net borrowers in the latter part of 1978 were the oil exporting countries, during the third quarter of 1978 they raised a total of \$4.4bn of new loans (or \$4.4bn of an increase in deposits).

It is big not borrowing and an established trend among the OAPEC members (Organisation of Arab Exporting Countries), the largest borrower for the year was Algeria, with a total of \$3.2bn. The United Arab Emirates borrowed \$1.7bn (9726m) in 1978 (\$1.05bn).

Other important feature of banking was the enhanced of Arab consortium banks adding deals. While German Japanese banks were felt an observers to have been prime factor in the sharp rise in lending margins, consortium banks were not behind: indeed in lending to EC borrowers, such banks led very competitive. In own way they were continuing to the recycling of oil funds and their success reinforced the simple truth that their expertise is no longer edged on the scale it was a few years ago, at least in this sector.

**Development**  
Third development is the growth of the only sector bond market which is limited in an Arab country, the Kuwaiti dinar.

Two latter developments to the growing sophistication of the Arab world and its inclusive inclusion in the world's capital markets which thus becoming more fully based. Additionally Arab consortium such as Union des Arabes et Francaises (UAF) and Banque Arabes nationales d'Investissements played an active role in syndicated loan market, not in the Middle East. The of such banks, not UBAF is getting truly wide as demonstrated by recent mandate to that bank raise a \$300m loan for... This is one of the first raising operations by that on the international capital markets and the second to date.

AMF's entry into the financial markets, which surprised some, was felt to reflect its broader range of aims than those of the DMF and also the fact that with its smaller financial base it needs to operate as a commercial institution.

These banks are also widening the scope of their activities as witnessed by the decision of Gulf International to upgrade its London representative office to full branch status later this year: much more power of decision will be vested in the City office which suggests that the amount of business done with European clients will increase in the next year or so.

On the side of the borrowers, by far the client most hungry for loans remains Algeria; this will be the case in 1979 as it was in 1978 by simple virtue of the fact that this country is in the middle of financing a very ambitious gas liquefaction programme. Texas started softening for Algerian borrowers later than for most in the Third World to reach the level of 1 per cent for five years at present, 1 1/2 per cent to 1 3/4 per cent on 10 or 12 year loans.

The process is slow because many banks are close to their ceilings on Algerian loans. How much lower they can go is a matter of conjecture but Algerian negotiators will probably want to tie commercial loans to specific projects or exim type credits so that exim guarantees can be obtained by the lending banks on the commercial tranches of such mixed loans. This type of transaction allows banks to participate while not increasing by much their exposure to Algerian risk and getting say Canadian, or French guaranteed paper instead.

Algeria has made an effort over the past year to get its borrowers to approach the market in more orderly fashion and reduce the amount of a forfait paper it issued. The higher rates paid to bankers which bought such paper, as compared to the returns available to them if they participated in syndicated loans seems to have had the effect of keeping spreads on loans for Algeria higher for longer than they need have been.

Neighbouring Morocco has been a far more modest borrower but has benefited from the fall in spreads much faster than Algeria. The loans currently being negotiated by the State phosphate company OCP includes a 1/2 per cent element for at least part of the life of the loan.

Jordan is another borrower with a steady track record and which has witnessed a steady fall in the rates at which it is able to raise money.

**Reassessed**  
Borrowing in the Gulf has been scaled down last year as many ambitious projects were reassessed; there is little sign of much activity so far this year.

One major misstep which occurred earlier this year was when BAIL lost the mandate to raise a \$220m loan for Dubai Aluminium after the bank was vetoed from doing this business following a meeting of its holding company. Some of the shareholders are understood to have felt that one aluminium smelter in the Gulf was enough: Dubai's smelter would simply be adding capacity which no one could use. Lloyds Bank which had raised the loan which financed the initial costs of the Dubai smelter eventually got the mandate.

The greater sophistication of Arab banking is also reflected by the growing role played by some Middle East currencies, in particular the Kuwaiti dinar. Although as one observer recently put it the Kuwaiti dinar recipe is "as secret as Coca Cola's" the feeling among bankers is that half or just over of the basket of currencies against which the KD is fixed is made up of dollars. The currency has certainly been stable, appreciating against the dollar but in no such wild way as the yen or the Swiss francs.

Interest rates on KDs have also tracked a medium course between those offered to borrowers raising dollar or sterling denominated paper and those raising Swiss franc or DM denominated paper. Defenders of the KD market argue that fears of revaluation of the KD are groundless on a number of grounds. A revaluation would jeopardise many investments made by Kuwaitis abroad—especially those denominated in dollars. Kuwait, as distinct from funds like the Kuwait Fund for Arab Economic Development has extended many soft loans denominated in KDs.

A revaluation would be difficult for many of these borrowers to stomach. As it is the volume of new issues, the size of individual issues have increased while their maturity has lengthened over the past 15 months.

More good quality borrowers are raising KDs, the recent accolade given to this sector by Norges Kommunalbank having not passed unnoticed. Kuwait investment banks have become more aggressive marketers rather than just sitting back for deals to be brought to them. Today much effort is being made to improve the secondary market which is still in its infancy. Trading spreads of 1-1 1/2 points were not infrequent but since the Arab Company for Trading Securities (ACTS) was formed back in 1977 by Kuwait International Investment Co. and the Industrial Bank of Kuwait dealing spreads of 1 point are becoming the norm.

KD bonds are also being placed more widely—outside the Middle East. Performance growth is a slow process but all signs point in the direction of future growth and sophistication. This sector needs more triple A borrowers. Recently a U.S. corporate name tagged it for the first time. Occidental Petroleum. More and better quality U.S. corporate names would make all the difference.

**Francis Ghiles**

**BAHAMAS**  
**Offshore leader**

A NOTABLE feature of the 1970s has been the rapid development of offshore financial centres triggered by the increase in the international lending activities of U.S. banks.

The lim's share of this offshore business has been absorbed by the Caribbean, which now accounts for about 13 per cent of the \$50bn Eurocurrency market. Caribbean centres have become even more important following the rapid growth of arbitrage between the Eurodollar and U.S. domestic money markets.

The Bahamas, with 9 or 10 per cent of the Eurocurrency market, has emerged as the latest single centre outside London.

Of the nearly 300 banks and trust companies located in Nassau, more than 100 are Eurocurrency branches. Eighty-two of these are American. The assets and liabilities of U.S. bank branches in the Bahamas have expanded more than ten times in less than seven years, up from about \$8bn at the end of 1971 to \$84bn at the end of August 1978.

Overall, non-resident deposits have risen from \$20bn to more than \$100bn. To facilitate the movement of Eurocurrency funds, the Central Bank exempts Eurocurrency banks from exchange control regulations and from any reserve requirements on their domestic deposits. Financial institutions mobilising domestic funds are, however, subject to more stringent control and reporting requirements.

Because many are also engaged in offshore banking, the Central Bank requires that domestic and offshore assets and liabilities be reported separately. This has enabled the Bank to monitor the level of domestic money supply and domestic credit, and to a large degree insulate the economy from the market's inflationary impact.

Political and economic stability, coupled with favourable tax laws, good communications and a sophisticated financial infrastructure, have made offshore banking the Bahamas' most important industry after tourism.

The sector's annual economic input is estimated at \$50m annually with an additional \$300m invested in the form of loans, government bonds and fixed assets.

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A 50 per cent boost in bank and trust company licence fees from the first of the year has provoked little complaint. The increase is generally regarded as equitable, having regard to rising costs in every sector, and the fact that there has been no increase since 1971.

Commercial banks now have to pay an annual licence fee of \$67,500, trust companies \$22,500 and banks doing only international business \$9,000.

Until recently, most of the Eurocurrency loans booked in the Bahamas were arranged at the banks' head offices. A noticeable trend in the past few years is the growing number of offshore banks that have established their own Nassau office to deal in Eurocurrency loans and deposits.

Largely responsible for the shift has been the requirement by more foreign tax authorities and Central Banks that the "mind and management" of offshore banking operations be genuinely conducted from abroad.

The Government is anxious to encourage the trend because of the increased economic benefits that would accrue from having more of the assets actually held in and managed from the Bahamas. In particular, it would like to see Nassau develop a greater capacity for international loan syndications. The ultimate objective is to transform the islands from offshore to international financial centre in the tradition of London.

**Nicki Kelly**

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## JAPAN

# Controls irksome

JAPAN'S BANKING system, probably the most rigidly controlled in the advanced industrial world, is under growing domestic and external pressure for extensive changes towards more flexibility.

The basic law for the system is the Banking Act of 1927. Written after a post-World War I financial crisis, the law gives the Finance Minister strong powers to supervise, investigate and even suspend banks. He has powers to order a bank to submit reports or present documents and to instruct Ministry officials to investigate its business and condition of its assets whenever he likes. When considered necessary in the light of a bank's business or condition of its assets, he can suspend its business, have its assets deposited or issue any other necessary orders.

While it is disputed in academic circles whether these provisions give the Ministry extensive administrative powers to control banks, the Minister actually provided detailed administrative guidance in them in many areas.

The Finance Minister's powers of control increased during World War II, when many financial institutions underwent changes to meet the needs of wartime money policy. They were reorganised or merged, and as a result, the scale of trust and insurance companies, as well as commercial banks, was greatly expanded. Provincial banks were mostly merged into one bank per prefecture, while savings banks were converted into or merged with commercial banks.

emerged after the enactment of the law to issue bank debentures to procure funds for long-term lending to cover a lack of a well-developed market for long-term capital.

During the period of Japan's rapid economic growth between 1955 and 1970, funds required by Japanese industries for their expansion were supplied mainly by the personal sector, whose saving rate was very high (about 20 per cent). Since the capital markets were relatively slow to develop, the funds went mainly through banks to industries. The powers of the Bank of Japan, and consequently the Finance Ministry, increased greatly, as the central bank had to cover whatever shortages of funds there were by supplying its own credit within the needs required by the economic growth. Many business corporations were in a condition of "overborrowing," while city banks were in an "over-loaded" position, requiring strong control and supervision by authorities.

The present Japanese banking system is based on a pyramid hierarchy of financial institutions, featuring a rigidly controlled interest rate structure and a direct control over commercial banks' lendings by the so-called "window guidance" of the central bank.

The controlled nature of the interest rate structure is clearly displayed when basic interest rates are changed. The Bank of Japan, usually with advanced leads to the Japanese Press to prepare the public opinion, first announces a change in its official discount rate and in a day or two city banks announce a change in their short-term prime lending rate, usually 0.25 per cent above the official discount rate. The rate is the same for all city banks, which announce it however individually to avoid charges of collusion under the Anti-Monopoly Law.

This is normally followed by changes in long-term interest rates, in the order of rates for national bonds, local government bonds, Government-guaranteed bonds, corporate bonds, bank debentures, long-term price lending, money trusts, etc.

The Japanese banking hierarchy, headed by the Bank of Japan, consists of 13 city banks, including one specialising in foreign exchange business, 63 local banks, seven trust banks, and three long-term credit banks, various types of financial institutions for small businesses, financial institutions for agriculture, forestry and fishery, and Government financial institutions.

Each group is supposed to keep order within itself and avoid trespassing others' ground. For instance, the monetary authorities frown upon any attempts by a city bank to upgrade its ranking in terms of deposits held by soliciting unusually large deposits so as to overtake a competitor. Another example is that all city banks have been paying their dividends at a uniform rate of 10 per cent per annum under the administrative guidance of the Finance Ministry.

Many Japanese economists and bankers have been suggesting that monetary authorities should liberalise the Japanese money market to help it absorb large amounts of deficit-covering national bond flotation.

## Changes

Bank officials say the central bank has been urging the Finance Ministry to liberalise the interest rate structure. The bank itself guided the short-term money houses and other market forces to effect a few liberalisations of interest rates in the call money and bill discounting markets by introducing two-day to seven-day moneys and one-month bill, etc. at free interest rates, although key rates continue to be fixed.

The central bank has been urging the Finance Ministry to free the interest rate for 60-day Japanese Treasury bills, which is currently fixed by the Ministry at slightly above the official discount rate. The bank proposes that the Treasury bills should be issued through competitive auctions in the same way as TBS in the U.S.

Competitive auctions were actually applied to the sales and issues of some national bonds of medium-term maturity, to promote the digestion of bonds by the market. Mr. Teichiro Morinaga, governor of the Bank of Japan, said at a recent Press conference he wondered if continuation of the present system of fixing long-term rates in Japan was well-advised.

The Financial System Research Council, an advisory body, has been working on a plan to amend the Banking Act. The main purposes of the amendment will be to expand the areas of banking business, oblige banks to make more disclosures, introduce a five-day week, adopt one-year accounting, instead of the present half-year accounting, and write part of the present administrative guidance into law.

In line with the spirit of projected amendment of the Banking Act, the Finance Ministry reported to be conceiving measures, including permission for banks to sell national bonds to the public, expansion of housing loans, and promotion of business tie-ups and mergers; banks. The Ministry has already permitted Japanese and foreign banks to issue yen-denominated negotiable certificates of deposit (CDs), within their respective quotas.

This is supposed to be another step towards liberalisation of interest rates in Japan, because the yen CDs to be issued for the first time are exempt from official controls over bar deposit rates maintained under the Extraordinary Interest Rate Adjustment Law. Actually, however, Japanese city banks are said to be sounding out monetary authorities about the adequacy of interest rates for CD they plan to issue.

Both the EEC and the U.S. have criticised the Japanese banking system, the main point of the criticism being to ask why foreign banks operating in Japan are not allowed to do what Japanese banks are allowed to do in overseas markets.

The Japanese monetary authorities have returned the favour by their own traditional financial customs and practices, which foreign banks must observe in the same way as indigenous banks.

Mr. Douglas S. Werlich, general manager of Japanese branches of Chase Manhattan Bank, said in a recent speech before the Financial Systems Study Committee, Ministry of Finance, that "the Japanese financial system can be characterized as having institutions with clearly defined franchises or roles operating in a money market having few instruments and rigidly controlled interest rates, all under the careful control or 'guidance' of the authorities." He also said "this leads to a large and sometimes cumbersome bureaucracy, with initiative and creativity frequently discouraged."

Mr. Werlich added that the creation of the yen CD will be a major step towards internationalisation as well as untying the hands of foreign banks, presuming it is done in a fair manner. Logically, this should lead in time to complete liberalisation of interest rates.

Foreign banks are also asking for permission to participate in yen syndicate, lead or co-lead syndicates partly supported by the Japanese Export-Import Bank funds, and raise longer term funding through debentures or some similar vehicle.

Saburo Matsukawa

## SINGAPORE

# Customers in droves

BANKERS IN Singapore, whether domestic or foreign, have been trying to ward off as they see handsome profits rolling into their financial statements. It has been a healthy year all round and customers are turning up in droves to get credit for all the exciting projects they have in commerce and industry.

Local banks have had a particularly good year. While liquidity in excessive amounts was their bane in earlier years, businessmen have turned hopeful and are prepared to mop up much of that liquidity to fund their expansion programmes. In fact demand has been so good that interest rates have been rising gradually in the way that would have Lord Keynes smiling if he were talking to bankers today. The scenario is typically Keynesian—strong demand mopping up liquidity and giving a healthy boost to growth and business expectations.

## Excellent

The Big Four on the local banking scene—the Development Bank of Singapore, the Overseas Chinese Banking Corporation, United Overseas Bank and Overseas Union Bank—have all reported excellent profit growth ranging from 24 per cent to 80 per cent over the past year or so.

While the domestic scene was filled with the mood of gaiety, international bankers located in Singapore were not left to mope by the wayside. The Minister for Finance, Mr. Hon Sui Sen, last year announced the total liberalisation of foreign exchange controls.

While the announcements took Singaporeans by storm, it only raised the slightest hint of a smile on the faces of foreign bankers. They had been expecting it and did not find it overwhelming. While they were not exactly overjoyed, they were nevertheless pleased to see yet another control removed.

And the hints had been emerging gradually from the Monetary Authority of Singapore (MAS). Singapore's equivalent to a central bank with all the functions of a central bank except that of currency issue. The MAS had

been slowly but certainly allowing bankers to do more and more of the approving functions required in currency control. It has realised that the strong regulatory measures of previous years had created an environment where bankers, whether local or foreign, were developing a high degree of professionalism and that unscrupulous financiers would find it difficult to penetrate the banking centre.

The actual announcement only served to confirm and formally endorse the series of liberalisation measures taken over the last two years. Admittedly the authorities were taking a gamble in that the domestic economy could hardly be insulated from the influences of foreign exchange flows. Yet the measures as a whole have worked well.

Bankers as a whole are breathing more easily after the relaxation of controls but the banking scene as a whole remains one of great composure, with very professional central bankers keeping their fingers on the pulse of the financial centre. Bankers know full well that polite signals will emerge if they misbehave, and the warning signs, however courteously put, remain warnings.

That said, the general picture remains rosy. The daily turnover on the foreign exchange markets is estimated at around \$2bn a day in Singapore. While this may look relatively tame compared with the figure of U.S.\$50bn seen in London, it compares healthily with the daily business of \$350m seen only five years ago. In addition, company income tax on foreign or offshore lending has been reduced from 40 to 10 per cent.

The two main currencies traded in Singapore are the dollar and the yen. The number of Japanese banks here has resulted in a fairly formidable yen market appearing on the scene. With the kind of fluctuations seen last year in the two currencies, it is to be expected that money brokers have been keeping the telephone wires red hot.

In fact bankers and their money brokers have gone into a bubble recently to discuss the

possibility of a lowering in brokerage rates. Money brokers have been trying to ward off as they feel that the volume remains low but the growth of the market may well mean that the banks will dictate the pace.

While foreign exchange dealing activity has remained high, international lending activity has been constrained by the fine margins obtained by the big international borrowers. As a result many foreign bankers have decided to play it cool and insist on a spread of at least 1 per cent above Libor or Sibor before they are prepared to lend money. This compares with the wild rush to dump excess funds on the laps of borrowers not so many years ago. This headed approach has not prevented prime borrowers from extracting lower spreads from loudly complaining bankers. But it is a healthy note that bankers have reasonably good memories of the financial disasters of yesterday.

## Typically

This is why local banks with both domestic and international business have turned their attention from driving ahead into foreign loan markets towards a more introspective approach with the flexibility of operating in both markets, they have naturally turned towards the home market where the scent of profits is strong.

Typically in an economy that is regaining healthy growth, the nearly 8 per cent last year, demand is picking up with bankers and their customers still remembering the dangers of becoming overstretched. As a result the prime rate has been steadily rising from a low of 6 1/2 per cent to about eight per cent in recent months.

With the economy radiating good health, the property market has shown signs that it is turning around from the dismal depths of inactivity it had fallen into. Commercial properties have in fact sprung to life in an amazingly quick manner and the property speculator appears to have rejuvenated himself. This has helped to keep loan demand

At the retail end of the domestic banking scene, nothing is perhaps as awesome as the penetration of the Post Office Savings Bank into the retail banking market. With over a million accounts in an island of 2.4m inhabitants, there is no doubt which is the top retail bank in town.

While the local banks have pointed a finger at the POSB for eating into their markets on the strength of tax-exempt interest offered to depositors of the National Savings Bank, none has dared to say that the POSB has fallen to the forefront of the retail banking revolution. With a fully computerised operation it has done more than the others to provide retail banking services in every way except the current account function than the others.

While it has been in the forefront of innovation, it is also true that it has no problem about getting branch licences as it is not controlled under the Banking Act and does not need to apply for a licence when it opens a new outlet. Banks on the other hand require the approval of the MAS for branch licences. On the whole the MAS has been willing to let local banks expand into new housing estates and this trend has proven profitable for domestic banks.

The POSB has provided the competition required to push other banks into computerising their activities and several of the smaller banks have got to get on cost-sharing exercises. Yet they are likely to continue falling behind the National Savings Bank as the latter has ventured into setting up banking counters in the supermarkets and the provision of night banking services. It is also the best prepared for the introduction of automated teller machines.

This competition is forcing local banks to reconsider their strategies and the emphasis is now on better and more courteous service. Some have even gone as far as lucky draw to bring in the savers. But it is likely that only those taking a genuine interest in full retail banking activities will carry the day.

Georgie Lee

Jeff... ..

WORLD BANKING XXXI

HONG KONG

Government takes new powers

HONG KONG is peculiar in many ways, one being that it has no central bank. From time to time it is suggested that the colony should move into the second half of the 20th century and acquire one of these august institutions. The most recent call has come from some foreign bankers operating here. Once again, the Government has said that there is no need for a central bank.

The Government will be able to influence liquidity by shifting funds to and from short term category Government deposits, currently account for nearly 9 per cent of total domestic deposits of HK\$69bn and are growing rapidly on account of large budget surpluses.

The Government took this new power because it believed that the banks had been too slow in raising interest rates to dampen loan demand which has grown very dramatically over the past year. Loan growth is only now beginning to slow after seven best lending rate increases in four months to a record level of 13 per cent.

The Financial Secretary, Mr. Philip Haddon-Cave, has suggested that the cartel nature of the interest rate fixing system tended to result in a delayed response to the need for rate changes. However, another reason for the rapid growth in loans was that the Government's own surpluses were not having the deflationary effect that they used to when they were almost automatically invested abroad.

Some of them would like to see an official lender of last resort (i.e. some form of central bank) to release them from what they see as "the tyranny of a local oligopoly."

There has also been a very rapid growth of loans relative to deposits. The loan deposit ratio at the end of February was 81 per cent, almost an all time high, compared with 69 per cent a year previously.

Loans overseas between the two periods actually declined by 19.6bn to 17.2bn. This was due to worries about the tax liability on certain off-shore loans arranged through Hong Kong, arising from tax code amendments in the 1978 budget.

which the Hongkong and Shanghai is dominant.

The problem with the DTCS is that they are so varied, all told, there are some 244 of them. Some such as Chaselasia Ltd. are offshoots of international banks and are used as conduits for large scale U.S. dollar international syndicated lending.

The banking Commission is studying DTC returns to see what level and form of liquidity requirement would be most appropriate for them. It is likely to be lower than for the banks and to be linked to the average maturity of deposits (which is much longer than for banks).

For the DTCS, the Government may also enlarge the definition of liquidity to ensure that there is enough overall liquidity in the system. At present, only three types of HK dollar liquid assets exist: cash, Government paper, of which there is only a tiny amount in issue, and short term deposits with licensed banks.

Delayed

The Financial Secretary, Mr. Philip Haddon-Cave, has suggested that the cartel nature of the interest rate fixing system tended to result in a delayed response to the need for rate changes.

A large trade deficit brought about by excess domestic demand was weakening the Hong Kong dollar. The Government did not want to exacerbate this decline, and thus fuel price inflation, by further weakening the currency by selling Hong Kong dollars to acquire foreign currency reserve assets.

Though the banks overall liquidity ratios have remained unchanged at around 45.5 per cent, the level has been maintained by borrowing from banks abroad. The domestic liquidity pool has shrunk. The apparent net foreign asset position of local banks (defined as the excess of foreign loans and inter-bank balances overseas over inter-bank borrowings overseas) declined from HK\$16bn to HK\$9bn between February 1978 and 1979.

Following the issue of informal guidelines, most banks now believe that early fears about the tax were exaggerated, but there is still some hesitancy till there is actual experience of inland revenue assessments.

Enlarge

The DTCS can do almost anything a bank can do except take deposits of under HK\$50,000, issue chequebooks and take savings deposits. But they are subject to minimal regulation.

Wing

Secondly, the finance companies have been brought under the wing of the Banking Commission and are soon to be subject to liquidity requirements and possibly other measures of prudential supervision.

That risk has been highlighted by recent erratic behaviour of the Hong Kong dollar. Last year it had been as high as 4.60 to the U.S. dollar and its trade weighted index rose to 113. However, it declined fairly steadily during 1978 and early 1979 and a speculative attack in April drove it down to 5.30 against the U.S. currency and its trade-weighted average to 90 before recovering in around 5.06 to the U.S. dollar.

The DTCS can do almost anything a bank can do except take deposits of under HK\$50,000, issue chequebooks and take savings deposits. But they are subject to minimal regulation.

MALAYSIA Pursuing independence

IN RECENT YEARS the Malaysian banking system has grown rapidly in line with the growth in the economy. Before independence in 1957 there were 20 banks with 68 branches. Twelve of them, with 77 branches, were foreign-owned. Today there are 37 banks, with over 500 branches, and 20 of them are local.

The Indian government nationalised banks in 1974 the three Indian Banks in Malaysia had to restructure their equity, taking in Malaysian partners, and merged into a single commercial bank.

The authorities also direct banks to channel specific portions of their loans to what is regarded as the "priority sectors." Specifically, at least 20 per cent of the increases in loans since 1977 have to be given out to the Bumiputra (Malay) community; 25 per cent for manufacturing, 10 per cent for agricultural and 10 per cent for housing.

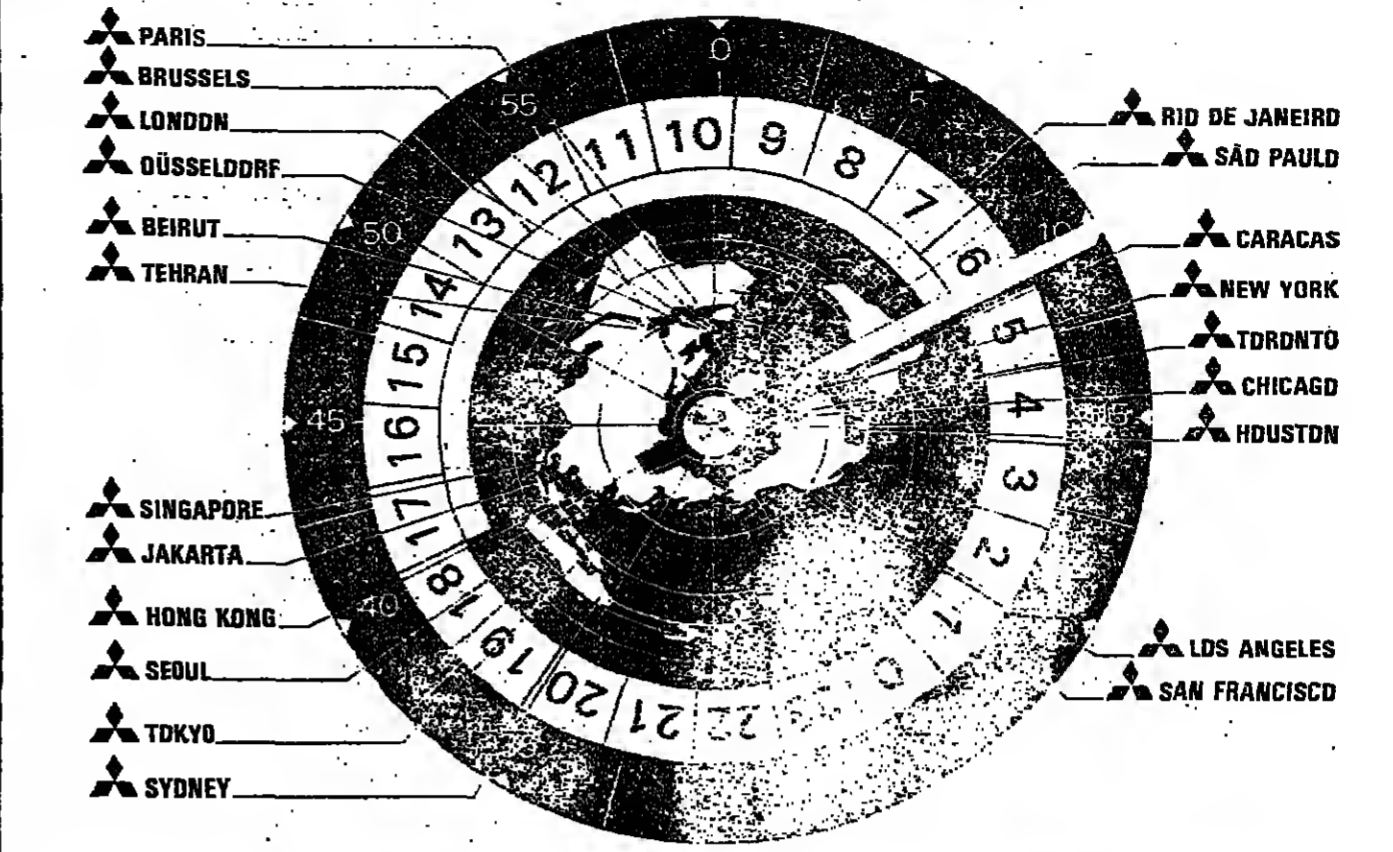
All, the 60-year-old central bank Governor. A physically small man with a forceful personality, he has been in the job for the past 17 years, and is a respected "terror" among the financial fraternity.

The Bank of China had to close its branches in 1959. When

the Malaysian Government's control of the banking industry is far greater than is commonly known. It is the major shareholder of Malayan Banking, the biggest bank in the country. It owns Bank Bumiputra (second

biggest), Bank Pertanian (agricultural and Bank Pembangunan (development).

The Malaysian financial and banking system today carries the deep imprints of Tan Sri Ismail



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IRAN

# System unscathed

AFTER A turbulent and momentous year in which banks were often the prime target of the anti-Shah movement, the Iranian banking system has emerged relatively unscathed. Last January the system was described by one foreign analyst as "technically bankrupt".

Superficially there has been a remarkable recovery, but the legacy of the revolution is still being felt. The biggest weakness is in the field of management where worker committees are playing a big role. Inevitably the brunt of the effort to restore normal conditions has fallen on the State-owned giant, Bank Mellat, and on the central bank, Bank Markazi. Here there are hopeful signs of a determination to play an active role in the recovery programme.

Top priority is being given to restoring domestic and international confidence. To that extent the record of the past three months since the revolution has been reasonably good. There has been no case of default on foreign debt and Iranian central bankers have repeatedly reassured sceptical foreigners that all commitments will be met. It was nevertheless felt necessary in April to send a top level delegation to Europe to negotiate deferred repayments on a number of agreements.

Until a permanent government is established no major changes in the present structure of 25 commercial and 12 development banks are likely to take place. Anywhere else, or perhaps even under other circumstances in Iran, three or four of the privately owned banks would have folded by now, probably by merging with a larger rival. This has not been possible so far because the central bank has stuck resolutely to its policy of not permitting bankruptcies, fearing the consequent damage to public confidence, and because mergers cannot take place without a change in the law. Such a change is likely to be an early measure before a new Parliament.

The present system is a mixed one. Out of the total of 37 banks presently operating, 25 are privately owned, 10 are Government-owned and four are quasi-public institutions. One former Government bank, the Industrial Credit Bank (ICB), began the process of divesting itself of its State control before the revolution but it now seems unlikely that others will follow suit as was originally planned.

Over the past month the central bank has announced the allocation of large credits totalling 80bn rials (\$1.135bn) through the commercial system for the rejuvenation of industry, but demand is predictably very slack apart from the payment of back wages. Further sums are also to be made available through the specialised development banks.

**Turmoil**  
Several privately-owned development banks, however, which formerly played a significant part in promoting capital investment are reported to be very short of funds. Institutions such as the Industrial, Mining and Development Bank of Iran (IMDBI) and the Development and Investment Bank of Iran (DIBI), in which Williams and Glyn's has an interest, face an uncertain future while the industrial sector remains in its present state of turmoil.

The central bank of Iran in recent years increasing taken on the regulatory functions of its counterparts the West. For long it had been rendered ineffective by the predominance of a dozen or so powerful individuals controlling their respective banks. But from late 1976 onwards it has shown its teeth, especially over foreign exchange dealings.

At present the bank is taking a relaxed attitude towards most unusual situations, which half the commercial banks are suffering from excessive liquidity while many of the remainder would be unable to continue in business if they were compelled to meet the central bank's reserve requirements and other guidelines. A part of a policy of reinjecting funds back into the economy reserve requirements have been reduced to 12 per cent for most types of deposits.

To maintain the liquidity of the system during the crisis the central bank vastly increased the money stock in circulation. Note issue for the first 11 months of 1977-78, a period of squeeze, was 20bn rials, but by March 1979 it stood at 900bn rials. Since the revolution an estimated 500bn rials is believed to have returned to the system.

A striking consequence of the crisis was the further strengthening of Bank Mellat which already controls a third of total deposits in Iran. Up to 1980 Bank Mellat acted as central bank and it has continued as the Government's receiving and disbursing agency. In January this year its assets were put unofficially at \$17bn compared with \$10.4bn in March 1978, the end of the previous financial year. Bank Mellat is the only Iranian banking institution which would feature in the top 50 of a world league table in terms of size.

Taken together with Bank Sepah, which is owned by the Army pension fund, and Bank Saderat, the biggest of the private banks with its thousands of small shareholders, these three hold 53 per cent of all assets in the commercial system. Since the revolution they have acted as a conservative force on the domestic market, hoarding funds and acting almost like central banks. But the embryonic interbank market developing in the mid-1970s is nowhere in sight.

Banking in Iran was slow to modernise under the Shah, and the latest events on the political front have set back the few encouraging signs. Iran remains a cash society, in which cheques are distrusted, public utility bills to the Government are paid in cash, and credit cards are accepted in very few outlets. As for personal banking services and investment advice, only two banks had begun to think in terms of portfolios. But as far as everyone is concerned the setback to modernisation will be a small price to pay for the restoration of public confidence in a system which received a near fatal shock in the past year.

By a Correspondent

Andrew Whitley

BLACK AFRICA

# Developing needs

"ONE OF THE biggest problems we are facing is to adjust our lending policies to the needs of a developing African country," said the manager of an English bank's African branch, recently.

He was talking particularly about the problems of gearing the lending policy to suit some governments' requirements on lending to certain sectors of the economy. As African governments concern themselves more and more with the activities of the private banking sector there is increasing pressure on banks to lend to specified sectors—especially agriculture.

Commercial banks have shown an increasing willingness to tailor their policies to meet the needs of developing countries while facing up to the political and economic realities of Africa. Many bankers are optimistic that once this difficult phase of change from a banking system which essentially only served the colonial elite and the rich to one which caters for an entire society is achieved, banking has a positive future in Africa.

For instance, there has been a growth in the "High Street" banking activities of many commercial banks in black Africa. Despite the enormous problems surrounding an extension of banking services into the hinterland away from the urban concentrations, there have been attempts to spread further. Experiments with mobile banks and co-operation with government agencies which have branches in many villages have been tried with varying degrees of success.

**Pressure**

While banks have felt the increasingly heavy pressure of governments on their lending policies on the one hand they have also felt the gradual encroachments of the public sector into their ownership.

Since independence, Tanzania, Ethiopia, Sudan, Somalia and Mozambique have all nationalised their commercial banking sectors. At the same time, Nigeria ruled in 1978 that 60 per cent of foreign banks operating in the country had to be locally owned.

Oil-rich Nigeria has always been a trend-setter in the future patterns of development in other African countries. Its move, which was accepted philosophically by most of the banks involved, was certainly watched with interest by other countries which want a bigger say in how the commercial banks in the country are operated.

Recent depressing factors on the international economy such as the OPEC oil price increases are bound to delay any recovery worldwide for some years yet. Western economists believe. Some bankers are looking on this as a breathing space in which they can adapt themselves better to local needs and conditions in Africa and possibly avoid attracting the government's attention when it starts looking at ways of expanding the public sector when it has the money.

But one further aspect of government intervention in the policies of Western banks was shown last year when the Nigerian Government announced it was withdrawing all State funds from Barclays Bank. The Nigerian decision was in protest at Barclays policy towards South Africa. Although no further action has been taken, it sent shivers up the spines of many other companies which have dealings with South Africa.

Bankers consider the move another facet of the instability which makes banking in Africa still a relatively high risk business. Although they feel there is a future for operating branch banks to cater for the domestic market, the international banks are becoming far more cautious about their future leading policies direct to governments and commerce in African countries.

The lesson of Zaire will not be quickly forgotten. There is still an estimated \$500m of outstanding commercial bank debt to western banks and little immediate prospect of substantial repayments.

Yet in 1973 and 1974, when copper prices were booming, the commercial banks were practically falling over each other to lend money to the Kinshasa Government despite the underlying weakness of its balance of payments position, the widespread corruption and the growing neglect of everyday administration.

With Zaire looking for yet another rescheduling of the outstanding debt, there is a more critical mood felt in the banking world towards large-scale lending to African countries. The latest country to look at the world's commercial money markets for borrowing is reportedly Tanzania which, after years of refusing credit on commercial terms, is now actively searching.

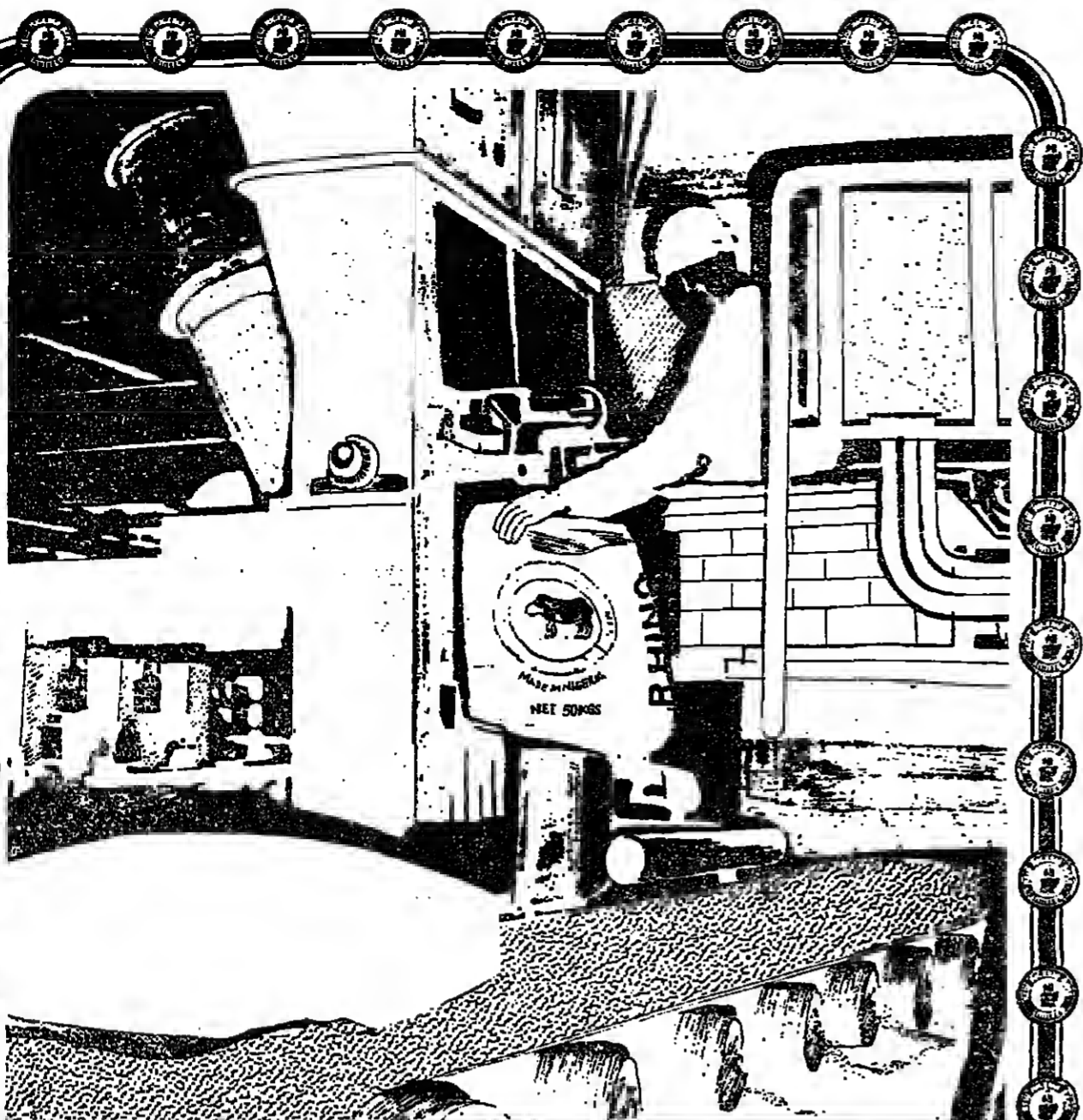
The bankers' biggest headache now is trying to predict whether or not a country's economic and political stability can be guaranteed. In the case of Tanzania there is little doubt that despite the strains placed on the country's resources by the war in Uganda there is no immediate threat of anyone removing President Julius Nyerere.

The same near guarantee of political stability has made the francophone countries of Africa an extremely attractive prospect in terms of lending. Thanks primarily to the rigid monetary control exercised by the joint central banks of the monetary unions in west and central Africa, remittances are guaranteed and debt ratios kept to manageable proportions.

This stability has encouraged more non-French banks to extend credit to companies operating within the French franc zone. The major British banks have been operating on a modest scale compared with French banks but most are considering ways of increasing their activity. Barclays has backed a trend of growing foreign investment in French West Africa by opening the first branch bank in francophone Africa in Abidjan, Ivory Coast.

By a Correspondent

Andrew Whitley



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WORLD BANKING XXXIII

AUSTRALIA

Privilege queried

AUSTRALIA'S COMFORTABLE privileged banking "club" is under pressure. There has long been criticism by foreign banks of the "closed shop" system in Australia, which restricts the right to offer full banking services to a handful of locally based trading banks.

consumer lending and leasing, have grown at a rapid pace, and taken much business from the banks during periods of official constraint.

actually had the power since 1975 to extend the controls imposed upon the banks to the non-bank financial intermediaries.

dealings. The trading banks handle all spot foreign exchange transactions at present, but there is no foreign exchange market in Australia.

The Australian trading banks are hoping for liberalisation of one of the existing constraints and controls under which they operate, while at the same time maintaining their privileged situation.

When the boom collapsed in 1973, several major financiers found themselves in liquidity difficulties with significant amounts of their assets tied up in non-income producing investments.

One of the major arguments of the Australian banks is that the introduction of foreign banks would threaten the local bank branch network, and lead to closures, which would be politically unpopular.

An unofficial hedge market, in which the opposite currency risks of importers and exporters are "married" has been operating for four years by a few merchant banks, with the tacit approval of the reserve bank.

At the same time, the foreign banks see the inquiry as an important chance to push their way to be allowed to operate full banking services, and to accept deposits from the public. Foreign banks are restricted to present to representative offices.

Keen The problems encountered by the trading banks is certain to be highlighted by foreign banks keen to establish operations in Australia.

Even small country towns usually boast branches from all the major trading banks. Foreign banks would not be interested in a branch network and the trading banks claim that they would be forced to close branches if foreign banks were allowed in.

Ideally, the banks hope that the Campbell Inquiry will not only recommend that bank licences be restricted to the dismantled. Failing this, they argue that the controls should be extended over the non-bank financial intermediaries.

Unfortunately for the Australian trading banks, the timing did not work out. One of the club members, the Adelaide-based Bank of Adelaide, has been forced to seek a merger with another of the Australian trading banks to prevent the possibility of collapse.

The Reserve Bank in its monitoring of the financial system is unlikely to emerge unscathed from the present upheaval. The Reserve has

and the five trading banks is one of the most significant developments of the past decade.

In the generally understood sense the Reserve Bank is not a bank at all. It is a regulatory body, keeping check on banking activities and controlling these to conform to Government policy.

Moreover, the major trading banks and the Reserve have been forced to provide A\$60m a major rescue operation for a Bank of Adelaide, similar to the "Operation Lifeboat" rescue in UK in 1974 when the Bank of England and the major banks set up a committee to rescue secondary banks which had been hard-hit by a crisis of confidence, following a failure of some international banks.

Many of the long-established controls which limited the freedom of New Zealand bankers and confined them to strictly defined narrow paths have been removed altogether or at least considerably weakened.

The increased willingness of the Bank not only to speak out against these policies when they did not work but to campaign actively behind the scenes to have them removed or modified showed bankers that it understood their frustrations and was prepared to fight on their behalf.

The Bank sets foreign exchange rates and earlier this year introduced a new major development in foreign exchange dealings. From February 1 the Bank has quoted only rates for U.S. dollars, leaving each individual bank to set its own rate for other currencies.

The Reserve Bank has the power to control the banks' rate of lending and influence the rate of interest, policies which carry a low non-commercial rate of interest.

and are likely to come even faster during the next few years. They will bring many new ideas and innovations, and the adoption of some methods already current overseas which have been slow to be applied to New Zealand banking.

Some New Zealand bankers believe that finance houses in New Zealand grew more rapidly and strongly than in any other country. They certainly posed a severe challenge to the growth of the trading banks.

The NZ banking system is a local adaptation of overseas systems, though with probably much greater Government direction. There are five main trading banks. One of these, the Bank of New Zealand, is State-owned but operates as a trading bank in direct competition with the other banks.

Ironically, the Adelaide's problems are not attributable to traditional banking operations, but to its wholly-owned finance company, Finance Corporation of Australia, which is outside the umbrella of the Reserve Bank's direct controls.

and the resulting change in the relationship between the Bank

by political policy makers, has not gone unappreciated by New Zealand bankers.

The Bank also channels Government funds into the farming industry when necessary. This is done through producer boards such as the Meat Board, Dairy Board or Wool Board when one or other of these vital industries is facing severe economic strain, possibly through a collapse of overseas commodity prices or a severe drought.

It is more difficult to operate than non-banking officials realise.

When given a chance to become more competitive the banks seized it. It took some of the older and more conservative bankers, unused to the dizzy freedom—or perhaps the challenge—of competing freely in the market-place, some time to grasp fully the possibilities open to them, but all now compete vigorously.

It has around 38 to 40 per cent of trading bank business. This comes the ANZ with just over 20 per cent. The West and the National have about 15 per cent each—although the Wales is promoting itself heavily to attract the small depositor. The CBA has the remaining 10 or 12 per cent of bank business.

On a global basis New Zealand banks are of modest size, which is to be expected in a country with a population of only 3.1m. Not surprisingly the largest bank is the Bank of New Zealand, which does twice the business of any other bank.

Severely controlled limits on interest rates only suppressed the trading banks and enabled the non-banking houses, which could offer more attractive rates for deposit funds, to grow and expand. Banks were—and to some extent still are—also limited in their lending ability and this too gave finance houses a chance to capture a sizeable market.

The Bank is certainly more outspoken than its Australian counterpart. This willingness to speak its mind tactfully but publicly, advocating fewer controls and helping shape banking policy along the lines which bankers consider to be more progressive than those set down

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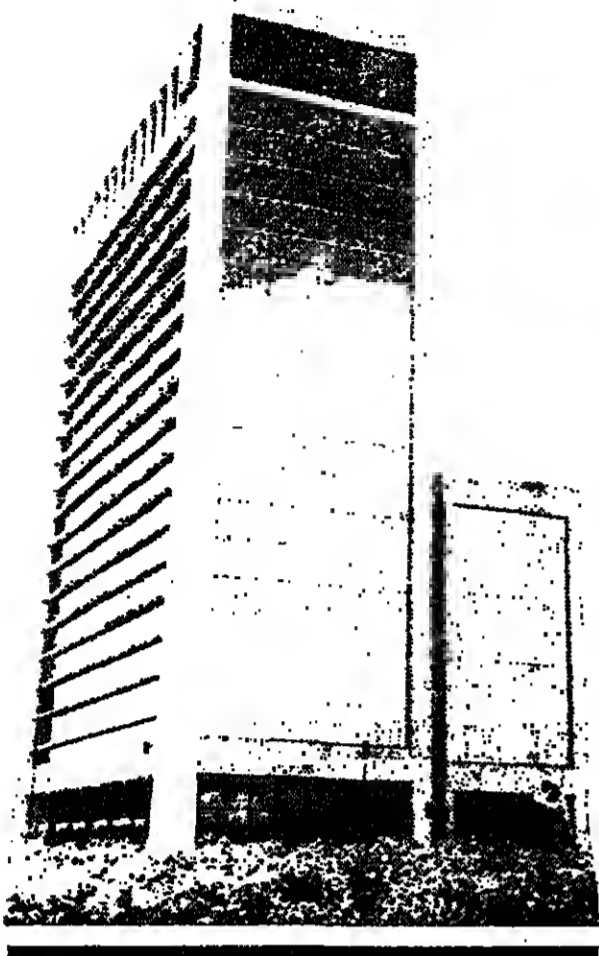
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Dai Hayward Wellington Correspondent

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**TURKEY**  
**Political confrontation**

During the past six months the Turkish Government and the country's banking system have been shaping up for a confrontation. Mr. Faruk Sukan, a Deputy Prime Minister, has accused the banks of being a "club for the elite." Another Minister has severely criticised their lending practices, saying they "accelerate the development of monopoly accumulation of capital." A third has even described the country's whole banking and credit system as bankrupt.

The dispute is less an ideological one—Mr. Sukan is a leading conservative in the present coalition—than an argument over whether the banking system is meeting the needs of the economy. Critics of the system argue that the high profit ratios obtained allow swollen costs and that they divert from investment funds needed for the development of Turkey.

These trends to a large extent result from the nature of the law governing the banks. Described by one banker as "conceived with the spirit of the 1920s and meeting the requirements of the 1930s," the law severely circumscribes the bank's operations. Loans larger than the equivalent of £3,000 require the written approval of both the bank's general management and its committee of administration. Opening a new branch necessitates an investigation by the Ministry of Finance and approval by the Ministry of Commerce. If the Ministers complain at the system they are to some extent responsible in failing to change its legislative framework.

When the present coalition took office 18 months ago it promised to direct credits to productive sectors of the economy. But it was only at the beginning of this year that Mr. Ziya Muezzinoglu, the Minister of Finance, summoned bankers to tell them that the Government was proposing to amend the Banking Act.

The amendments involve rationalising existing regulations and some moves to ensure a wider ownership of banks' share capital; they fall far short of any nationalisation of the banks' assets. But they have still to be carried through. In part the delay is because of the other massive problems facing the ministry of Finance—com-

pleting the rescheduling of Turkey's debt, pressing on with a severe austerity programme, and reaching an agreement with the International Monetary Fund.

Perhaps a more important reason for the delay, however, is pressure from the banking lobby. For over a decade this lobby has been largely responsible for the failure of successive governments to enact a legal framework for the operations of a capital market; the banks believe this would weaken their powers in this area. Furthermore, during the past two years the lobby has blocked a decree allowing the armed forces to set up their own bank. Arguably, the banks form the most important pressure group in the country.

**Operation**

Today 43 banks are in operation. Three of them—Denizcilik Bankasi (Maritime Bank), Etilbank and Sumerbank—are mainly holding companies for the country's large State economic enterprises. Ten others are controlled by the State; these include two investment banks. The 30 private banks are made up of two small private investment banks, five foreign banks and the local commercial banks.

The State banks are of major importance. At the end of 1977 they accounted for 63.1 per cent of the credits given by all banks. The largest of the deposit-taking banks was the Agricultural Bank of Turkey (TCZB); in The Banker's 1978 table of world banks this ranked 170th. (Its actual position is slightly higher since end-1976 figures for the TCZB were being compared with end-1977 figures for other banks.)

Also of crucial importance is the State Investment Bank (DIB). This uses its funds exclusively to meet the financing requirements of Turkey's massive State economic enterprises. It raises its funds not from normal depositors but from the social security organisations, from compulsory deposits by other banks and from State and foreign borrowings. At the end of 1977 its credits accounted for TL 37,500 out of total credits outstanding of TL 327.0, or 26.7 per cent.

The two private development banks, however, only had TL 9.5bn credits outstanding at this date.

The private commercial banks account for just over one-third of the credits given. Far and away the largest is the Turkiye Is Bankasi, which ranked 185th on the Banker's table and had TL 42.8bn credits outstanding. Also important are the fast-growing Akbank and the Yapi ve Kredi Bankasi, both of which extended TL 19.5bn credit.

Foreign-owned banks no longer have the importance they once had. They account for a mere 1.7 per cent of credits outstanding. The largest is the Halkbank, followed by the Ottoman Bank. At the end of 1977 a bank with Libyan and Kuwaiti participation, the Arab-Turkish Bank, opened its doors. While the Bank of America works through a small bank in which it has a share, several other foreign banks have preferred to open "representative offices." These include Barclays Bank, Citicorp, and Wells Fargo.

Despite all the problems of the economy the financial sector has flourished in recent years. Its share of Gross National Product has risen, as has the degree of monetarisation of the economy. The banks' main problems has long ceased

to be attracting hoarded savings from under the floor and the mattress. None the less, with Turkey a savings-deficit country, the problem of funding remains important for the banks.

The State banks have the advantage of being relatively favoured by public institutions. But the commercial banks have to compete with each other. Funding is one of the few operations in which competition between banks is evident, with a wide range of gimmicks evident and advertising being on a sufficient scale to buttress the whole public relations industry—and to mar the appearance of most towns.

Such advertisements and the large number of branches in operation are only part of the high costs evident in Turkish banking. Meeting these costs diverts funds from more productive uses but is perhaps inevitable given the extremely high profit margins available. At the end of 1978 the banks' weighted cost of liabilities and capital was 4.85 per cent while the weighted yield on assets was 10.1 per cent. The net spread was thus 5.25 per cent—some five times that obtained by many Western banks.

The main sources of funds are deposits and central bank facilities. At the end of 1977 71 per cent of deposits were demand or had maturities of

less than three months but in practice their volatility is less than this might seem to imply. The central bank window is more important for State banks than for private ones. Over the past 10 years credit lines from the central bank have on average accounted for 18 per cent of State bank funds but only 6.5 per cent of those of the commercial banks.

There is no active inter-bank market in the usual sense. The controversial Convertible Turkish Lira Deposit scheme—loans by foreign banks to Turkish banks whose foreign exchange risks were guaranteed by the central bank—proved a major incremental source of local currency for banks. However, the disastrous effect it had on Turkey's ability to raise medium-term funds abroad and on inflation mean that it is now being wound up.

The savings instruments offered by banks are limited to sight and time deposit accounts. The concept of negotiable certificates of deposit is as yet foreign to Turkey. Cheque accounts are widely available to corporations but far less so to individuals. The country thus remains largely a cash society. Attempts to introduce floating yielding instruments such as travellers' cheques have had little success.

Central Bank figures show that in October 1977 the distribution of bank credits includes as follows: production 40.3 per cent (of which industry 26.6 per cent); construction 8.2 per cent and distribution 29.5 per cent. Consumer loans are negligible and the banks are on the whole prohibited from issuing mortgages; nor do building societies exist.

Given the weakness of the formal capital market and the rudimentary nature of the country's stock exchange, the private sector has long had to turn to the banks for funding. However, the investment bank lending to the private sector are small and up to the previous decade the private sector was only able to obtain short-term finance. It was only in 1966 that corporations started issuing bonds and only in 1973 the commercial banks were obliged to allocate 20 per cent of their resources for medium-term fixed interest loans for industrial development.

**Conflicting**

The commercial banks have long made use of the reliance of companies on them to involve themselves in the control of these companies. But at the same time a conflicting trend has emerged—that of the largest industrial groups obtaining control of large banks. The Sabanci group owns 80 per cent of the shares of the Akbank, Turkey's second largest commercial bank. The Koc group has a controlling share in the Turkiye Garanti Bankasi, the country's fifth commercial bank—and one in which the Sabanci brothers have a large minority interest.

This growing interdependence is increasingly criticised. The Turkish banking law sets strict limits on loans to any one customer yet, curiously, waives these limits if the bank owns more than 25 per cent of the organisation to which it is lending. This has become one of the most criticised aspects of present Turkish banking practice. Bankers say that although only 2 per cent of the total assets of banks are directly invested in the equity of industrial companies the banks' real exposure is much larger. One Minister has complained: "Large private family firms have started purchasing private banks in order to appropriate the savings of millions of individuals."

The central bank has little direct control over such matters. In practice it acts as an extension of the Ministry of Finance. It applies the Government's rather than its own monetary policy. Here qualitative controls have proved relatively ineffective, with graded interest rates having little success in directing credit to desired ends.

Quantitative controls too have had their problems. A restrictive credit policy has been hard to implement given the way that the banks' liquidity has remained high as companies run down inventories in the continuing crisis. And the rapid inflation of recent years has increased the difficulties of meeting targets set for the money supply and the public sector deficit.

For the team from the International Monetary Fund which has been in Ankara this month these questions of economic management are crucial—as are those of bringing a balance between the ambitious growth targets set by the authorities and the funds available to finance this growth. Until such matters can be sorted out the pressure to give greater priority to reforming the banking law is inevitably reduced.

Hugh O'Shanghnessy

David Tonge

**LATIN AMERICA'S GROSS INTERNATIONAL RESERVES**

	End of				Growth rate			
	1975	1976	1977	1978	1975	1976	1977	1978
Latin America .....	18,633	23,511	28,211	33,242	2.3	26.2	20.0	17.3
Oil-exporting countries .....	10,054	10,275	10,605	9,210	35.0	2.2	3.2	-13.2
Bolivia .....	156	168	237	198	-19.4	7.7	41.1	-16.5
Ecuador .....	286	515	671	688	-13.4	80.1	30.3	2.5
Trinidad & Tobago .....	751	1,014	1,432	1,897	92.4	35.1	46.2	21.8
Venezuela .....	8,961	9,578	8,214	6,517	36.1	-3.2	-4.2	-20.7
Non-oil exporting countries .....	8,579	13,236	17,606	24,032	-20.6	54.3	33.0	36.5
Argentina .....	452	1,608	3,321	4,936	65.6	253.8	107.2	48.2
Barbados .....	40	23	37	60	2.6	-30.0	32.1	62.2
Brazil .....	4,034	6,541	7,256	10,304	23.5	62.1	10.9	42.0
Colombia .....	521	1,138	1,821	2,456	16.0	122.2	57.3	34.9
Costa Rica .....	51	98	183	197	14.8	92.2	96.9	2.7
Chile .....	109	460	484	1,154	7.1	322.0	52.2	138.4
El Salvador .....	127	205	233	291	29.0	61.4	13.7	24.9
Guatemala .....	304	511	690	765	50.4	68.1	35.0	10.9
Haiti .....	100	27	23	58	58.7	-73.0	-14.8	152.2
Honduras .....	13	28	34	545	-35.0	115.4	21.4	32.3
Jamaica .....	97	131	180	*182	118.5	35.1	37.4	1.1
Mexico .....	1,533	1,253	1,723	†1,739	9.9	-18.3	37.5	1.0
Nicaragua .....	122	147	149	50	16.2	20.5	1.4	-66.4
Panama .....	34	79	71	150	-12.5	132.4	-10.0	111.3
Paraguay .....	115	158	268	466	31.9	37.4	69.6	73.9
Peru .....	467	330	421	566	-51.8	-29.3	27.6	34.4
Dominican Republic .....	116	127	185	159	27.9	9.5	45.7	-14.1
Uruguay .....	218	315	459	*401	6.0	44.5	45.7	-12.6

\* Figures at end of November.

† Figures at end of October.

‡ Figures at end of August.

Source: International Monetary Fund, International Financial Statistics, March 1979.

**LATIN AMERICA**

**Quest for funds**

THE PAST year and a half has in the region much of this debt been kinder to the banker than to the trader in Latin America. Growth has slowed, barriers have been put up to Latin America's exports and the balance of trade gap of the region has widened. Hampered in their efforts to trade their way in the world the Latin America tends to import, rose their way along.

In 1978, according to OECD statistics, the prices of manufactured goods, which Latin America tends to import, rose 14 per cent while world prices for commodities—excluding oil—which Latin America exports rose by only 5 per cent. It was no wonder then that the majority of the countries of the region saw their balance of payments deficit widening.

The trade gap allied to higher charges for debt servicing and bigger profit remittances to foreign investors meant that last year the region's balance of payment gap increased from about \$10bn in 1977 to \$14bn. In order to bridge the gap the region had increasing recourse to foreign money. Some \$20bn flowed into Latin America, some of it in the form of increased investment, most of it in the form of greater foreign borrowing. The Latin Americans did not find it too difficult to borrow, particularly on the Euromarket, at a time when the demand for funds in the developed world was slack and there was a high level of liquidity in the banks of the richer countries. The increased liquidity and the narrowing margins for borrowers enabled most countries of the region to improve the terms on which they borrowed.

At the same time the increased debt burden assumed by the region has been giving rise to not a little anxiety. In the view of many economic experts

has been assumed for frivolous purposes. The import of consumer goods and the strong trend among the more wealthy Latin Americans to ape the consumption patterns of the developed world starves the region of the capital it should be using on productive investment.

Such is the view, for instance, of Dr. Raul Prebisch, the creator of the Argentine Central Bank, the founder of the UN Economic Commission for Latin America and one of the most authoritative voices in the region.

Such a view is being echoed by voices which have up to now been more muted and optimistic. The latest report of the Inter-American Development Bank, for instance, comments, "The advantage accruing to Latin America from increased entry to the world's capital markets should be safeguarded through a prudent management of external debt, not only to ensure prompt compliance with debt service commitments but also to assure the most effective use of borrowed funds for long-range economic and social development."

In a word Latin America must not be seen to be borrowing money which it wastes on sumptuary expenditure. It would be unrealistic to expect the bankers themselves to refuse to respond to the call for more loans from abroad. The path towards more prudent borrowing must be indicated by governments. There is some indication, notably though not before long in Brazil, that this is in fact happening.

But in many countries governments are themselves made up of those very people who are most addicted to the sort of conspicuous consumption that

Latin America can least afford. Whether they will want or be able to control Latin America's borrowing spree is a question which is still a long way from being answered satisfactorily.

Hugh O'Shanghnessy

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INDIA

# Credit squeeze maintained

VEY SUPPLY and credit expanded less slowly in the past year than in previous 12 months, but the Reserve Bank's Governor, Dr. Patel, has already served up more of the tight credit which has been in force since the alarming and record money supply by 20.3 per cent in 1976-77. He has just added up errant banks for exceeding the credit deposit ceiling by him at 40 per cent.

Many defied the guidelines he imposed last November which limited the statutory credit ratio to 33 per cent and by 1 per cent—and have resorted to refinancing and rediscount facilities withdrawn.

Dr. Patel has made it clear he is not averse to taking steps with regard to credit. But he has pointed to the ominous rise in money supply—though the rate is running less than 15 per cent this year—and warned that economic laws will have their way or later. India was inattentive enough to record a

zero inflation rate in 1978, probably the only country to do so, but Dr. Patel feels this was thanks to the use of record foreign exchange reserves (now around \$7bn) and the buffer provided by the high foodgrain stocks (at present around 17m tonnes). He prefers to be cautious and this explains why he is coming down heavily on wayward banks.

Not everyone agrees with the Governor that the only risks permissible are those which will lead to increases in production and exports and to higher agricultural yields. These, he has said, are being permitted. What he has frowned on is that between March 31, 1978, and February 23, 1978, net scheduled bank credit in the commercial sector was higher by 17.3 per cent compared to the 7.6 per cent during the same period of 1977-78. This, says Dr. Patel, "cannot be justified in relation to increases in production." The commercial sector, which will be affected by the new curbs, has come out strongly. Its representatives

and banks permitted their clients to draw large amounts of cash while their cheques awaited clearance. There is some evidence that credit expansion slowed down significantly after the agitation ended.

Furthermore, credit was needed to finance agricultural and related operations in the wake of a particularly poor summer harvest. Even if food credit is not taken into account, there were substantial commercial crops to be taken care of. For instance, cotton production was a record 7.2m bales while sugarcane production rose by nearly 18.3 per cent. Taken with the fact that industrial production registered a satisfactory overall increase of 8 per cent in 1978, credit expansion would seem to have gone gently to finance productive endeavour.

On the other hand, the Reserve Bank has been commended for not over-reacting to the credit expansion. In fact, all it has done is to penalise the really defiant banks and asked all to review credit limits of Rs5m and

above. It has told them that wherever 60 or 65 per cent of the existing credit limits have been utilised, additional credit should be carefully scrutinised and related to clearly identifiable purposes. This seems to be a suitably cautious attitude at a time when the so-called "busy season" is at its busiest.

Moreover, this is being done at a time when money supply expansion is sizable and when the new Deputy Prime Minister and Finance Minister, Mr. Charan Singh, in his first Budget has provided for a record deficit of more than Rs10m. What the Reserve Bank and the Finance Ministry is doing is to check speculation wherever possible and, at the same time, taking calculated risks they consider necessary at a time when the economy is clearly favourably placed.

This is largely because of the substantial foreign exchange reserves and the excellent foodgrain stocks position, a position that should enable policy-makers to take more chances to achieve faster economic development than in the past. Yet there is clearly discernible a clash of thinking between the traditionalists who want caution and those who feel that it is possible to take "risks for growth." This is keeping both banks and the commercial sector involved in a kind of guessing game.

As some commentators have noted, the Indian banking system has been showing signs of "sickness" because of the monetary policies meant to curb credit and inflation on the one hand and the Government's attempts to achieve high economic growth on the other. Even the Deputy Governor of the Reserve Bank, Dr. K. S. Krishnaswamy, has said that "like everything else in the economy, commercial banks have become high-cost industries." The main elements of cost, he says, are interest paid on deposits and borrowings, and salaries paid to the staff. The former is controlled by the Reserve Bank and the Government and the latter depends on the general labour relations situation. But there are many policy reasons for the increase in costs.

As the authorities themselves say, the banks need to build up sizeable funds and reserves to take care of bad and doubtful debts, but this is becoming difficult because of the recent heavy budgetary jitters that are bound to raise their costs and the other operations they are called upon to carry out. Says Dr. Krishnaswamy: "The point is that, one way or another, banks are left with very little surplus to provide for reserves for bad and doubtful debts. And as the reports on banks' inspections show, there are many private sector banks (and a few public sector banks) which have hardly any reserves left. Some of these are in serious danger of erosion of their capital base and it is necessary that urgent steps are taken to shore them up.

Yet the banks are being

saddled with more and more socio-economic tasks. Mr. Charan Singh is credited with the view that even the Reserve Bank should join in the task of providing funds for the rural sector. There is now some thinking along the lines that steps should be taken towards integrating the total structure for financing the development of agriculture and rural sectors from ground level right up to creation of an agricultural development bank at the apex. If the Reserve Bank is given this function also, as some are suggesting, it will have a split personality—calling on the one hand for funds for the Government's socio-economic objectives and keeping its traditional and watchful eye on credit and money supply on the other.

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## PAKISTAN

# Support for industry

re the nationalisation of banking industry in Pakistan in 1974, there were 13 companies of local origin, eight of foreign origin and nine of Indian origin. The nationalisation took over all the units of local origin which were entirely in the public sector. This act of nationalisation was different from the takeovers as effected in the industrial concerns. In the case of banking sector, addition to the management insubilities, all the shares taken over by the Government which assured, in other things, the security of the banking unit of foreign origin was nationalised. The banks of Indian origin had to be under the control of the Custodian of Enemy Property, a body created after September, 1965, war.

The 15 separate private sector banking companies were merged into five scheduled commercial banks. Now, in addition to these five scheduled banks, there are four other agencies operating with the status of scheduled banks, such as the Agricultural Development Bank of Pakistan, so on.

At the end of June 1978, there were 11 foreign banks operating in the country, only five of which, Bank of Oman, Oriented Middle East Bank, etc.

In March, 1978, two other banks representing Middle East countries had been allowed to open branches in the country. The nine banks of Indian origin continue to be managed by the Custodian of Enemy

Property. After the Pakistani banks were nationalised, an agency called Pakistan Banking Council (PBC) was created to oversee their administration and to coordinate their activities.

The PBC can at best be described as an administrative body since the regulatory functions continue to be exercised by the State Bank of Pakistan, which is the central bank of the country. It is generally considered that the PBC at best performs the functions of an attached department of the Ministry of Finance.

Important functions such as the determination of the bank rate, regulation of the exchange policies, allotment of credit ceilings and the inspection of branches are functions which continue to be exercised by the State Bank of Pakistan.

The creation of the PBC has undoubtedly resulted in some duplication of the work done by the State Bank of Pakistan. The overlapping of certain functions in certain limited spheres thus affects the overall efficiency of the banking sector. The Government, nevertheless, has decided to continue with the PBC on considerations of the routine functions it discharges which otherwise would have been the responsibility of the Ministry of Finance.

From what has been stated so far, two conclusions follow. First, that the banking sector is neither entirely in the private sector nor in the public sector but that ownership is on a mixed basis.

Secondly, the authority of the State Bank of Pakistan relative to the banking industry is still supreme. It may be noted here

that the foreign banks operating in the country are entirely out of the purview of the PBC; they are under the control of the State Bank of Pakistan.

Similarly, the financial institutions noted above with the status of a scheduled bank also act under the supervision of the State Bank of Pakistan only and the PBC can exercise no authority on them of any nature—so is the case with the scheduled banks of Indian origin.

As noted already, 13 banks of foreign origin—excluding those of Indian origin—were operating in Pakistan at the end of March, 1978. No limitations are imposed on their operations except that they should follow the country's exchange regulations. Despite full independence granted to them, their impact has been fairly limited.

At the end of 1978, the share of the foreign banks in total deposits of Rs 53.1bn was only about 8 per cent. Their share in total credits of about Rs 34.8bn was under 7.5 per cent.

Major financings around \$100-200m have been provided by the foreign banks singly or in consortium for large public/private sector undertakings in Pakistan generally in the fields of oil exploration and fertiliser industries.

The banking industry in Pakistan has of late offered a variety of savings schemes to mobilise domestic savings. The total savings generated by it is infinitely greater than mobilisation of savings by other Government sponsored schemes.

Nevertheless, the banks do face some competition from the Government sponsored savings

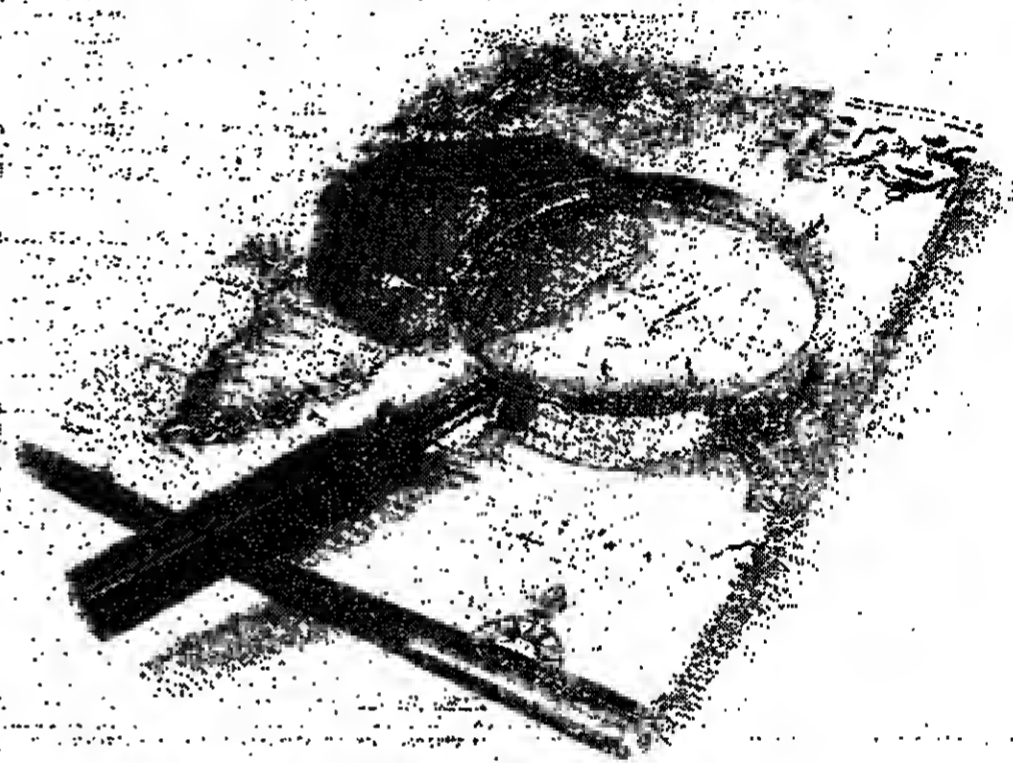
schemes. Two of these are notable: the Khas Deposit Certificates and the Deposit Savings of the Post Office. The Khas Deposit Certificate offers an annual return of 11 per cent payable twice in a year. The Deposit Savings Scheme offered by the Post Office savings account offer a return of 8.5 per cent.

The return offered by the Khas Deposit Certificates is greater than the Fixed Deposit return of one year maturity by the scheduled banks at 10 per cent. The return on savings accounts by the scheduled banks at 6.5 per cent is also considerably lower than the return of 8.5 per cent offered by the Post Office. The convenience, however, with which deposits can be credited and withdrawn from a scheduled bank still makes it a more attractive investment outlet. This explains why the scheduled banks have always been in a position to generate greater savings.

The Habib Bank is by far the largest bank in the country with deposits of over Rs 20bn at the end of 1978. It is followed by deposits of around Rs 15bn by the two other top banks, i.e. the National Bank of Pakistan and the United Bank. Even the Habib Bank does not rate as one of the biggest in the world and at the end of 1977 was numbered 441 in the world's top 500 banks.

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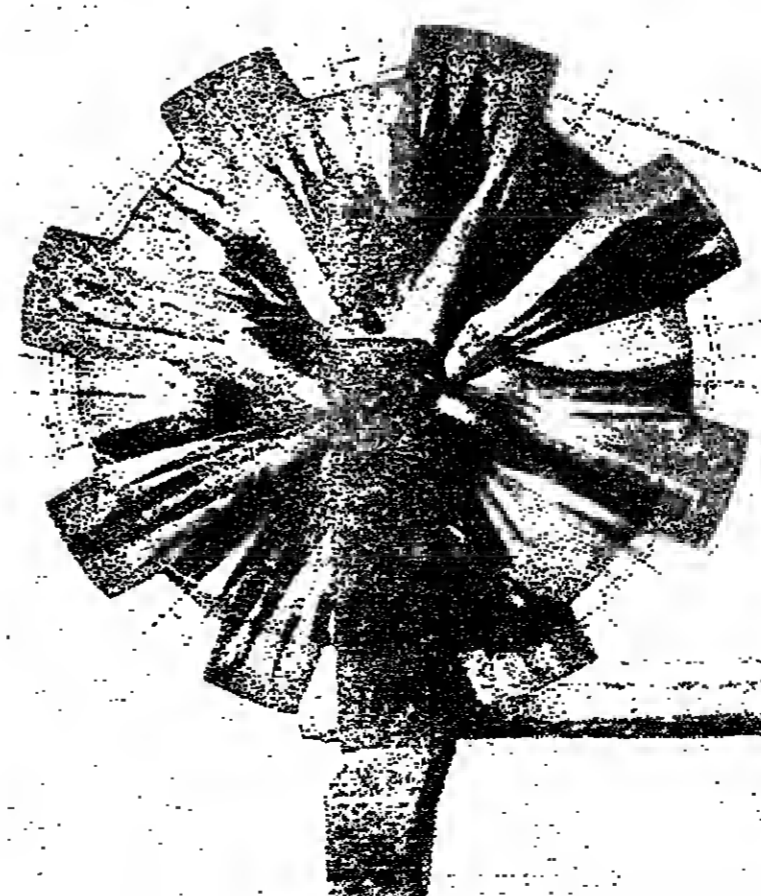
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## COMECON

# Sights lowered

AS THE Soviet Union and its Comecon partners move closer to the end of the current five-year plan period they are all having to face up to the fact that plan targets will not be fulfilled and that sights will have to be lowered still further in the 1980s.

Contingent factors, like the particularly hard winter, badly affected economic activity in a wide swathe running from East Germany through Poland to the Soviet Union itself, but the underlying causes of the slowdown are deeply rooted in a series of structural weaknesses. These include the debilitating effect of massive Soviet arms expenditure, a slowdown in population growth, a relatively low level of technological innovation and a deterioration in the general terms of trade, especially for non-Soviet countries without indigenous oil and gas.

Quotas and other restrictions on access to Western markets have also blunted the export drive of several Comecon countries although some, like Poland and Hungary, have chalked up impressive gains in their exports to the U.S. market where they have taken advantage of opportunities

opened up by the granting of most favoured nation status.

These long-term trends are of considerable importance to Western bankers. A slow down in growth and East-West trade is likely to lead to a slower and more cautious build-up of debt than hitherto.

Statistics differ widely according to source and definition of debt but the latest BIS figures up to end-September last show that bank borrowing by East European countries, exclusive of lending by West German banks to East Germany rose sharply to \$46.1bn, compared with only \$26.7bn in 1976.

At the same time deposits with Western banks also rose from \$6.1bn to \$9.4bn, a figure which reflects a growing sophistication in money management by the foreign branches of Comecon banks.

The total debt, which includes Government credits, credits granted by international financial institutions and other bodies, is of course much higher, and reliably estimated by various U.S. banking sources as in excess of \$60bn. Mr. Janos Fekete, vice-president in charge of international opera-

tions at the Hungarian National Bank, gave an authoritative East European view of the debt question in a lecture given at the Europaisches Forum at Alpbach last year. Basing himself on U.S. statistics he compared the combined 1976 Gross National Product (GNP) of Comecon countries, some \$1,249bn, with total 1976 indebtedness of some \$48bn, giving a debt ratio of 3.5 per cent of GNP.

Using the same basis he pointed out that the combined GNP of Brazil, Mexico and Argentina was a mere \$250bn, while their total indebtedness amounted to \$58.3bn, or 23 per cent of GNP. In the same speech he also criticised the Western banks' habit of defining the debt ratio only as a proportion of convertible currency exports.

Mr. Fekete's belief in the mutually advantageous aspects of close financial co-operation and foreign borrowing is reflected in three major borrowing operations by the Hungarian National Bank over the past 12 months which raised a total of \$900m.

Having shaved margins to the bone in both the \$300m issues raised through Continental

Illinois and Morgan Grenfell respectively, the Hungarians then went on to tempt hitherto reluctant U.S. banks to return to Comecon lending by a novel formula linking the spread to the U.S. prime rate rather than the traditional Libor. On this basis American banks led by Manufacturers Hanover agreed to lend \$300m for seven years on a differential ranging from half and five-eighths over U.S. prime.

U.S. banks also played a major role in raising \$550m for Poland, the East European country, deepest in debt. Poland had to pay fairly heavy management and other front end charges and a split spread of 14 per cent for two years and 18 per cent for five years. But oversubscription of the Polish loan, coupled with tough action to damp down the Polish economy and boost exports, helped to calm some of the apprehension felt earlier about the size of the Polish debt. Poland also managed to obtain a \$500m grain credit from the U.S.

In general, however, the bulk of bank lending was undertaken by European banks, although Japanese banks and export credits are playing a steadily growing role. Japanese banks have also been prepared to lend on finer margins than U.S. and some European banks have been willing to accept.

Obtaining fine margins has been a major aim of Comecon borrowers over the past year. The degree of success can be gauged from OECD figures showing that the average spread on Comecon loans fell to 0.73 per cent last year from 1.05 per cent in 1977, while the average spread throughout the market stood at 0.87 per cent.

Apart from dislike of the current slim margins Western bankers as a whole are not

showing any great reluctance to lend to the Comecon borrower or demonstrating any great occupation about the future. This is in spite of warning from the Brookings Institution that several Comecon borrowers might face the need to reschedule their debt in not too distant future and sections of a total Comecon debt of around \$200bn by 1985, quoted by the Vienna Institute of East-West Comparative Economics.

If anything, the gross signs of nervousness are confined to the borrowers themselves who were more than willing to borrow heavily from the U.S. to finance imports of high technology equipment and aids to modernisation in early and mid-1970s. They now less confident of their ability to earn hard currency through exports. Some, Poland, have spent more than planned on imported food consumer items and most face the prospect of inflating import bills in the 1980s on top of their substantial existing obligations.

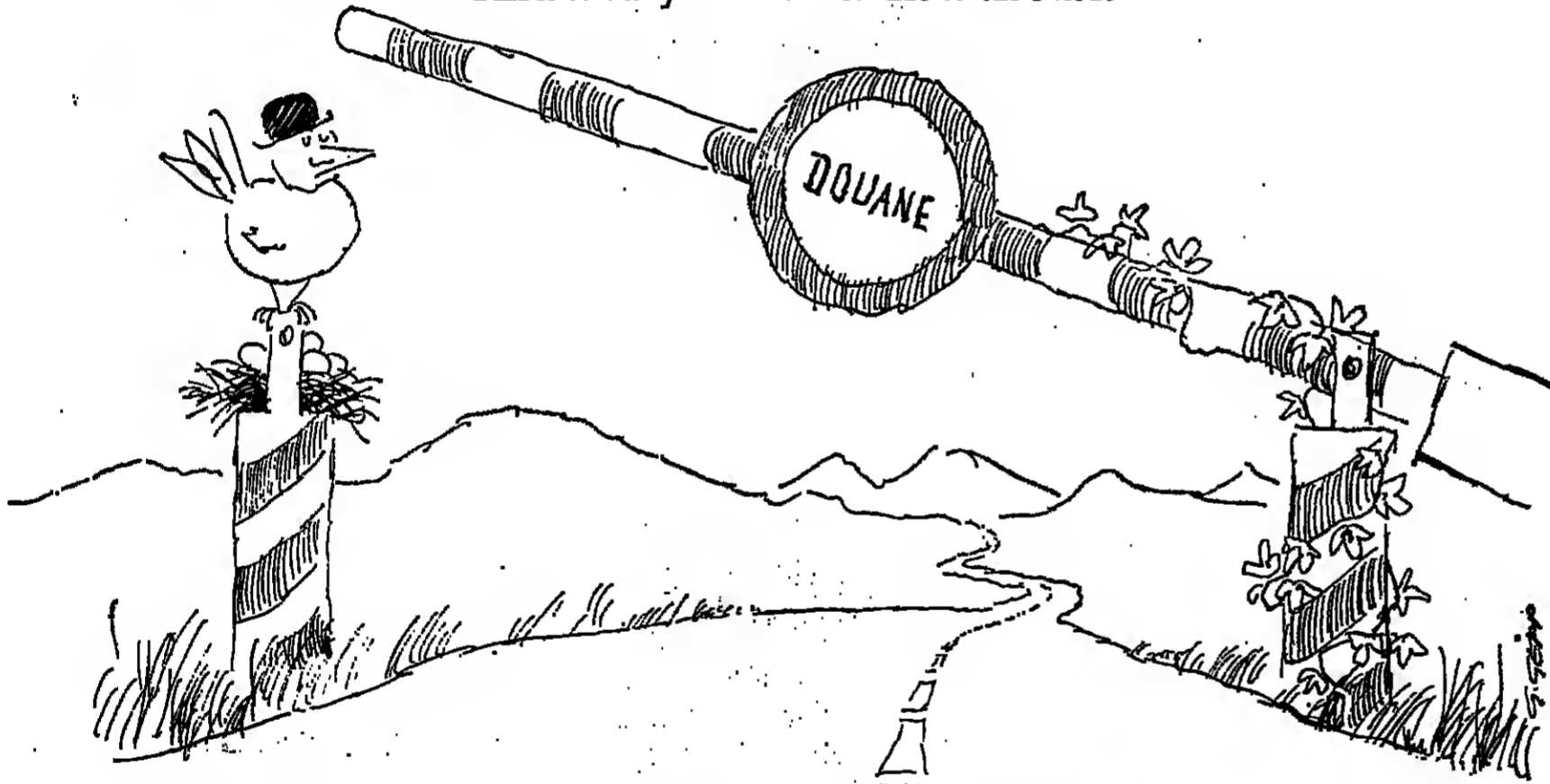
Under these circumstances there are signs that East-West trade is slowing down, with greater efforts being made to increase intra-Comecon trade and build up an export surplus to counterbalance the stubborn deficit on East-West trade.

Meanwhile, projections for the future. Comecon grain and energy imports and the need for continuing inputs of Western technology seem bound to ensure that Comecon demand for export credits, European currency loans as well as shorter term bank borrowings and deposit activity will continue, albeit at a lower rate than before.

Anthony Robins  
East European Correspondent

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## YUGOSLAVIA

# Looking to the West

BELGRADE'S MAGNIFICENT new conference centre on the banks of the River Sava will briefly hold the centre of the world financial stage this September when Yugoslavia plays host to the annual meeting of the World Bank and the International Monetary Fund.

Yugoslavia's own links with the international financial community have developed strongly in recent years as the country has engaged in an ambitious development plan involving substantial foreign borrowing from banks and international financial institutions. It would be surprising if the Yugoslav authorities did not take discreet advantage of the presence of the Western world's key banking and financial figures to improve these links during the twin meetings.

The whole banking system was radically reformed under the terms of the new 1974 constitution and related laws. The aim of the reform was to link the banks more directly to the self-managing enterprises and reduce their autonomous power. But for all the virtues and originality of the self-management system the economy overall is showing clear signs of overheating and the banks do not appear to have had much success in persuading enterprises to tailor their expansion plans to the resources available.

This is reflected in over-investment and duplication of investment which has contributed to a sharp rise in the inflation rate, currently running in excess of 20 per cent. This has led to a sucking in of imports and export stagnation. In an effort to cool the economy the Federal Government recently imposed tougher terms for the hire purchase of cars and consumer durables and also introduced petrol rationing and raised petrol prices in an attempt to cut back on the rapid rise in oil imports.

The monetary authorities are also operating a "monetary corset" and further controls on bank credit are expected to be announced by the central bank shortly.

Under the Yugoslav system Yugoslav banks no longer hold any funds of their own but are essentially providers of financial services and expertise to the self-managing enterprises, which are both "shareholders" in their capacity of depositors and borrowers at the same time.

It is the bank's function to borrow funds at home or abroad only if they are mandated by the enterprises which collectively control the bank and deposit their funds with it. They are supposed to cover their costs by charging commissions, determined annually by the meeting of bank members, on the principle that it is no use charging high interest rates to

member-borrowers on a market basis because any profit from higher interest rates would in any case have to be returned to the borrower as a member of the bank.

In practice the ideological intention of reducing the economic and therefore political power of the banks has contributed to keeping the price of credit artificially low. This is reflected in the fact that although many Yugoslav enterprises complain bitterly about the high cost of credit the average cost last year was on 7.27 per cent while inflation was around 14 per cent. At the same time banks paid 7 per cent on deposits and 9 to 10 per cent for time deposits.

The consequence of cheap credit, however, is that self-managing enterprises have been encouraged to apply for credit both to bolster up their inadequate cash flows and finance investment projects of doubtful economic viability.

The banks have also come for criticism in their method of raising funds abroad. Until the Comecon banks, which a State banks enjoying a monopoly situation and having a creditworthiness of the entire State behind them, there has been cases in the past where Yugoslav banks have come to the market in an unorganised fashion and argued been obliged to pay high spreads than would otherwise be the case. Greater efforts are now being made, however, to co-ordinate and rationalise foreign borrowing and also take advantage of present market conditions to restructure part of the existing debt contracted when spreads in the market generally were significantly wider.

A top level delegation of Yugoslav bankers visited London in April to improve contacts with the City and size up possibilities of future borrowing and debt restructuring. It would be a complicated operation given the small patchwork nature of the bulk of Yugoslav past borrowing and foreign banks were unenthusiastic, say the least, about the prospect. Total foreign debt is \$1.8 billion and the average maturity around 5.7 years. Debt servicing is at a manageable per cent of total foreign exchange earnings and reserves are around \$3bn.

Yugoslavia will clearly be further borrowing to fund major projects like the Dow-I petrochemical complex, other industrial and infrastructure projects as well as reconstruction of earthquake damaged Montenegro.

Aleksandar Le  
Belgrade Correspondent

MARKET 179 GZ-AE

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# The jostling to call the tune on ITV 2

BY ARTHUR SANDLES

JE OF Britain's big five commercial television companies is week-ended private room... Mr. Whiteley's position is in itself interesting. Unlike all his predecessors he shows no signs of delegating broadcasting to a junior colleague. His interest in the subject is deep and his knowledge extensive. All the major decisions will be his.

General of the IBA, and a man whose enthusiasm for progress balance sometimes goes too far for the contractors, and Mr. William Whiteley, the Home Secretary.

Mr. Whiteley's position is in itself interesting. Unlike all his predecessors he shows no signs of delegating broadcasting to a junior colleague. His interest in the subject is deep and his knowledge extensive. All the major decisions will be his.

At the moment a quick feel of the broadcasting pulse seems to indicate that while the BBC might consider itself to have the ear of the Home Secretary, ITV is less confident of its position. The commercial contractors are worried that in an effort to ensure that there is some room on the new channel for people who are not themselves, contractors, the Government will give too much power to independents.

Thus, he who was paying the piper would not be calling the tune.

Although the Government has said that it intends placing the new television channel under the umbrella of the Independent Broadcasting Authority, has not been made clear at form the channel is going to take. The present ITV companies are already beginning to show signs of alarm that their parent victory in snatching the channel from the Labour-favoured Broadcasting Authority may not be as complete as it first, be assumed.

### Ultimate control

The award of TV 2 (a title which the IBA itself still calls "two") to the Independent Television Authority in itself is little more than say that the present TV companies will be its early stages, and that its revenue from then on will come from advertising. How it is to run, and who has ultimate control, is still very much the subject of argument. At the moment most of the talking is to be taking place between Brian Young, Director

The concern of the companies must have been part of the reason for the comments of Mr. Colin Shaw, director of the IBA's television division, a few days ago when he sought to quell some of the ITV doubts whether the authority was hitting hard on their behalf. Mr. Shaw made some "placatory noises towards the lobby which says that independent producers should be given more power on the fourth channel, he truly independent ideas, or commercially orientated production houses. Ways need to be found in which each can make an appropriate contribution to the new service, just as indeed, each now makes some contribution to the existing channels."

But he went on to pour very



Mr. Jeremy Isaacs (left), a possible programme controller for the new channel, and Sir Brian Young, Director General of the IBA.

cold water indeed on any thoughts that the IBA might countenance a system which gave "non-ITV" companies or individuals a major voice in the running of the new operation. Keeping the screen all right for many hours a week calls for a regular provision of programmes which in turn calls for resources and organisation which are hardly compatible with independence in the way in which that term has often been used recently.

"So the new channel, while it must welcome the contribution of the independent producers and ensure that they play their part in the scheduling of the service, will have need of the programme companies for what the Authority sees as a substantial contribution."

It would seem, therefore, that the IBA and its franchise-holding contractors are talking in broadly similar terms. But the next question that the companies want to see answered is about the degree to which they will actually have control over what goes out and when—even if most of that material is produced in their own studios. There is no doubt that the IBA, and the Government, want to see an ITV 2 which is complementary to ITV 1 in much the same way as the BBC channels work together. However both ITV and the IBA have said they do not want it to have the same mood as BBC 2.

According to Mr. Shaw, the ITV companies deserve "complementarity" (this word not mine) between the schedules of their present channel and any new one. He also believes that advertising should be in the hands of the same companies, since competition for advertising would inevitably mean competition between programmes and therefore the destruction of that complementarity, and with it of choice. This has lain at the heart of the IBA's proposals for a second channel since the beginning.

he a battle from which the BBC could scarcely stand apart.

Nonetheless, it is all very well to talk of a complementary system, and quite another thing to put it into practice. The vital issue in the setting up of ITV 2 is the question of its day-to-day control. There is a strong body of opinion which suggests that the present ITV organisation should have no more than a half-vote on the management board.

It is unlikely that this view will get very far with either the IBA or Government, but there is sympathy for the view that control should not rest with the "Big Five"—Thames, ATV, London Weekend, Granada and Yorkshire—who between them dominate the present ITV set-up. Much will depend on whether it is the IBA or Government which sets up the management board, and whether the Bill itself spells out the way in which it is to be constituted. Much will also depend on whether the new channel will have its own powerful programme controller with sufficient backing to do battle with the five majors if he feels there is a conflict of interest.

### Lively one

At the moment the most-hipped man for this task is Jeremy Isaacs, the television producer who for a long time held the key role in programming at Thames Television and then left to "do his own thing," a move which came not long after Mr. Bryan Cowgill joined Thames as managing director from the BBC. There is no question that if the job had the necessary powers attached, and Isaacs were to take it, the relationship between ITV 1 and ITV 2 would be a lively one.

the fourth channel as being on the air for 50 hours a week, and considers that the programmes it presents should be national, rather than regional. This, for a start, might present an interesting clash since there will be times of the day when regional companies will be putting out their own local programmes on ITV 1 in competition with national programmes on ITV 2, which might well have a higher budget.

This is but one aspect of the whole problem of relationships between a regional company and the new channel. If the company is to sell advertising but not directly control programmes, what happens when someone wishes to buy time and there is such time available both on ITV 1 and ITV 2? Which would the salesman offer? Is a local company to be charged a fee for the ITV 2 service according to the size of its audience, company profitability, or skill at selling time? What happens if ITV 2's schedules happen to be disrupting a programme which has long proved popular in a particular region?

In broad terms, the current IBA thinking is that the present ITV system should pay for the setting-up of the new network (companies bidding for the new contracts for ITV 1 will be required to answer questions and make proposals for ITV 2 as well). After that, revenue will be collected locally and the ITV service bought from its central distribution point. The scheduling committee would itself buy programmes from the open market but, as we have seen, would be required to do most of that buying from the present network companies.

One of the interesting aspects of all this is the role to be played in ITV 2 by Independent Television News. ITN is jointly

owned by the TV contractors but is kept firmly in place by them. Its feature programme-making capacity is considerable but its ability to enter that area is restricted by local programme controllers, who much prefer to give documentary work to their own companies than to ITN. The IBA admits that ITN has surplus capacity and says that the idea of a nightly news back-up programme on ITV 2 is only one idea and "by no means the only one and by no means the most imaginative."

### News area

With some programme documentary departments already feeling themselves to be under-exposed, it is hardly likely that there will be great universal enthusiasm for ITV taking a major role on ITV 2 outside of the traditional news area.

Above all, everyone expects the first few months of the new channel, whatever form is planned for it, to be a period of change and perhaps disorganisation. The memory of the first days of BBC 2 is still fresh. Of course, the IBA says such change is planned. "A television channel is not a fixed object; it is organic, changing shape, altering direction, according to those who contribute to it, according to the way it is financed, according to the expectations of the audiences which it serves."

Thus, although the IBA is to be the guiding force in Britain's fourth channel, there is a great deal of small print waiting to be written into the contract. And that is why many a lobbyist is waiting on the doorstep of Mr. William Whiteley and why pleasant dinners are being given in gourmet London restaurants.

### Paying for the top jobs

Mr. H. Jones, leader, "paying for the top jobs" (p. 6), contains some questionable clichés and ignominious statements, which degrade your own.

Politics of envy, is a servative clinging to which has been alternately postulated "free collective bargaining" standing on your own two feet.

"Egalitarian mediocrity" is unnecessary and cruel swipe the aspirations of those who go vainly for a fair crack of whip. Have you any sense to suggest that all those who lose financially on some MP's are able in the use of attracting their posts through the unaided and connected strength of their abilities? Are you suggesting that bricklayers are never le? Have you tried brick-

ling? Can you seriously justify your assertion concerning the growth shortage of doctors without the same time pointing out at the profession has delib-

ately restricted the supply? Robert Jones, Maitory Road, Havre, Sussex.

### Civil Service recruitment

From Mr. J. Baker White, Sir—In view of the Government's decision to halt, at any rate for the time being, recruitment for the Government and local authority services, and the inevitable outcry at this decision, the following official figures seem to be relevant. Percentage of UK employed labour force employed by—

	Local government authorities
1973	5.4
1974	5.5
1975	5.5
1976	5.6
1977	5.8
1978	12.1

The number of local government employees in England and Wales has risen from 1,532,000 in 1980 to 2,568,000 in 1978.

John Baker White, 100, Street End, Canterbury, Kent.

### Pig industry in decline

From the Chairman, J. Walsby (Farmers), Sir—In view of John Chermack's article of June 1 and on behalf of the nation's pig producers, not perhaps the least efficient body of people in the country, I would appreciate some indication from our new Minister of Agriculture on the Government's intentions regarding their future.

The last Government saw fit to allow the whole pig industry to be brought to its knees and enabled our competitors from overseas to make vast inroads into our unenviable market.

The various advantages that our competitors, from overseas, have, by way of monetary compensatory amounts and green pound subsidies, pale almost to insignificance when compared to the climate in which business and confidence can be expected to prosper.

### Letters to the Editor

Our meat processing industry is contracting at an alarming rate and the chances of investment in the industry must be virtually nil. What manner of man would contemplate investing money today in any labour intensive British industry? Have not the returns on investment been too little for too long in the industry as a whole to permit a buoyant and prosperous industry?

Help from the Government at some stage is inevitable. Either it will create a climate in which confidence is restored, help consumers long term by preventing the downfall of the big producer and processing industry or having sacrificed home production, it will have to protect the consumers. Let there be no misunderstanding. British consumers can expect the same sympathy from our foreign suppliers that we producers have experienced.

P. M. Wolsbane, Westriding Farm, Swanland, N. Ferrisby, E. Yorkshire.

### Oil, the dollar and profligacy

From Mr. D. Williams, Sir—Oil-consuming nations currently disapproved by the U.S. administration's \$3 subsidy to imports of crude oil distillates are the nations which six months previously participated in massive support operations for the U.S. Should we all contribute to finance American profligacy? Or should the currency operation not be put into reverse?

A multilaterally weaker U.S. would either reduce the costs of oil imports to all non-U.S. users or provoke a compensating rise in the U.S. price of oil. This would impact on the strong currency economies but would precipitate conservation where required—in the U.S.

David H. Williams, I. Gordon Arcruc, Netherlee, Glasgow.

### Gentle driving saves energy

From Mr. R. Albinson, Sir—I agree with the views of Mr. D. Griew (June 21, but would add that well over 40 years of motoring has convinced me that the most important factor is the way in which a car is driven. On average the owner driver who services his own car is far more likely to drive what the AA call "defensively" and avoid the kind of comparatively superficial damage that careless driving involves, and which is so expensive to repair.

Generally a driver will be kinder to his own machine—if all cars were owner-driven, on a mileage reimbursement basis for business use, we could probably go half way to making good the present 10 per cent petrol deficiency. Gentle, not necessarily slow, driving is less energy-consuming.

Roy Albinson, Courtham, Mayfield Lane, Wadhurst, Sussex.

### Taking the strain

From Mr. R. Foster, Sir—Depending upon rolling stock used, a diesel train does between one and five miles to the gallon, and has a seating capacity of between approximately 100 and 800. An average car on the other hand covers about 30 miles to the gallon, has a capacity of five and an occupancy of under two. In these circumstances it is a chronic state of affairs that the Government does not provide sufficient

fuel to allow the railways to run a normal service.

British Rail on the other hand is making the most of the situation by announcing that some diesel trains will be cancelled and that there will be overcrowding on others. This will strengthen its case for further electrification. By comparison with other European railway systems, British Rail is hopelessly under-electrified and further electrification is highly desirable. It seems a shame that passengers, who are to suffer overcrowding, and, as appears likely, also higher fares, are the puppets in a British Rail against Government struggle.

Robert H. Foster, 3 High Street, Shipton, Yorks.

### Letters to the Editor (continued)

### Inflation and pensions

From Mrs. H. Derrick, Sir—Mr. Kendall's humanitarian approach (June 4) is to be applauded when he says that it is responsible for the purchasing power of the pensions of public servants to be maintained "to avoid pensioners slowly falling into hardship as the ravages of inflation." It is to be hoped his compassion extends to production managers, engineers, secretaries, etc., in the private sector for they, too, are but human and have to eat; moreover they spend their lives producing the wealth to support the public sector.

Pensioners in the private sector are already "falling into hardship." (A pension of £500 a year in 1971 is now worth £175—likewise £5,000, representing luxury in 1971, is now worth £1,750.) Why can they not be compensated from the same public purse? This would be very easy to do if inflation were taken into account as an allowance against income tax and paid as a rebate if necessary.

Mrs. H. M. Derrick, The Church, Roundcote, Stroud, Glos.

### Works of art and tax

From Mr. G. Levy, Sir—I congratulate Mr. Hugh Leggat (May 31) and Mr. Denis Mahon (June 4) for exposing so clearly the muddled thinking of the Treasury and the bankruptcy of the former Government with regard to their foolish policy of attempting to do away with the long-established custom of accepting works of art in lieu of tax.

The fact is that according to last year's figures the Exchequer would only be refraining from raising some £2m. from the sale of heritage works of art, the value of which to our country cannot be reckoned in purely financial terms.

It is indeed a shocking indictment of the Treasury that any official should ever have opposed so civilised an idea and it would be culpable of heart were not now to occur in indeed he seem to occur in accordance with the enlightened lead given by Mr. Norman St. John Stevas, the new Minister for the Arts.

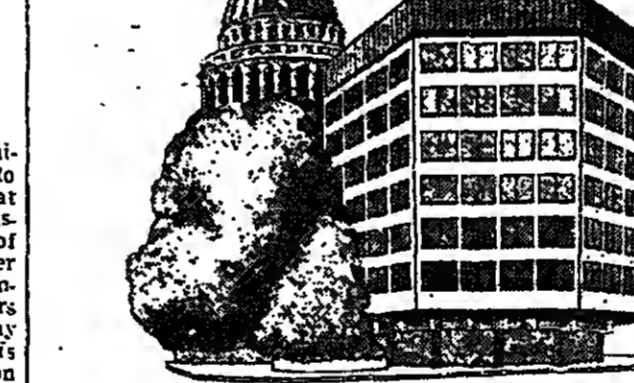
George J. Levy, 40 George J. Levy, 118 Mount Street, W.I.

### Today's Events

GENERAL U.K.: European Parliament direct election results. Mr. Len Murray, general secretary, Trades Union Congress, at Institute of Practitioners in Advertising meeting, Selfridge Hotel, WC1, 1 p.m. One-day strike by design engineers at B.L. Cars. Construction unions and employers meet again after decision by three of the industry's four unions to reject pay offer. Civil Service union leaders meet Sir John Herbecq, Second Permanent Secretary in the Civil Service Department, to discuss proposed staff cuts. Sir Kenneth Cork, Lord Mayor of London, attends International Monetary Conference dinner, Mansion House, 7.30 p.m. Prince Charles, as president of the Friends of Covent Garden, attends council meeting of Royal Opera House, Covent Garden, 3.45 p.m.

Overseas: European Central Bankers annual meeting, Basle. Second day of visit by Indian Prime Minister Morarji Das to Moscow. OFFICIAL STATISTICS Department of Trade—provisional retail sales figures for May. Department of Industry—provisional wholesale price index numbers for May. Treasury—Central Government transactions (including borrow-

ing requirement) during May. PARLIAMENT BUSINESS House of Commons resumes after recess; Government statement on fiscal crisis by Mr. David Howell, Energy Secretary. COMPANY RESULTS Final dividends: Ariel Industries, Associated British Foods, Caffyns, Dominion and General Trust, Dundonian, Metal Box, Interim dividends: Arthur Lee, U.S. and General Trust. COMPANY MEETINGS See Week's Financial Diary on Page 20.



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# Anglo-Indonesian lower but outlook encouraging

PRE-TAX profits of Anglo-Indonesian Corporation, tea and rubber concern, fell from a record £1.31m to £943,555 for 1978.

Mr. Michael Nibblingale, chairman, says the fall is attributable to reduced tea prices; hailstorms which devastated the group's tea in Kenya, and to the 50 per cent devaluation of the Indonesian rupiah in November of last year.

He adds, however, that crops are satisfactory for the current year; tea prices have now stabilised and rubber prices have improved.

"Prospects for our business in the UK and Sri Lanka look encouraging for 1979," he states. After the year's tax of £304,577, against £378,295, earnings are shown as 12.51p per 25p share compared with 15.52p. The dividend is increased from 2.75p net to 3.025p, payable on August 30.

	1978	1977
Group Profit	478,475	816,709
Group Share		
Assoc. Company's Profit	465,080	495,400
Profit before tax	943,555	1,314,109
Taxation	304,577	578,295
Profit after tax	638,978	735,814
Minority interests	102,891	103,257
Attributable	536,087	632,557
Dividend	158,285	152,855
Retained	377,802	500,702

## Charles Hill confident of recovery

AFTER REPORTING a turnaround from £197,335 profit to a pre-tax loss of £140,358 for 1978, the directors of Charles Hill of Bristol are confident that the group will return to profitable trading in the near future.

Mr. Richard Hill, the chairman, says in his annual statement that resources have been sufficient to cope with problems to date and the group has adequate working capital available. However, it is considering selling some of the land bought for development and which is surplus to requirements.

As already known, a net final dividend of 2p is to be paid for 1978, which compares with a 7.26p total in the previous year. A statement of source and application of funds shows net liquid funds were down £355,000 in 1978, against an £248,000 increase a year earlier.

Meetings, Bristol, June 29, 11 am.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below so based mainly on last year's timetable.

TODAY	
Interim—Hamley, Sidlaw Industries, Fisons—Arel Industries, Associated British Foods, Calfax, Metal Box, Property and Reversionary Investment.	FUTURE DATES
Interim—	
Berisforda	July 17
Plesio Casors and Wheels	Jun 20
Greenfield Leisure	Jun 25
Hardys and Hansons	Jun 27
Reccord Ridgway	Jun 27
Final—	
Alpine Soft Drinks	Jun 14
Elswick-Hopper	Jun 14
Genes Group	Jun 15
International Timber	Jun 15
M. Escalle	Jun 15
Northern Securities Trust	Jun 20
Radiant Metal Finishing	Aug 10
West Bromwich Spring	Jun 14

## Expansion plans at Lesney

The range of Lesney Products and Co. is now stronger than ever and production resources have never been better, Mr. P. M. Tapscott, chairman, says in his annual statement.

The acquisition of a 70,000 sq. ft. factory at Harold Hill to increase UK output, plans for worldwide sales of the A.M.T. range of truck and car kits, and the benefit of heavy investment are among ingredients for a much better profit performance this year.

"There is thus much in the company's favour which should result in a better trading year," the chairman says.

In 1978/79, profits of the toy and industrial diecasting group fell from £9.51m to £5.12m. The chairman says that, internationally, there was a significant under-recovery of overheads. UK output was hit by the transport strike and bad weather.

Costs were over budget in North America, while the weakness of the U.S. and Canadian dollar also had an adverse effect. The Japanese company faced stiff competition and traded at a loss, and in Europe profit objectives were not met in every case.

The accounts show borrowings of £23.6m compared with the limit of £27.2m. The group proposes to increase the limit to £39.6m. This increased power is for trade beyond 1979/80.

Meeting, Tower Hotel, E. June 23 at noon.

## Favourable trend at Siemssen

DESPITE disruptions caused by the road haulage strike last January, Siemssen Hunter, tobacco and publishing group, as a whole has started the current year well and there are good indications that the final outcome for 1979 will be satisfactory, Mr. Roy Siemssen, chairman, tells members.

As reported on April 25, taxable profits for 1978 advanced from £614,000 to a record £1.12m on turnover virtually doubled at £28.3m, against £13.9m.

Hunters and Frankau, the cigar importing subsidiary, had an excellent year with an overall increase in turnover of 20 per cent, the chairman states.

Seymour Press, which was acquired at the beginning of 1978, strengthened its position as the leading independent magazine and periodical distributor in the UK. And an encouraging improvement in the sales and profits of Autobooks was seen towards the end of 1978. A return to the previous level of profitability is confidently predicted, says Mr. Siemssen.

The EP Group subsidiary, although having a disappointing year in its book division, saw continued expansion in the area of sponsored materials and microfilm production.

## Satisfactory year seen by Owen Owen

While this year's first-half results of Owen Owen might not be those of last year, the directors were confident that the company would produce another satisfactory performance over the full 12 months, said Mr. J. A. E. Norman, the chairman, at the annual meeting.

UK results for the first quarter in both Owen Owen (Stores) and Plumb Contractors were in line with the directors' projection and comparable with the same period of 1978, he reported.

In Canada, sales to date had been slower than was hoped, while results for the first six months would also be adversely affected by inclusion of the loss-making spring months of the new Kitchen Store opened last August.



Garry Weston, chairman of food manufacturing and retailing group Associated British Foods, which is expected to report its full-year figures today.

## Reshape at Wm. Pickles promises sharp upturn

FOLLOWING the present reorganisation of the group, 1980 is expected to herald a vast improvement in the fortunes of William Pickles and Co., says Mr. Denis Greensmith, the chairman.

Outlining the main points of the reshaping programme for the clothing and soft furnishings manufacturer, Mr. Greensmith says that he cannot promise a substantial increase in profit in the current year.

In 1978 taxable profit slumped from £0.32m to £0.42m as the company faced a home textiles market where import penetration had reached 72 per cent before implementation of the new multi-fibre agreement.

Under the reorganisation many dormant entities within the group will be wound up, while the operating units will be grouped into three divisions which will be autonomous profit centres.

More than £0.5m is being spent on modernising factories and consultants have been called in to advise on factory and warehouse productivity.

A new financial executive has been recruited from outside the group to design and install an appropriate system of management accountability and shareholders are to be asked to approve the appointment of a single firm of auditors in place of the existing seven firms.

In addition a change of name to the Pickles Group is proposed. All the moves have been introduced to counter the eight principal reasons that the management has identified for the company's lack of success, and to generate a modern image for it.

As reported May 30 the net dividend was cut to 0.4p (0.688p).

## BIDS AND DEALS

**GULLIVER FOODS/MORGAN EDWARDS**  
Aronnides, a wholly owned subsidiary of Gulliver Foods, has acquired 125,000 ordinary shares in Morgan Edwards by exercising part of an option on 200,000 shares. The option to purchase was granted by Mr. E. K. Edwards and Mrs. J. C. Bolton. The remaining 75,000, which may be bought by Avonilles any time up to March 31, 1981, would bring Gulliver's interest in Morgan Edwards up to 29.91 per cent.

**CCP/CHARTERHALL**  
Members of CCP North Sea Associates are to be asked to approve a scheme of arrangement under which Charterhall's 40 per cent interest in the company would be transferred to a

# Sun Alliance Linked Life funds achieve substantial growth

BY ERIC SHORT

SUBSTANTIAL growth in funds under management during the first 14 months of operation, is reported by Sun Alliance Linked Life Assurance, the linked life subsidiary of the Sun Alliance group. The company was launched in November, 1977 and by the end of 1978 the total value of funds had reached £6.5m.

The most popular fund during this period was the property fund, valued at £2.3m at the end of 1978 with the offer price appreciating by 22.5 per cent.

The portfolio was split as to: 41 per cent in shops, 29 per cent in offices, and 30 per cent in industrial holdings.

The international fund, which invests in the overseas equity market, had a varied performance over the period, the offer price rising overall by 8.5 per cent by the end of 1978. The fund had a value of £1.9m of which nearly half was in the U.S., with the remainder spread in the European and Far Eastern markets.

A 33 per cent jump in the offer price of the equity fund was reported for 1978, compared with a rise of only 6.3 per cent in the F.T. Actuaries All Share Index. The fund, valued at £1m, is invested mainly in the smaller sized companies with above-average growth potential.

The fixed interest fund had a value of £800,000 and showed an 11.3 per cent advance in unit price. The deposit fund, which is used as a temporary holding for liquid funds, had a value of £900,000.

The managed fund which invests in a mixture of some or all of the other five funds, showed a 17 per cent improvement in unit price and had reached £2.7m at the end of 1978. Investment in property accounted for 30 per cent of the fund while the equity and international fund took a further 25 per cent and 20 per cent respectively.

Mixed interest accounted for 15 per cent of the holdings. The company initially marketed a single premium contract—the Unit Investment Portfolio—which has proved highly successful with investors.

This has now been followed by the launch of a regular savings contract known as the Sun Alliance Investment Plan.

**Bristol & West improves linked scheme**  
Bristol and West Building Society has improved terms on its capital Extra Growth Bonds, the life assurance linked scheme which it operates in conjunction with the Equitable Life Assurance Society.

Under the new contract, the proportion of each premium invested in the building society is now the same for all entry ages, instead of lowering from age 51 onwards. The life is reduced to 7½ times the annual premium for the entry ages up to aged 55, instead of being ten times the annual premium, with even lower amounts for higher ages.

This enables a higher proportion of each premium to be invested in the building society. The society has also improved its bonus addition paid on withdrawal. This will apply at a time after four years instead being paid only at the end of 10 years.

The net result of the changes is to considerably improve the yields on the bond especially at the older ages. For example, the net return after four years to an investor aged 30 paying basic rate tax is lifted from 12.49 per cent to 13.49 per cent.

Extra Growth Bonds were launched just over 10 years ago and were the first of their type in the building society investment with life assurance cover. Such bonds offer very high yields over short terms and are extremely useful in school planning.

**Coates Bros.**  
Trading during the first few months of the current year, Coates Brothers showed the turnover both at home and abroad were running ahead of the previous year, Sir Richard Meyjes, chairman, told members at the AGM.

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## MINING NEWS

**Grootvlei boosts payout**  
THE IMPACT of sharply rising gold prices on the fortunes of the marginal grade gold mines is illustrated by the Union Corporation group's Grootvlei. The South African short-life mine's interim dividend has been boosted to 36 cents (20.6p) from only 16 cents a year ago, the total for 1978 being 88 cents.

But Grootvlei states that as underground operations continue to decline, their currently high contribution to the group will reduce and cease entirely by the end of the year. The present surge in the gold price is not expected to protract unduly the planned run-down of operations.

Once they cease, future dividends will depend on income from milling low grade rock dump material, clean-up operations and the disposal of assets. In London yesterday, the shares rallied from 187p to close 10p up on the day at a year's high of 192p.

Another good payment announced is an interim of 40 cents from Marivele, a mine which is near the end of its life. For 1978 there was an interim of 32 cents plus a capital repayment of 25 cents and a final dividend of 38 cents. Marivele

shares yesterday rebounded from an initial fall to 130p and closed unchanged on balance a 141p.

**JAPANESE SIGN AUSTRALIAN COAL CONTRACT**  
Japan's semi-governmental Electric Power Development Company says it has signed a contract to purchase 5m tonnes of steam coal from Australia beginning in 1981.

A spokesman said the company will buy 200,000 tonnes in 1981 and 500,000 tonnes in each of the following nine years under the contract with Warkworth Coal, of Melbourne.

The price is about \$30 per tonne including cost, insurance and freight.

The coal will fuel three power plants in Matsushima in the nation's southernmost main island of Kyushu, which is to go into operation in 1981, and a 700,000 kilowatt plant in Takahara in western Japan expected to start operation in 1982.

### FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 2-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 22.6.79.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	11½	11½	11½	11½	12	12½	12½	12½

Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP 101-925 7822, Ext. 367. Cheques payable to "Bank of England, a/c FFI." FFI is the holding company for ICFC and FCI.

ALL OF THESE BONDS HAVING BEEN SOLD, THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY.

JUNE, 1979

# ITT Antilles N.V.

(Incorporated in the Netherlands Antilles)

## U.S. \$75,000,000

### 9½% Guaranteed Bonds due 1989

Guaranteed as to principal, premium (if any) and interest by

# International Standard Electric Corporation

(Incorporated in the State of Delaware, U.S.A.)

Swiss Bank Corporation (Luxembourg) Limited  
Algemene Bank Nederland N.V.  
Banque Bruxelles Lambert S.A.  
Banque de Paris et des Pays-Bas  
Deutsche Bank Aktiengesellschaft  
European Banking Company Limited  
Kuhn Loeb Lehman Brothers International  
Lazard Frères & Co.

Amsterdam-Rotterdam Bank N.V.  
Banque Nationale de Paris  
Caisse des Dépôts et Consignations  
Commerzbank Aktiengesellschaft  
Crédit Lyonnais  
Credit Suisse First Boston Limited  
Dresdner Bank Aktiengesellschaft  
Kredietbank S.A. Luxembourgeoise

Orion Bank Limited  
Skandinaviska Enskilda Banken  
Société Générale de Banque S.A.  
Société Générale  
S. G. Warburg & Co. Ltd.  
Westdeutsche Landesbank Girozentrale  
Wood Gundy Limited

## OFFER TO PURCHASE

### 5,000,000 CLASS A ORDINARY SHARES OF BRASCAN LIMITED AT \$28.00 (CANADIAN) PER SHARE BY EDPER EQUITIES LIMITED

Edper Equities Limited is offering through the facilities of the Toronto, Montreal and Vancouver stock exchanges to acquire up to 5,000,000 Class A Ordinary Shares of Brascan Limited at a price of \$28.00 (Canadian) per share.

Shareholders are advised that the purchase will take place before 9.30 am on June 14, 1979. Orders to sell shares pursuant to this Offer must be placed prior to that time.

The Offer is not conditional on any minimum number of shares being deposited under the Offer. If more than 5,000,000 Class A Ordinary Shares are deposited, then the shares will be taken up on a pro-rata basis.

We recommend that the Offer be accepted by Brascan shareholders.

Should you require additional information please contact your investment dealer or broker.

Greenshields will act as agent for Edper Equities and as such will be paid a commission.

## GREENSHIELDS INCORPORATED

June 1979

## FT Share Information

The following securities have been added to the Share Information Service appearing in the Financial Times:  
Abbott Laboratories (Americans)  
Asbury and Madeley (Industrials)

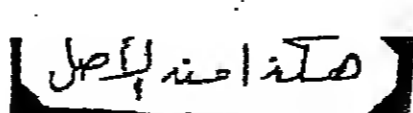
### SIMCO MONEY FUNDS

Satura Investment Management Co. Ltd.  
66 CANAL STREET, SINGAPORE 64E  
Telephone: 61-361428

Rates paid to W/e 10th June 1979

Call	7.45
1 m	8.25
3 m	10.45
6 m	11.57
12 m	11.88
18 m	10.728
24 m	11.039
30 m	10.949

**WORLDWIDE FUND LIMITED**  
A commodity futures trading fund  
Net Asset Value per \$1 share as at 31st May, 1979, \$12.48.



COMPANIES AND MARKETS INTNL. COMPANIES and FINANCE PENDING DIVIDENDS RECENT ISSUES

Sime Darby in office deal with Malaysian province

BY WONG SULONG IN KUALA LUMPUR

SIME DARBY Holdings and the Malaysian state of Sabah signed a sale and lease agreement under which the state government will buy 8.3m ringgit (US\$3.8m) of land in Kuala Lumpur...

subsidary offices, while the remainder of the space would be leased to others. The sale and leaseback agreement was arranged by Aseambankers the merchant bank which raised the 400m ringgit loan facility for Sime to mount its unsuccessful bid for Guthrie Corporation earlier this year.

cars and a heliport on its roof. Construction will start next month and the building should be ready early in 1983. He said the State Government was investing in the project because it was a sound investment with a payback period of 10 years.

LTV unit to close some steel operations

PITTSBURGH — Jones & Laughlin Steel Corporation has signed a consent decree that it must shut down certain operations at its Allegheny works near Pittsburgh and also make improvements to other operations...

The company, a unit of LTV Corporation confirmed that it had signed the decree, but said it had not determined the exact cost of complying with it. The company indicated, however, that the costs had been budgeted for in a previously announced \$140m plan to bring the plant into compliance with air pollution standards...

Japanese set up glass venture

BY GEORGIE LEE IN SINGAPORE

LEADING Japanese glass and glass mould manufacturers, the Toyo group, have joined a joint venture to manufacture glass forming moulds in Singapore.

amounts to \$55m (\$U.S. 23m). But this will be increased to \$57m when the company begins manufacturing machinery and equipment. The joint venture, known as Glass Machinery Singapore, is expected to start production early next year and at a later stage also manufacture machinery and equipment for the glass industry.

businessman, Mr. Sui Kwok Chol (15 per cent). The new plant will have an annual production capacity of 324 sets of glass container moulds, 132 sets of glass tableware moulds and 132 units of machinery and equipment when fully operational.

French bank suffers group profits slide

Our Financial Staff

EDIT LYONNAIS suffered a sharp drop in its consolidated profits last year to 350m (\$79m) from 454m. This 23 per cent fall follows one of 24 per cent for 23m reported earlier in the bank itself.

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Car groups sued in U.S.

WASHINGTON — Members of the Custom Automotive Sound Association (CASA) have filed suit against Toyota Motor and Volkswagen of America requesting those companies to stop offering radios as standard equipment in their cars.

General Motors last month requiring the group to make radios optional in its cars, excluding the Chevette and all Cadillac lines.

Kaiser plant sale ordered

WASHINGTON — The Federal Trade Commission has ordered Kaiser Aluminum and Chemical Corporation to divest two plants that make basic refractories for industry. The FTC had charged that since Kaiser was the second largest maker of refractories, the acquisition violated anti-trust laws.

CURRENCIES, MONEY and GOLD

Further strains on EMS

BY COLIN MILLHAM

London ebullient to centre the European Monetary Unit in the foreign exchange market last week. The two west members, the Danish krone and the Belgian franc required their support as they remained at their lowest level since the introduction of the D-mark.

rates were again higher, following the rise in one, two and three-month Treasury certificates rates, and an increase in the four-month bond fund rate. This did not bode a further rise in the central bank discount rate however, which was raised by 2 per cent to 8 per cent last month, with increases on May 2 and May 31.

During the last week rumours have also grown about a possible revaluation of the Italian lira, which remains at the top of the EMS despite the strength of the D-mark. It is probable that the Italian authorities will maintain a wait and see attitude in the present circumstances, since even if the lira has entered the EMS at too high a level the fortunes of the Belgian franc and Danish krone are unlikely to encourage the Bank of Italy to leave the lira exposed to a similar fate if this can be avoided.

GOLD

Gold Bullion (fine ounce) Close \$279.1280 \$278.1277; Opening \$279.1280 \$278.1277; Morning \$279.1280 \$278.1277; Afternoon \$279.1280 \$278.1277; Fixing \$279.1280 \$278.1277; Bid \$279.1280 \$278.1277; Offer \$279.1280 \$278.1277.

CURRENCY RATES

Table with columns for Currency, Bank, and Rate. Includes entries for Sterling, Deutsche Mark, Japanese Yen, etc.

THE DOLLAR SPOT AND FORWARD

Table with columns for Currency, Spot, and Forward rates. Includes entries for Sterling, Deutsche Mark, Japanese Yen, etc.

OTHER MARKETS

Table with columns for Market, Price, and Change. Includes entries for Argentina Peso, Australia Dollar, Brazil Cruzeiro, etc.

THE POUND SPOT AND FORWARD

Table with columns for Currency, Spot, and Forward rates. Includes entries for Sterling, Deutsche Mark, Japanese Yen, etc.

CHANGE CROSS RATES

Table with columns for Currency, Rate, and Change. Includes entries for Sterling, Deutsche Mark, Japanese Yen, etc.

ONDON MONEY RATES

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

MONEY RATES

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

NEW YORK

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

FRANCE

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

GERMANY

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

JAPAN

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

ITALY

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

FINLAND

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

NETHERLANDS

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

SPAIN

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

SWITZERLAND

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

FINLAND

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

NETHERLANDS

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

SPAIN

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

SWITZERLAND

Table with columns for Term, Rate, and Change. Includes entries for 3 months, 6 months, 12 months, etc.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming Board meetings (indicated thus) have been officially published.

Table with columns for Company Name, Date, and Dividend Amount. Includes entries for Alexander, Allen, Allied, etc.

RECENT ISSUES

Table with columns for Issue Name, Price, and Yield. Includes entries for 60, 115, 100, etc.

FIXED INTEREST STOCKS

Table with columns for Issue Name, Price, and Yield. Includes entries for 100, 100, 100, etc.

"RIGHTS" OFFERS

Table with columns for Issue Name, Price, and Yield. Includes entries for 25, 25, 25, etc.

BASE LENDING RATES

Table with columns for Bank Name and Lending Rate. Includes entries for A.B.N. Bank, Allied Irish Bank, etc.

Renunciation date usually last day of dealing trace of stamp duty. Figures based on prospectus or other information. Assumed dividend and yield. Forecast dividend based on previous year's earnings. Forecast dividend based on prospectus or other information. Assumed dividend and yield. Forecast dividend based on previous year's earnings.

ALLEN & ROSS INVESTMENT MANAGEMENT LTD. 45 Cornhill, London EC3V 3PB. Tel: 01-623 6314. Index Guide as at June 7, 1979. Capital Fixed Interest Portfolio 114.80. Income Fixed Interest Portfolio 105.00.

INSURANCE BASE RATES. Property Growth 11.1%. Vanbrugh Guaranteed 10.87%. Address shown under Insurance and Property Bond Table.

I.G. Index Limited 01-251 2466. Jan./March Rubber 72.85-73.55. 29 Lamont Road, London, SW10 0HS. 1. Tax-free trading on commodity futures. 2. The commodity futures market for the small investor.

CORAL INDEX: Close 300-303

Occidental International Finance N.V. Kuwaiti Dinars 7,000,000. 8 1/2 per cent Guaranteed Bonds due 1991 (redeemable at the option of the holders on May 15, 1987). Unconditionally Guaranteed by Occidental Petroleum Corporation. Kuwait Investment Company, Algemene Bank Nederland N.V. (Bahrain Branch), B.A.I.L. (Middle East) Inc., Banque de Paris et des Pays-Bas (Kuwait Offshore Branch), Biyth Eastman Dillon & Co. International Limited, Swiss Bank Corporation (Bahrain Branch).

APPPOINTMENTS INSURANCE

Spillers' food ingredients group chief executive

Dr. John G. Chadwick has become managing director of the food ingredients group of SPILLERS in place of Mr. Maurice Moriarty...



DR. JOHN CHADWICK

Mr. J. P. Frayse will be relinquishing his appointments in the GUINNESS PEAT GROUP and GUINNESS SAHOY AND CO. on the expiry of his service agreement on July 31...

Earl Jellicoe, chairman of Tate and Lyle, is to become president of the LONDON CHAMBER OF COMMERCE AND INDUSTRY. He will succeed Sir Peter Tennant...

Mr. A. M. Rowbotham has been appointed chairman and Mr. G. W. Dunnington, vice chairman, of B&LAW RAND.

Mr. John Forsyth is to become group personnel director from July 1 of the Packaging and Paper Products Group unit of the BRITISH PRINTING CORPORATION.

Mr. J. P. Bond has been appointed in the Board of HAWNER SIDDELEY POWER TRANSFORMERS as marketing director. He will succeed Mr. G. E. Harper...

Mr. Derek Crowther has become chairman of the DIRECTORS SMALL INDUSTRIES ASSOCIATION. He will lead the voluntary committee which advises the full-time area officer of the Council for Small Industries in Rural Areas...

Mr. M. J. N. vanham is to become head of management services at the Guildhall office of the BRITISH INSURANCE COMPANY from July 1. He will succeed Mr. J. S. Rawlings...

Earl Jellicoe, chairman of TATE AND LYLE, is to become President of the London Chamber of Commerce and Industry. He will succeed Sir Peter Tennant at the chamber's annual meeting at the Guildhall next Friday.

Occupancy: vital home risk question

IN THE underwriting assessment risk for the provision of commercial crime loss cover, occupancy and occupancy have long been fundamental factors for consideration...

The difference between town and country is highlighted in a booklet issued by Phoenix Assurance to its domestic policyholders. It explains that last year one in 11 homes was burgled in London...

Insurance Association published its assessment of member companies' 1978 crime loss payment. Its figures show that thefts involving more than £100,000 a day, losses in 1978 amounted to £37.8m...

Disquieting for insurers was the continuing real increase in losses sustained from commercial and industrial premises. Payments in inflated terms have increased by well over 100 per cent in the three years 1976 to 1978...

increased by well over 100 per cent in the three years 1976 to 1978, so the real increase in commercial crime losses in this period must be about 50 per cent. This worsening climate ought to prompt a further tightening of security requirements by insurers providing commercial crime loss cover...

Consumers Association has said in evidence to the Law Commission on the much debated reform of the laws concerning non-disclosure "It is fairly obvious that good locks on doors and windows reduce the risk of burglary, but few people realise that the risk is increased if a man's wife, who used to be at home at night, starts going out at night..."

TEL AVIV Prices Change June 10 on the Tel Aviv Stock Exchange. Banking, Insurance and Finance. Bank Leumi Ltd. 352 +1.0, Bank Hapoalim Ltd. 470 +1.0, Bank Leumi Invest. 283 +1.0, Bank Leumi Ind. 283 +1.0, Bank Leumi Com. 283 +1.0, Bank Leumi Ind. 283 +1.0, Bank Leumi Com. 283 +1.0, Bank Leumi Ind. 283 +1.0, Bank Leumi Com. 283 +1.0...

WORLD STOCK MARKETS

Table of World Stock Markets including New York, Toronto, Montreal, and Johannesburg. Columns show dates (June 6-11), high/low prices, and percentage changes. Includes a section for 'FRIDAY'S ACTIVE STOCKS' with details on various international shares.

EUROPE

Table of European Stock Markets including Amsterdam, Brussels/Luxembourg, Vienna, Copenhagen, Stockholm, and London. Columns show dates, price changes, and percentage movements for various regional indices and shares.

WALL STREET

Table of Wall Street stock prices for June 8, 1979. Columns include High, Low, Stock, and June 8 price. Lists various major US equities such as IBM, General Electric, and Ford.

Table of Wall Street stock prices for June 8, 1979 (continued). Columns include High, Low, Stock, and June 8 price. Lists a wide range of US equities including pharmaceuticals, technology, and industrial firms.

CANADA

Table of Canadian Stock Markets for June 8, 1979. Columns show High, Low, Stock, and June 8 price for various Canadian equities.

MILAN

Table of Milan Stock Market for June 8, 1979. Columns show High, Low, Stock, and June 8 price for Italian equities.

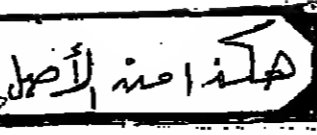
OSLO

Table of Oslo Stock Market for June 8, 1979. Columns show High, Low, Stock, and June 8 price for Norwegian equities.

PARIS

Table of Paris Stock Market for June 8, 1979. Columns show High, Low, Stock, and June 8 price for French equities.

NOTES: Overseas prices exclude \$ premium. Belgian dividends are after withholding tax. \* DM 50 denon. unless otherwise stated. \* Pts 500 denon. unless otherwise stated. \* Yen 100 denon. unless otherwise stated. \* Swiss francs are in Swiss francs. \* Dollar prices are in US dollars. \* Pound prices are in British pounds. \* Marks prices are in German marks. \* Franc prices are in French francs. \* Lira prices are in Italian lire. \* Escudo prices are in Portuguese escudos. \* Rand prices are in South African rand. \* Dollar prices are in US dollars. \* Pound prices are in British pounds. \* Marks prices are in German marks. \* Franc prices are in French francs. \* Lira prices are in Italian lire. \* Escudo prices are in Portuguese escudos. \* Rand prices are in South African rand.



Companies and Markets

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

BY FRANCIS GHILES AND JOHN EVANS

The bull market puts on weight

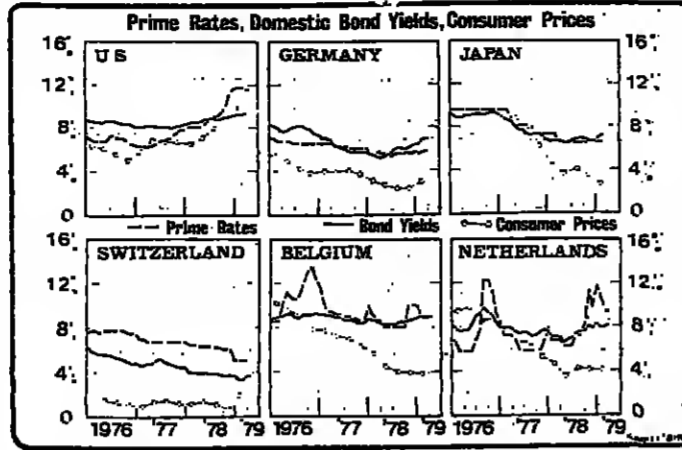
Eurodollar bond market's best rally since last summer moved into its second week, reinforcing the view among dealers that a bull market in dollars is emerging.

As a result of the tighter monetary policies being pursued by the hard-currency countries, the dollar market now represents the last pocket of excess international liquidity which can be readily tapped by borrowers.

Kidder Peabody Advisory Services echoes the same theme. "Few borrowers will be able to resist the temptation to tap the market while the going is good."

Acceptance Corporation is offering a 9 1/2 per cent coupon at par. National Westminster has scheduled \$100m in the form of 15-year floating rate notes.

There are also signs that Swiss, French and Belgian investors have been buying DM paper, both in the foreign and domestic sectors of the DM market.



EUROBOND COMMISSIONS

EIB joins the small investor debate

POWERFUL voice which has led the hotly contested debate over commission levels in the Eurobond market, only a few days after dust has settled on the subject of the annual meeting of the Association of International Bond Dealers in London.

As one of the most regular and widely respected borrowers in the bond markets, EIB's tactics could well set the pace for other issuers in coming months and will undoubtedly attract wide attention.

The argument that he and others have raised is that the domination of the Eurobond by institutional investors, and the "sweeteners" they are offered by bond management groups.

M. George concedes that a restructuring of Eurobond commissions would not necessarily lead to greater savings.

For instance, some banks say that a borrower, by offering a large front-end commission package which is shared among institutions, is effectively reducing the coupon for the borrower.

FT INTERNATIONAL BOND SERVICE

Table with columns for DOLLAR BONDS, YEN STRAIGHTS, OTHER STRAIGHTS, FLOATING RATE NOTES, CONVERTIBLE BONDS, and JISS FRANC BONDS. Includes columns for Issued, Bid, Offer, and Yield.

CURRENT EUROBOOND ISSUES

Table listing Eurobond issues with columns for Borrowers, Amount, Maturity, Av life years, Coupon %, Price, Lead manager, and Offer yield %.

U.S. BONDS BY STEWART FLEMING

An underlying caution

FOR THE fourth consecutive week bond prices in New York rose strongly against a background of further encouraging news on the economic outlook.

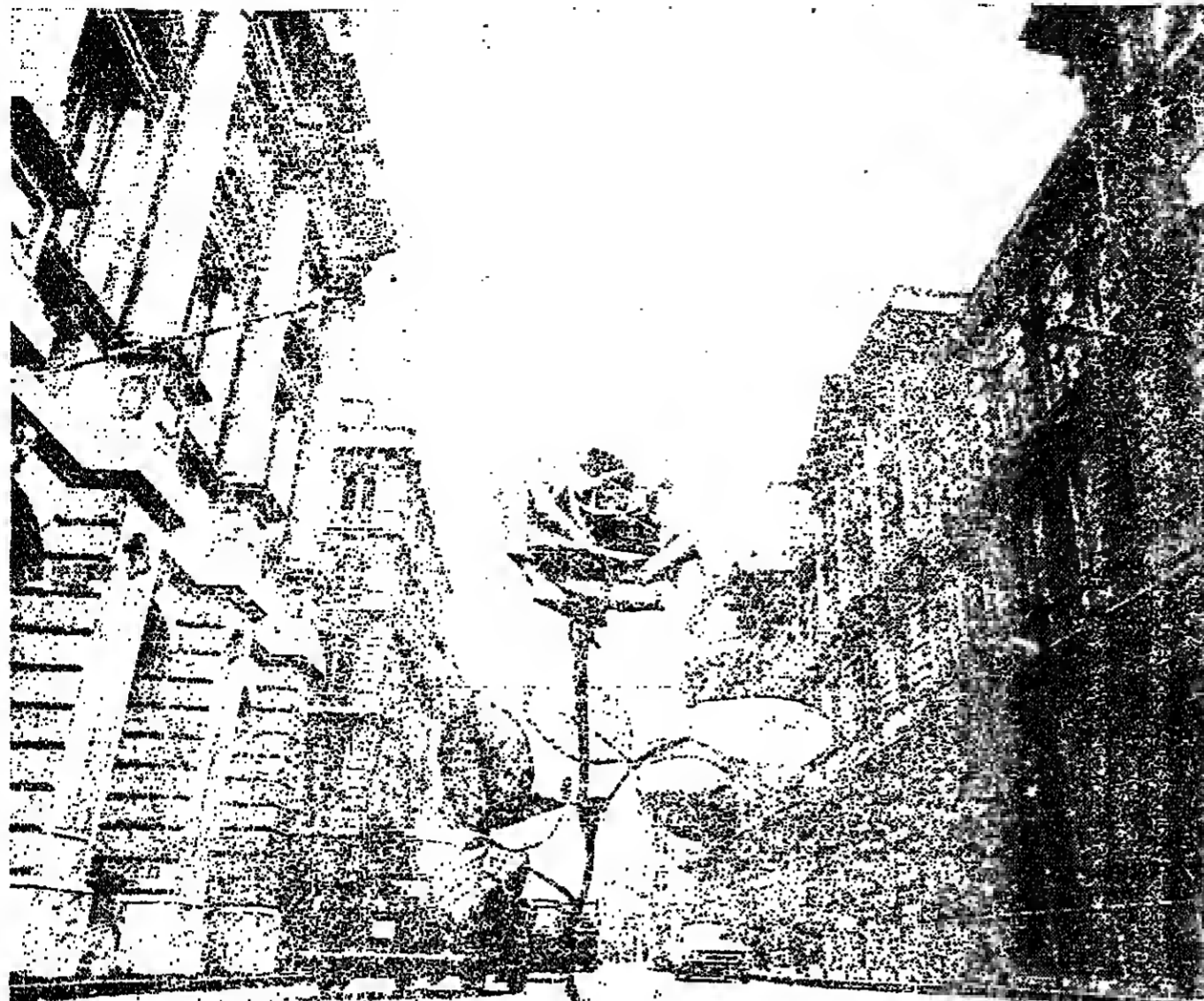
Another factor which has to be taken into account is the continued strength of growth demands and the lack of any sign so far that the Federal Reserve Board is anxious to ease its monetary policy a notch.

In the absence of any acceleration of the money supply during the month and a rebound in the Fed funds target before the end of the month, it is noteworthy that so far money market interest rates up to three months have remained virtually unchanged over the past month during the bond market rally with the exception of the three-month Treasury bill rate which has fallen 25 basis points.

BY JOHN EVANS

NIPPON SHINPAN CO., LTD.

Advertisement for Nippon Shinpan Co., Ltd. featuring 8,000,000 Shares of Common Stock, listing of international branches, and contact information for N.M. Rothschild & Sons Limited.



### The personal touch in the city

If you appreciate friendly, personal attention to your financial affairs by experts, come and talk to Bank Hapoalim.

Like our rose, the personal touch is some thing with which we are becoming increasingly associated. And that's not only in the City of London, Mayfair and Manchester but also in over

300 offices in eleven countries. We can help you to develop your business all over the world.

And of course, we'll open up the limitless opportunities of our own vigorous country, Israel. Call in or give us a ring. And find out what a difference the personal touch can make.

## Bank Hapoalim B.M.

We handle all your affairs with the personal touch.

Head Office: 50 Rothschild Boulevard, Tel Aviv, Israel, Tel. 623221  
 London West End Branch: 8 12 Brook Street, Tel. 01-499 0792  
 Manchester 7 Charlotte Street, Tel. 061-228 2406  
 City Branch: 22-23 Lawrence Lane, Tel. 01-600 0382  
 New York: 100 Broadway, New York, N.Y. 10038, Tel. 212-677-1100  
 San Francisco: 100 Montgomery Street, San Francisco, Calif. 94104, Tel. 415-398-1100  
 Tel Aviv: 50 Rothschild Boulevard, Tel. 623221  
 London: 8-12 Brook Street, Tel. 01-499 0792  
 Manchester: 7 Charlotte Street, Tel. 061-228 2406  
 City: 22-23 Lawrence Lane, Tel. 01-600 0382  
 New York: 100 Broadway, Tel. 212-677-1100  
 San Francisco: 100 Montgomery Street, Tel. 415-398-1100

## BUSINESSMAN'S DIARY

### UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
June 12-14	British Carpet Trade Centre Fair (01-236 0913)	London, WS
June 13-15	Motradex Management Service Exhibition (0225 60466)	Bristol Exhibition Centre
June 19-21	Marine Electronics Exhibition (02802 5226)	Metropole Centre, Brighton
June 19-21	Electronic Test and Measuring Instrumentation Exhibition (01-902 8333)	Wembley Conference Centre
June 20-22	APRS Professional Recording Equipment Exbn. (08237 72907)	Connaught Rooms, WCI
June 24-28	Art Trade Exhibition (04024 46471)	Exhibition Centre, Bristol
June 25-30	International Food, Wine and Kitchen Exhibition (08284 2442)	Exhibition Centre, Harrogate
June 25-29	Microforum Europe 79 (01-405 6253)	Wembley Conference Centre
June 27-July 1	International Fisheries and Marine Equipment Exhibition-EUROCATCH (01-353 4835)	Olympia
June 30-July 1	Aldershot Tattoo and Exhibition (0252 24431)	Aldershot
July 8-12	Autumn Lightshow (0248 83296)	Nat. Exhibition Centre, Bham

### OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Title	Venue
Current	All-British Energy Exhibition (021-705 6707) (until June 16)	Peking
Current	International Transport Exhibition (IVA 78) (02013 44501) (until July 1)	Hamburg
Current	International Foundry Fair (01-409 0956) (until June 15)	Dusseldorf
Current	33rd International Aeronautics and Space Exhibition (01-439 3964) (until June 17)	Paris
Current	International Textile Goods Fair (01-315 7877) (until June 19)	Foram Dallas
June 12-15	South West Housewares Show	Basle
June 14-17	International Exhibition for Pharmacists-IPHARMEX 79	Athens
June 16-19	10th Hellenic Fashion Fair	Copenhagen
June 16-22	Advanced Communications Exbn. and Conference Equipment and Technology (01-409 0956)	Dusseldorf
June 17-23	Chemical Engineering Exhibition and Congress	Frankfurt
June 18-21	International Microcomputers, Minicomputers and Microprocessors Exhibition-IMMEX 79	Geneva
June 19-25	Technology 79	Tel Aviv
June 21-24	Swiss Flo 79	Lausanne
June 25-29	International Construction and Public Works Exhibition-CONPEX-ASIA (01-681 7688)	Singapore
July 9-12	The National Housewares Exhibition	Chicago
July 16-20	Wood 79-The International Forestry Development Timber Processing and Wood Working Exhibition	Singapore

### BUSINESS AND MANAGEMENT CONFERENCES

Current	Title	Venue
Current	Urwick Management Centre: General Management (Slough 34111) (until July 13)	Slough
June 11	Brian Pury and Associates: Technology of Recruitment and Selection (0450) 54833	Strathdon Hotel, Nottingham
June 11-12	New York Management Centre: Project Management (01-937 3163)	Hilton Hotel, W1
June 11-15	University of Bradford Management Centre: Corporate Planning in Practice (Bradford 422999)	Heaton Mount, Bradford
June 12	The Welding Institute: Avoiding service failures in welded construction (0223 39112)	Eurocrest Hotel, Coventry
June 12-13	FT Conference: World Gold in the 1980s (01-236 4382)	Montreux
June 13-14	The Institute of Chartered Accountants: Computer Auditing (01-623 7060)	St. John's Hotel, Solihull
June 13-14	Oxy-IBC: Fluid Contamination Control (01-242 2481)	Amsterdam
June 14-16	College of Europe: Prospects for EEC Agriculture Oxy-IBC: Solving DLT Problems and Mitigating Tax (01-242 2641)	Bruges
June 15	AMR International: Executive Secretaries (01-282 2732)	Royal Lancaster Hotel, W2
June 18-20	MPA: Pensions in Focus (01-839 7411)	Royal Garden Hotel, WS
June 18	British Institute of Management: The Use of Microprocessors (01-405 3456)	University of Stirling
June 18-19	FT Conference: World-Wide Investment in the U.S. (01-236 4382)	Mount Royal Hotel, WCI
June 18-19	University of Bradford Management Centre: Industrial Marketing Planning (Bradford 42299)	New York
June 20	The Henley Centre of Forecasting: Forecasts for the EEC Countries (01-333 9961)	Heaton Mount, Bradford
June 20	Chatham House Conference: The Middle East after the Shab (01-930 2233)	Carlton Hotel, SW1
June 20-21	Weisweiler Adfos: Exchange Control (01-402 6989)	St. James Square, SW1
June 21-22	The Wharton School: Methods of Forecasting and Decision Making for Executives (01-837 8183)	The White-House, NW1
June 25-27	New York University: Cleaning, Coating and Finishing Metals (01-837 3163)	Portman Hotel, W1
		Keensington Hilton Hotel

## Parliament business this week

**TODAY**  
COMMONS—Statement on fu crisis by Mr. David Howel Energy Secretary. Kirtbati Bill remaining stages.

**TOMORROW**  
COMMONS—Chancellor of the Exchequer presents Budget. A fight opposed private business. Greater London Council (General Powers) Bill, second reading.  
LORDS—University College London Bill, third reading. Industrial Training Levy (Engineering) Order, motion for approval. Debate on 19E report of last session of EE on CAP price proposals for 1979-80.

**WEDNESDAY**  
COMMONS—Budget debate second day.  
LORDS—Ipswich Port Authority Bill, second reading. Debate on social policies and industrial strategy. (Lord Melchett).

**THURSDAY**  
COMMONS—Budget debate, third day.  
LORDS—Four private Bills: Marriage (Enabling) Bill, second reading. Kirtbati Independence Bill, second reading.

**FRIDAY**  
COMMONS—Debate on CAP price proposals for 1979-80 and related EEC documents.

## Students' plea rejected

THE UNIVERSITY Council had rejected a plea by the Students Union for the University of East Anglia, Norwich, to switch its bank account from Barclays and not to invest in any of the 290 British companies which are major employers in South Africa as a protest against apartheid.

A statement in the university's news letter this weekend said that for it to become involved in national or international political affairs which did not directly affect teaching and research was "an abuse of the university's corporate status."

## New shipping service to Gulf

THE FIRST non-conference general cargo service operating to the Iranian Gulf from the UK West coast is expected to start today.

The Maritime Express charter freighter Cassarate will sail from Liverpool with a mixed cargo for Doha, Sbarjah, Kuwait, and Damman.

## We offer numerous alternatives...



## ... for international finance.

As the only banking bank in Southwest Germany, Badische Kommune Landesbank has the resources and flexibility to satisfy the most diverse financing needs of its clients.

For 100 years, the bank has provided a wide range of services for German and international companies of home and abroad. We offer a full range of traditional services for financing international trade. From simple short-term financing, through letters of credit, to international payments and currency exchange, we offer a wide range of foreign exchange services.

We offer a wide range of services in Luxembourg and Dublin. Badische Kommune Landesbank is a member of the ECU in Luxembourg, and credit agents for the ECU market, specialising in foreign exchange dealing and Eurobond financing.

For 100 years, the bank has provided a wide range of services for German and international companies of home and abroad. We offer a full range of traditional services for financing international trade. From simple short-term financing, through letters of credit, to international payments and currency exchange, we offer a wide range of foreign exchange services.

We are a special universal bank headquartered in Mannheim with total assets of DM 174 billion. As central bank of 69 Sparkassen in Baden, we are linked to Germany's powerful network of savings banks. We are also authorized to issue our own bearer bonds, assuring a broad source of funds. For more information, please contact our major clients. For complete information, just contact:

Badische Kommune Landesbank AG - Girozentrale - Hauptstrasse 1-3, 68101 Mannheim 1 (Baden, Germany) Telephone: 0621-4561

## BADISCHE KOMMUNALE LANDESBANK GIROZENTRALE

Badische Kommune Landesbank AG - Girozentrale - Hauptstrasse 1-3, 68101 Mannheim 1 (Baden, Germany) Telephone: 0621-4561

All of these Notes having been sold, this announcement appears as a matter of record only.



## BANCO DI ROMA INTERNATIONAL SOCIETE ANONYME

(Incorporated in Luxembourg)

U.S. \$ 50,000,000

GUARANTEED FLOATING RATE NOTES DUE 1987

Extendible at the Noteholder's option to 1991

Unconditionally and irrevocably guaranteed as to payment of principal and interest by

## BANCO DI ROMA

- |                                       |                                     |                                       |
|---------------------------------------|-------------------------------------|---------------------------------------|
| CREDIT LYONNAIS                       | COMMERZBANK Aktiengesellschaft      | BANCO DI ROMA                         |
| BANCO HISPANO AMERICANO               | BANKERS TRUST INTERNATIONAL LIMITED | BANQUE BRUXELLES LAMBERT S.A.         |
| CHASE MANHATTAN LIMITED               | FIRST CHICAGO LIMITED               | ISTITUTO BANCARIO SAN PAOLO DI TORINO |
| KIDDER, PEABODY INTERNATIONAL LIMITED | KREDITBANK INTERNATIONAL GROUP      | LLOYDS BANK INTERNATIONAL LIMITED     |
| NOMURA EUROPE N.V.                    |                                     |                                       |

- |                              |                                   |   |                          |                               |                            |                                  |                            |                  |                               |                        |                                       |  |                       |                             |                                  |                            |  |                                    |                                  |  |                      |                           |                                 |                              |              |                                     |                       |  |  |                                    |  |                              |                     |                 |                          |                             |   |                                 |                |                  |                   |                            |                       |                       |         |                              |                                   |               |                    |   |                 |                    |                                     |                                  |                                    |  |                                   |                      |                      |                           |                  |                                   |                        |                           |                                 |  |   |  |  |                      |                                 |                   |                         |                 |                               |                                   |                               |                               |                              |                           |                               |                                      |                            |  |                           |                     |                           |                    |   |                                |                                |                                   |                           |                                      |                               |   |                  |                                       |                                 |  |                       |                                      |                            |  |  |   |                         |                 |                                      |                                    |                    |   |
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| Abu Dhabi Investment Company | Algerienne Bank Richard Dous N.V. | American Express Bank International Group | A.E. Amies & Co. Limited | Amsterdam-Rotterdam Bank N.V. | Banca Commerciale Italiana | Banca Nazionale dell'Agricoltura | Banca Nazionale del Lavoro | Banca Ambrosiana | Banco di Roma per la Svizzera | Banco di Santo Spirito | Bank of America International Limited | Bank Gutzwiller, Kurr, Buegener (Overseas) Limited | Bank of Helinski Ltd. | Bank Leu International Ltd. | The Bank of Tokyo (Holland) N.V. | Banque Europeenne de Tokyo | Banque Francaise du Commerce Extérieur | Banque Generale du Luxembourg S.A. | Banque de l'Indochine et de Suez | Banque Internationale de Luxembourg S.A. | Banque Louis-Dreyfus | Banque Nationale de Paris | Banque de Paris et des Pays-Bas | Banque de l'Union Europeenne | Banque Worms | Barclays Bank International Limited | Bayrische Vereinsbank | Berliner Handels- und Frankfurter Bank | Blyth Eastman Dillon & Co. International | Coisse des Depots et Consignations | Cassa di Risparmio di Genova e Imperia | Citicorp International Group | County Bank Limited | Credit Agricole | Creditanstalt-Bankverein | Credit Commercial de France | Credit Industriel d'Alsace et de Lorraine | Credit Industriel et Commercial | Credit du Nord | Credito Italiano | Daiwa Europe N.V. | Richard Dous & Co. Bankers | Den norske Creditbank | Deutsche Girozentrale | DG BANK | Deutsche Genossenschaftsbank | Dillon, Read Overseas Corporation | Oresdner Bank | Aktiengesellschaft | Euroamerica Finanziaria Internazionale S.p.A. | Eurogest S.p.A. | Eurocibarie S.p.A. | EuroPartners Securities Corporation | European Banking Company Limited | Fuji International Finance Limited | Girozentrale und Bank der Osterreichischen Sparkassen Aktiengesellschaft | Goldman Sachs International Corp. | Gulf Riyad Bank E.C. | Hambros Bank Limited | ISI International Limited | Intervest-Banque | Istituto Bancario Italiano S.p.A. | Kansallis-Osake-Pankki | Kleinwort, Benson Limited | Kreditbank S.A. Luxembourgeoise | Kuhn Loeb Lehman Brothers, International | Kuwait Foreign Trading, Contracting & Investment Co. (S.A.K.) | Kuwait International Finance Co. (KIFCO) | Kuwait International Investment Co. s.a.k. | Lazard Freres et Cie | McLeod Young Weir International | Lombardini S.p.A. | Luxembourg Italian Bank | Societe Anonyme | Manufacturers Hanover Limited | Merrill Lynch International & Co. | Mitsubishi Bank (Europe) S.A. | Mitsui Finance Europe Limited | Samuel Montagu & Co. Limited | Monte dei Paschi di Siena | Morgan Grenfell & Co. Limited | Morgan Stanley International Limited | National Bank of Abu Dhabi | The Nikko Securities Co. (Europe) Ltd. | Nippon European Bank S.A. | Nordic Bank Limited | Sal. Oppenheim Jr. & Cie. | Orion Bank Limited | Pierson, Heidring & Pierson N.V. Postpankki | N.M. Rothschild & Sons Limited | Salomon Brothers International | Sanwa Bank (Underwriters) Limited | Scandinavisk Bank Limited | J. Henry Schroder Wagg & Co. Limited | Skandinaviska Enskilda Banken | Smith Barney, Harris Upham & Co. Incorporated | Societe Generale | Societe Generale Alsacienne de Banque | Societe Generale de Banque S.A. | Standard Chartered Merchant Bank Limited | Svenska Handelsbanken | Trade Development Bank London Branch | Union Bank of Finland Ltd. | Union de Banques Arabes et Francaises-U.B.A.F. | Unione di Banche Arabe ed Europee U.B.A.E. (Italia) S.p.A. | Vereins und Westbank Aktiengesellschaft | S.G. Warburg & Co. Ltd. | Wardley Limited | Westdeutsche Landesbank Girozentrale | Dean Witter Reynolds International | Wood Gundy Limited | Yamaichi International (Nederland) N.V. |
|------------------------------|-----------------------------------|---|--------------------------|-------------------------------|----------------------------|----------------------------------|----------------------------|------------------|-------------------------------|------------------------|---------------------------------------|--|-----------------------|-----------------------------|----------------------------------|----------------------------|--|------------------------------------|----------------------------------|--|----------------------|---------------------------|---------------------------------|------------------------------|--------------|-------------------------------------|-----------------------|--|--|------------------------------------|--|------------------------------|---------------------|-----------------|--------------------------|-----------------------------|---|---------------------------------|----------------|------------------|-------------------|----------------------------|-----------------------|-----------------------|---------|------------------------------|-----------------------------------|---------------|--------------------|---|-----------------|--------------------|-------------------------------------|----------------------------------|------------------------------------|--|-----------------------------------|----------------------|----------------------|---------------------------|------------------|-----------------------------------|------------------------|---------------------------|---------------------------------|--|---|--|--|----------------------|---------------------------------|-------------------|-------------------------|-----------------|-------------------------------|-----------------------------------|-------------------------------|-------------------------------|------------------------------|---------------------------|-------------------------------|--------------------------------------|----------------------------|--|---------------------------|---------------------|---------------------------|--------------------|---|--------------------------------|--------------------------------|-----------------------------------|---------------------------|--------------------------------------|-------------------------------|---|------------------|---------------------------------------|---------------------------------|--|-----------------------|--------------------------------------|----------------------------|--|--|---|-------------------------|-----------------|--------------------------------------|------------------------------------|--------------------|---|

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# Allied Irish Banks Limited

## Notice of Meeting

### Notice of Meeting

Notice is hereby given that the Annual General Meeting of Allied Irish Banks Limited will be held at Bankcentre, Ballsbridge, Dublin 4 on Tuesday, 3rd July, 1979 at 12 o'clock noon for the following purposes:

### Ordinary Business

To receive the Report of the Directors and Statement of Accounts for the year ended 31st March, 1979 and to declare the dividend therein recommended.

To elect Directors.

To consider and, if thought fit, pass an Ordinary Resolution in the following terms:

"That until further order of the Company in General Meeting the remuneration of the Directors be fixed at IR£6,500 per annum with, in the case of a Chairman, while holding such office, an additional sum of not less than IR£8,500 per annum and not more than IR£18,500 per annum, at the discretion of the Board, dependent on the extent of his time devoted to and the degree of his involvement in the affairs of the Company and its main subsidiaries, and in the case of a Deputy Chairman, while holding such office, an additional sum of IR£5,000 per annum".

To authorise the Directors to fix the Auditors' remuneration.

### Special Business

To authorise the capitalisation out of Share Premium Account of IR£3,109,784.75 to be applied in payment of 32,439,139 shares of 25p each, to be issued fully paid to shareholders on the Register at the close of business on 31st June, 1979 in the proportion of 1 new share of 25p for every 2 shares of 25p held on that date, such new shares to rank pari passu with the existing shares of the Company and to qualify for dividends declared after the Annual General Meeting and fractions of shares to be sold and the proceeds distributed amongst the persons entitled thereto.

To approve the proposal of the Directors to offer for subscription not exceeding 5,164,236 shares of 25p each at a discount of 33 1/3% against the average of the dealing prices on The Stock Exchange on the Offer Date (or last preceding date on which the shares were quoted if there is no quotation on the Offer Date) to such employees in the permanent full time employment of the Company and its subsidiaries and pensioners and in such amounts as the Directors may in their discretion determine. To increase the Authorised Share Capital of the Company from IR£25,000,000 to IR£50,000,000. By Order of the Board, D.B. Motyer, Secretary.

### Notes

1. A Member of the Company entitled to attend and vote at this Meeting is entitled to appoint a proxy to attend, speak and vote instead of him. A proxy need not be a member of the Company.
2. There are no contracts of service which are required to be made available for inspection at the Meeting.
3. In 1977 the Directors' fee was approved at IR£5,000 per annum, with, in the case of a Chairman and a Deputy Chairman an additional payment of IR£10,000 per annum and IR£3,500 per annum respectively.
4. The Directors' and Auditor's Reports and Accounts for the year ended 31st March, 1979 will be posted to Members and to Stockholders as soon as may be after normal postal services are available. At any time prior to the Annual General Meeting copies of such documents may be collected by Members and Stockholders, or inspected at the Registrar's and New Issue Department, Allied Irish Banks Limited, 7/12 Dame Street, Dublin or at the Company's Offices at 66 South Mall, Cork, 2 Royal Avenue, Belfast and 8 Throgmorton Avenue, London, EC2N 2DR. Stockholders as such are not entitled to attend the Annual General Meeting.
5. The specimen form of proxy which is printed with this Notice may be used as an instrument of proxy. Otherwise forms of proxy may be obtained from the Registrar's and New Issue Department, Allied Irish Banks Limited, 7/12 Dame Street, Dublin or from the Company's Offices at 66 South Mall, Cork, 2 Royal Avenue, Belfast and 8 Throgmorton Avenue, London EC2N 2DR.
6. This Notice is published pursuant to an Order of the High Court (Mr. Justice McWilliam) made on 31st May, 1979 under Section 135 of the Companies Act, 1963. Bankcentre, Ballsbridge, Dublin 4. 1st June, 1979.

### Extract from the Report of the Directors for the year ended 31st March, 1979.

#### Issued Share Capital

On 31st July, 1978, 4,886,289 fully paid shares of 25p each were issued on conversion of IR£5,646,131 10% Convertible Unsecured Subordinated Loan Stock 1985.

#### Results

The profit of the Group attributable to shareholders of Allied Irish Banks Limited amounted to IR£28,039,000 and has been dealt with as shown in the Consolidated Profit and Loss Account.

#### Dividend

An interim dividend of 3.5 pence per 25p share amounting to IR£2,271,000 was paid on 15th December, 1978 and it is recommended that a final dividend of 5.0 pence amounting to IR£3,244,000 be paid on 4th July, 1979 making a total distribution for the year of 8.5 pence. With the related tax credits, the gross distribution for the year will be equivalent to 12.14 pence representing an increase of 11.27% on the comparable gross distribution of 10.91 pence in 1978. If this recommendation is approved the balance of profit to be transferred to Revenue Reserves will amount to IR£22,356,000.

#### Subsidiaries

On 26th February, 1979 the Company subscribed for U.S. \$8,000,000 undated Subordinated Loan Stock of Allied Irish Investment Bank Limited.

#### Directors

The Directors have accepted with regret the resignations through retirement of Mr. F.L. Jacob, Mr. J.G. Sisk and Mr. O.J. Toole. The Directors retiring by rotation are Sir Cecil Bateman, Dr. L. St. J. Devlin, Dr. Declan Dwyer, Mr. J.E. Fitzpatrick, Professor Patrick Lynch and Mr. Patrick O'Keefe and being eligible they offer themselves for re-appointment. Since the end of the Financial Year the Directors have co-opted to the Board Mr. Maurice Abrahamson and Mr. Thomas Cavanagh. In accordance with Article 92 these gentlemen now offer themselves for re-appointment.

#### Interests in the Share Capital of the Company

The Directors have been informed that Irish Life Assurance Company Limited is now the holder of between 5% and 10% of the Issued Share Capital of the Company. With this exception no one person, whether a Director or otherwise, has, so far as the Company is aware, an interest of 3% or more in the Share Capital of the Company.

#### Contracts

No contracts of significance in relation to the Company's business in which Directors of the Company had an interest, subsisted at any time during the year ended 31st March, 1979. There are no service contracts in force for any Director with the Company or any of its subsidiaries with more than 12 months of the term unexpired or which may not be determined within a year without payment of compensation.

#### Auditors

Messrs. Coopers & Lybrand have signified their willingness to continue in office under Section 160 of the Companies Act, 1963. Niall Crowley, Chairman  
Patrick Lynch, Joint Deputy Chairmen  
Declan Dwyer, Joint Deputy Chairmen  
1st June, 1979.

### Consolidated Balance Sheet 31st March, 1979

	1979 IR£000	1978 IR£000	1979 IR£000	1978 IR£000
Capital and Reserves				
Share Capital	16,220	15,048		
Share Premium	21,214	17,013		
Capital Reserves	25,618	17,409		
Revenue Reserves	88,819	75,010		
Shareholders' Funds	151,871	124,480		
Minority Interest in Subsidiaries	990	851		
Loan Stock	4,793	10,439		
Floating Rate Notes	14,599	16,125		
Deferred Taxation	34,092	21,381		
Current Liabilities			8,679	7,271
Notes in Circulation				
Current, Deposit and Other Accounts	2,493,437	1,927,323		
Current Taxation	3,770	9,362		
Proposed Final Dividend	3,244	3,423		
	2,509,130	1,947,379		
	2,715,435	2,120,655		
Cash and Short Term Funds			699,458	675,056
Investments			405,818	342,878
Advances and Other Accounts, less Provisions			1,476,597	1,009,472
Plant and Equipment leased to customers			71,253	38,635
Fixed Assets			62,176	52,608
Associated Companies			2,133	2,006
			2,715,435	2,120,655

### Consolidated Profit and Loss Account Year ended 31st March, 1979

	1979 IR£000	1978 IR£000
Operating Profit:		
Allied Irish Banks Limited	26,609	24,254
Subsidiary Companies	12,576	10,870
Associated Companies	799	332
	39,984	35,456
Reduction in Provision against Advances	1,000	(1,000)
Profit before Taxation	40,984	34,456
Taxation	12,507	12,749
Profit after Taxation	28,477	21,707
Profit attributable to minority shareholders	438	7
	28,039	21,700
Extraordinary Items		84
Profit attributable to the shareholders of Allied Irish Banks Limited	28,039	21,616
Appropriations:		
Transfer to Capital Reserves	168	—
Dividend Paid or Proposed:		
Interim dividend of 3.5 pence per 25p Share	2,271	614
Proposed final dividend of 5.0 pence per 25p Share	3,244	3,423
	5,515	4,237

#### Retained Profit:

Allied Irish Banks Limited	14,136	11,297
Subsidiary Companies	8,005	6,028
Associated Companies	215	54
	22,356	17,379
	28,039	21,616

#### Earnings per 25p Share:

Basic	43.2p	41.9p
Fully Diluted	41.1p	36.7p

#### Auditors' Statement

To the Members of Allied Irish Banks Limited. The above Accounts are an abstract of the Statutory Accounts of the Company for the year ended 31st March, 1979 on which we have reported without reservation.

Coopers & Lybrand,  
Chartered Accountants,  
Dublin.  
1st June, 1979.

### Allied Irish Banks Limited Form of Proxy

I/We.....  
of.....  
the undersigned Member(s) of the above-named Company hereby appoint the Chairman of the Meeting (see Note d)

as my/our Proxy to vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on 3rd July, 1979, and at any and every adjournment thereof.

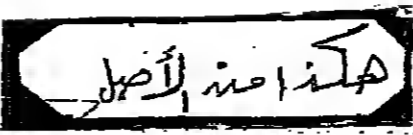
Dated.....1979. Signature.....  
Please indicate with an "X" in the space below how you wish your votes to be cast.

ANNUAL GENERAL MEETING	
RESOLUTIONS	For Against
1. To adopt the Report and Accounts and to declare the dividend recommended by the Directors.	
2. To re-appoint as a Director Sir Cecil Bateman who retires by rotation at the meeting under Articles 86 and 87.	
3. To re-appoint as a Director Dr. L. St. J. Devlin who retires by rotation at the meeting under Articles 86 and 87.	
4. To re-appoint as a Director Dr. Declan Dwyer who retires by rotation at the meeting under Articles 86 and 87.	
5. To re-appoint as a Director Mr. J.E. Fitzpatrick who retires by rotation at the meeting under Articles 86 and 87.	
6. To re-appoint as a Director Prof. Patrick Lynch who retires by rotation at the meeting under Articles 86 and 87.	
7. To re-appoint as a Director Mr. Patrick O'Keefe who retires by rotation at the meeting under Articles 86 and 87.	
8. To re-appoint as a Director Mr. Maurice Abrahamson who retires at the meeting under Article 92.	
9. To re-appoint as a Director Mr. Thomas Cavanagh who retires at the meeting under Article 92.	
10. To determine the remuneration of the Directors.	
11. To authorise the Directors to fix the Auditors' remuneration.	
12. To authorise a Capitalisation Issue of 1 new share of 25p for every 2 shares of 25p held.	
13. To authorise an Offer of shares to employees and pensioners.	
14. To increase the Authorised Capital from IR£25,000,000 to IR£50,000,000.	

Notes  
(a) To be valid this Proxy must be deposited at or returned to the Company's Registrar, 7/12 Dame Street, Dublin 4, not later than 48 hours before the time fixed for the holding of the meeting, or adjourned meeting.  
(b) If the appointor is a corporation this form must be under its Common Seal or under the hand of some officer or attorney duly authorised in that behalf.  
(c) In the case of joint holders, the signature of any one holder will be sufficient but the names of all the joint holders should be stated.  
(d) You may, if you wish, delete "the Chairman of the Meeting" and insert the name(s) of your choice. Please initial such alteration.  
(e) If this form is signed and returned but without any indication as to how the person appointed Proxy shall vote, he will exercise his discretion as to how his votes or whether he abstains from voting.







AUTHORISED UNIT TRUSTS

Table of authorised unit trusts, including names like 'Murray Johnston U.T. Mgrs. (a)', 'Friends Provident Unit Trs Mgrs. V', and 'National and Commercial'.

Table of insurance and property bonds, including 'Green Life Assurance Co. Ltd.', 'Lloyd's Life Assurance Co. Ltd.', and 'The London & Manchester Ass. Co. Ltd.'.

INSURANCE AND PROPERTY BONDS

Table of insurance and property bonds, including 'Green Life Assurance Co. Ltd.', 'Lloyd's Life Assurance Co. Ltd.', and 'The London & Manchester Ass. Co. Ltd.'.

Table of offshore and overseas funds, including 'Tower Unit Trust Mgmt. Ltd.', 'Trades Union Unit Trs Managers', and 'Transatlantic and Gen. Secs. V'.

OFFSHORE AND OVERSEAS FUNDS

Table of offshore and overseas funds, including 'Alexander Fund', 'Kemp-Gee Management, Jersey Ltd.', and 'Keyser Uffmann Ltd.'.

NOTES: Prices do not include 1 p.m. commission... unless otherwise indicated.

Factories, Warehouses, Offices, Sites... now in Telford 0952 613131

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

BRITISH FUNDS

Table of British Funds including 'Shorts' (Lives up to Five Years), Five to Fifteen Years, and Over Fifteen Years.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails with columns for Stock, Price, Last, Div, and Yield.

AMERICANS

Table of American Stocks with columns for Stock, Price, Last, Div, and Yield.

BANKS & HP—Continued

Table of Banks & HP with columns for Stock, Price, Last, Div, and Yield.

BEERS, WINES AND SPIRITS

Table of Beers, Wines and Spirits with columns for Stock, Price, Last, Div, and Yield.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads with columns for Stock, Price, Last, Div, and Yield.

CANADIANS

Table of Canadian Stocks with columns for Stock, Price, Last, Div, and Yield.

BANKS AND HIRE PURCHASE

Table of Banks and Hire Purchase with columns for Stock, Price, Last, Div, and Yield.

CHEMICALS, PLASTICS—Cont.

Table of Chemicals, Plastics with columns for Stock, Price, Last, Div, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores with columns for Stock, Price, Last, Div, and Yield.

ELECTRICAL AND RADIO

Table of Electrical and Radio with columns for Stock, Price, Last, Div, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals, Plastics with columns for Stock, Price, Last, Div, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals, Plastics with columns for Stock, Price, Last, Div, and Yield.

ENGINEERING—Continued

Table of Engineering with columns for Stock, Price, Last, Div, and Yield.

ENGINEERING MACHINE TOOLS

Table of Engineering Machine Tools with columns for Stock, Price, Last, Div, and Yield.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, Etc. with columns for Stock, Price, Last, Div, and Yield.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, Etc. with columns for Stock, Price, Last, Div, and Yield.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, Etc. with columns for Stock, Price, Last, Div, and Yield.

Table of Hotels and Caterers with columns for Stock, Price, Last, Div, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers with columns for Stock, Price, Last, Div, and Yield.

INDUSTRIALS (Misc.)

Table of Industrials (Misc.) with columns for Stock, Price, Last, Div, and Yield.

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INTERNATIONAL BANK

Table of International Bank with columns for Stock, Price, Last, Div, and Yield.

CORPORATION LOANS

Table of Corporation Loans with columns for Stock, Price, Last, Div, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans with columns for Stock, Price, Last, Div, and Yield.

LOANS

Table of Loans with columns for Stock, Price, Last, Div, and Yield.

Public Bond and Ind.

Table of Public Bond and Ind. with columns for Stock, Price, Last, Div, and Yield.

Financial

Table of Financial with columns for Stock, Price, Last, Div, and Yield.

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Financial Times Monday June 11 1979

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock name, price, and other financial metrics.

INSURANCE—Continued

Table of insurance companies such as British Overseas Insurance, London Assurance, and others, listing their stock prices and performance.

PROPERTY—Continued

Table of property-related investments and companies, including various real estate and construction firms.

INVESTMENT TRUSTS—Cont.

Table of investment trusts such as British Overseas Investment Trust, London Investment Trust, and others.

FINANCE, LAND—Continued

Table of finance and land-related investments, including various financial institutions and land development companies.

Advertisement for Stewart Wrightson International Insurance Brokers for the U.K., featuring a logo and contact information.

MINES—Continued

Table of mining companies and their stock prices, including Australian and Tins sub-sections.

LEISURE

Table of leisure-related companies such as British Leisure, Leisure Investments, and others.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies, including British Leyland and others.

SHIPPING

Table of shipping companies such as British Overseas Shipping, London Shipping, and others.

SHOES AND LEATHERS

Table of shoe and leather companies, including British Shoe and others.

SOUTH AFRICANS

Table of South African companies and their stock prices.

TEXTILES

Table of textile companies such as British Textiles, London Textiles, and others.

TOBACCOS

Table of tobacco companies including British American Tobacco and others.

COMMERCIAL VEHICLES

Table of commercial vehicle companies, including British Commercial Vehicles and others.

COMPONENTS

Table of component companies such as British Components, London Components, and others.

GARAGES AND DISTRIBUTORS

Table of garage and distributor companies, including British Garages and others.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing companies, including British Newspapers and others.

PAPER, PRINTING

Table of paper and printing companies, including British Paper and others.

PROPERTY

Table of property companies such as British Property, London Property, and others.

OVERSEAS TRADERS

Table of overseas trader companies, including British Overseas Traders and others.

RUBBERS AND SISALS

Table of rubber and sisal companies, including British Rubbers and others.

TEAS

Table of tea companies such as British Teas, London Teas, and others.

MINES

Table of mining companies and their stock prices.

CENTRAL RAND

Table of Central Rand mining companies and their stock prices.

EASTERN RAND

Table of Eastern Rand mining companies and their stock prices.

INDIA AND BANGLADESH

Table of Indian and Bangladeshi companies and their stock prices.

SRI LANKA

Table of Sri Lankan companies and their stock prices.

AFRICA

Table of African companies and their stock prices.

MINES

Table of mining companies and their stock prices.

CENTRAL RAND

Table of Central Rand mining companies and their stock prices.

EASTERN RAND

Table of Eastern Rand mining companies and their stock prices.

AUSTRALIAN

Table of Australian mining companies and their stock prices.

TINS

Table of tin mining companies and their stock prices.

COPPER

Table of copper mining companies and their stock prices.

MISCELLANEOUS

Table of miscellaneous companies and their stock prices.

NOTES

Notes section providing detailed information about various securities, including their terms, conditions, and risks.

REGIONAL MARKETS

Table of regional market data, including stock prices and other financial indicators for various regions.

DIAMOND AND PLATINUM

Table of diamond and platinum prices and market data.

INSURANCE

Table of insurance companies and their stock prices.

PROPERTY

Table of property companies and their stock prices.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land-related investments.

FINANCE, LAND, ETC.

Table of finance, land, and other investments.

FINANCE

Table of financial institutions and their stock prices.

CENTRAL AFRICAN

Table of Central African mining companies and their stock prices.

CONTRACTORS WHO CARE

Rush & Tompkins Builders & Civil Engineers

LET THE GIN BE HIGH & DRY! Really Dry Gin

Brazil raises coffee prices

By Rick Turner in Sao Paulo BRAZIL has raised its minimum export price and export taxes. Exports were suspended a week ago while officials assessed the extent of the damage caused by last month's frost.

May car sales rise in rush to beat Budget

BY LISA WOOD

SALES OF new cars in the UK last month were 47 per cent higher than in May 1978. Manufacturers attribute the record sales partly to buying ahead of tomorrow's budget.

On the other hand the number of cars imported into the UK by Ford—32,059—dropped as a percentage of its total sales compared with April. Instead Ford's increase in total sales—up from 54,370 in April to 59,221 in May—was largely met by increased UK production.

Two-point Government plan to curb NEB powers

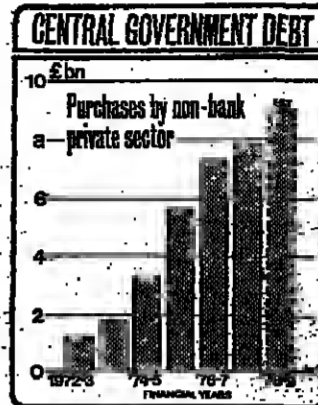
By Hazel Duffy

GOVERNMENT policy on the National Enterprise Board, set out in tomorrow's Budget statement, will centre on a curbing in the board's annual budget and a programme of disposals which will ensure that the private sector can participate in the board's portfolio.

The NEB is budgeting to spend around £275m in the current year, plus another £75m for BL which will be made under the Industry Act. A large part of this budget is swallowed up by meeting the needs of BL, Rolls-Royce, and Alfred Herbert.

THE LEX COLUMN New challenges in the Budget

The financial markets of the City have already adored a considerably since the general election. And after more cold showers last week in the shape of the banking and trade figures they are approaching tomorrow's Budget in a subdued frame of mind.



But there will still be many hurdles to jump. Public sector pay awards seem to be accelerating and the projections for public spending are bound to be subject to greater than usual uncertainty.

Romania signs contracts to build 1-11 airliner

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

PLANS BY Romania to build the British Aerospace 1-11 twin-engine jet airliner in quantity through the 1980s were confirmed over the week-end. Final contracts were signed between the UK group and the National Centre of the Romanian Aircraft Industry.

Rolls-Royce is expected to start immediately on a programme costing several million pounds aimed at installing and flight testing the RB-211 engine in an Airbus so as to get an airworthiness certificate for that engine-airframe combination.

Protecting the PSBR

There can be no expectation of any major relief on this front in 1979-80. The current feeling in the City is that Sir Geoffrey Howe will not be able to squeeze the projected public sector borrowing requirement much below the £8.5bn promised by his predecessor.

When Mr. Denis Healey outlined his tightrope act in his Budget of April 1978 the gilt-edged market promptly fell out of bed in apprehension. His figuring left little room for any buoyancy in private sector credit demand, and inevitably interest rates had to be jacked up sharply.

The deal, announced at the Paris air show, is expected to be worth about £115m in British Aerospace up to 1985. Three complete aircraft will be provided initially, followed by parts for another 22 aircraft to be assembled in Romania.

Howell to explain fuel supply policy

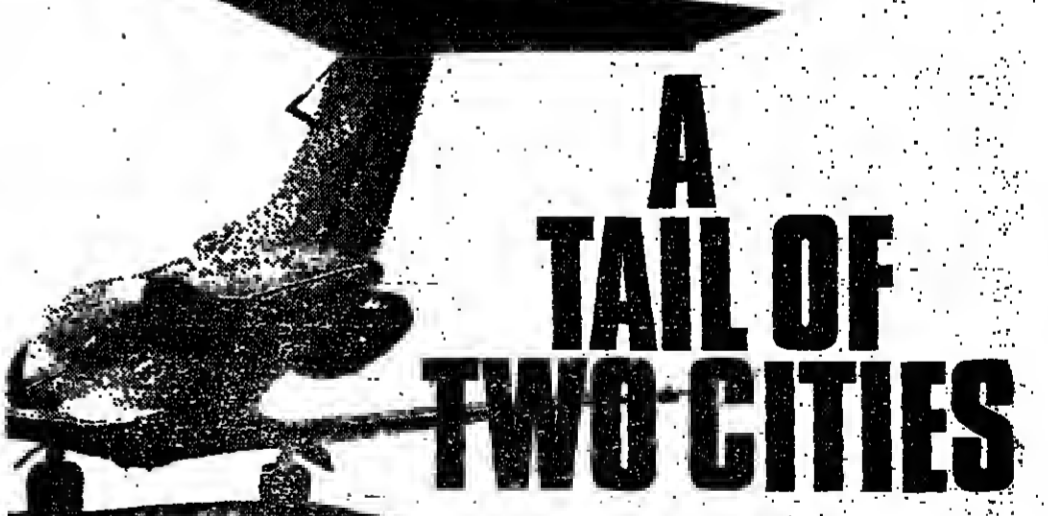
BY MICHAEL CASSELL

MR. DAVID HOWELL, the Energy Secretary, will make a statement to the Commons today in response to mounting criticism of the Government's handling of the oil and petrol supply.

made it clear that the Government does not regard North Sea oil as an "escape route" for the UK's problems. Mr. Howell is expected to come in for some tough questioning from the Opposition, with Mr. Callaghan already claiming to have been "astonished" at the lack of Government action aimed at improving supplies.

Whichever course is adopted as regards electronics and computers, which are the two areas where the NEB is having some success in building up a British presence, it is expected that the Fairley group of engineering companies will be returned to the private sector.

in the initial stages, this might involve the selling off of 50 per cent of the shares, with the rest to follow later. The NEB paid £20.5m for Fairley in January, 1978, and in its first year under NEB ownership it made an operating profit of £5.42m.



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Pope 'can never be parted from Poland'

BY CHRISTOPHER BOBINSKI IN WARSAW

POPE John Paul II left Poland yesterday evening, ending his nine-day visit, the first ever by the head of the Roman Catholic Church to a Communist-ruled country. "My heart can never be parted from my country," he said at Cracow airport.

At the field-which-is-overlooked by the Wawel castle, the ancient home of the Kings of Poland, the people were as calm and controlled at the service as at any church on a Sunday. They applauded as the Pope said that the St. Stanislaus celebrations signified a new era for them, "of responsibility for the future of the nation and the Church in Poland."

He warned his listeners: "We know from our history that we must not at any price allow moral disorder to rule. We have paid the bitter price of that too many times in Poland's past."

Weather logo and UK TODAY section header.

UK TODAY MOSTLY cloudy with thundery rain, but brief intervals. E. England and much of Scotland may stay dry with some sunshine.

Table with columns for location and weather conditions. Includes entries for London, S.E. England, S.W. England, Wales, N.W. and Cent. N. England, Lake District, Scotland, N.E. Ulster, Rain in places, Thundery with bright intervals, Mostly dry, sunny intervals, Orkney and Shetland, Mostly dry, sunny intervals.

WORLDWIDE table with columns for location and weather conditions. Includes entries for Africa, Americas, Europe, Middle East, Oceania, etc.

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